

**ALBERTA BEACH  
REGULAR COUNCIL MEETING  
BEING HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS  
AND BEING HELD ELECTRONICALLY VIA ZOOM  
MARCH 18, 2025 AT 7:30 P.M.**

**AGENDA**

1. CALL TO ORDER
2. LAND ACKNOWLEDGEMENT
3. AGENDA ADDITIONS
4. ADOPTION OF AGENDA
5. CONFIDENTIAL – CLOSED MEETING SESSION
6. ADOPTION OF PREVIOUS MINUTES
  - a. Regular Council Meeting of February 18, 2025
7. DELEGATIONS
  - a. Sgt Mitch Sherrard, Parkland RCMP
  - b. Walter Preugschas, Interim Chair, Northwest of 16 Regional Tourism Association Presentation
8. PUBLIC HEARINGS
9. MUNICIPAL PLANNING COMMISSION
10. OLD BUSINESS & CAO REPORT ACTION LIST
11. FINANCIAL REPORTS
  - a. Financial Report of December 31, 2024
12. BYLAWS & POLICIES
13. COUNCIL, COMMITTEES & STAFF REPORTS
14. CORRESPONDENCE – INFORMATION ITEMS
  - a. Alberta Community Crime Prevention Association (ACCPA) – 2025 ACCPA Conference
  - b. Alberta Municipal Affairs – FOIP Request Consultation
  - c. Alberta Municipal Affairs – 2025 Minister’s Awards for Municipal & Public Library Excellence
  - d. Alberta Municipal Affairs, Honourable Ric McIver , Minister – Letter regarding Provincial Priorities Act
  - e. Alberta Municipal Affairs, Honourable Ric McIver , Minister – Letter regarding Budget 2025
  - f. Alberta Municipalities – Preliminary Analysis on Alberta’s 2025 Budget
  - g. Alberta Municipalities – Alberta Municipalities Benefits Services Procurement
  - h. Parkland County – ECC NG9-1-1 Update
  - i. Sturgeon County – Response to Request for Mutual Aid Agreement
  - j. Summer Village of Val Quentin – Trivillage Water Feasibility Study Meeting Follow up
  - k. WILD Water Commission – 2025 WILD Water Commission Annual General Meeting
  - l. Wildwillow Enterprises – Election 2025 Candidate Orientation Workshop
15. CORRESPONDENCE – ACTION ITEMS
  - a. Alberta Beach Heritage Village & Museum – Request for Letter of Support for Canada’s Volunteer Awards
  - b. Councillor Tara Elwood – Request permission to attend Yellowhead Regional Library Discovery Day
  - c. Councillor Tara Elwood – Request permission to attend ACCPA 2025 Conference
  - d. Councillor Tara Elwood – Alberta Association of Police Governance 2025 Membership
  - e. Northwest of 16 Regional Tourism Association – 2025 Membership
16. NEW BUSINESS
17. QUESTION PERIOD
18. ADJOURNMENT

**MINUTES OF THE REGULAR MEETING OF COUNCIL  
OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA  
HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS  
AND HELD ELECTRONICALLY VIA ZOOM  
FEBRUARY 18, 2025 AT 7:00 P.M.**

6.9

**PRESENT:**

Mayor..... Kelly Muir  
Councillor .....Debbie Durocher  
Councillor .....Tara Elwood  
Councillor .....Daryl Weber  
CAO .....Kathy Skwarchuk  
Asst. CAO .....Cathy McCartney (Zoom Administrator)

**ABSENT:**

Deputy Mayor .....Bill Love

**CALL TO ORDER:**

Mayor Muir called the meeting to order at 7:00 P.M.

**LAND ACKNOWLEDGEMENT:**

Mayor Muir read a Land Acknowledgement Statement as follows:

Alberta Beach respectfully acknowledges that it is located on the First People's traditional lands. We recognize this traditional Treaty Six Territory to show respect and understanding to the First Nations, Metis and Inuit peoples who walked this land for centuries. We express gratitude and respect for the land we use and reaffirm our relationship with one another.

**RECOGNITION OF NATIONAL DAY OF ACTION:**

Mayor Muir read a special acknowledgement for National Day of Action as follows:

Alberta Beach respectfully acknowledges February 14 as National Day of Action to remember and honour the Missing & Murdered Indigenous Women, Girls & Two Spirit People and their families and to continue to shed light on the missing & murdered Indigenous women that continue to face the Indigenous communities.

**AGENDA ADDITIONS:**

14.q Highway 43 East Waste Commission – Community Improvement Policy  
15.g Lac Ste. Anne County – 2025 Northern Alberta Lemonade Day Program

**ADOPTION OF AGENDA:**

**MOTION #028-25**

MOVED BY Councillor Weber that the agenda be adopted as amended.

CARRIED UNANIMOUSLY

**CONFIDENTIAL – CLOSED MEETING SESSION:** None.

**ADOPTION OF PREVIOUS MINUTES:**

REGULAR COUNCIL MEETING OF JANUARY 21, 2025:

**MOTION #029-25**

MOVED BY Councillor Durocher that the minutes of the Regular Council meeting held on January 21, 2025 be adopted as presented.

CARRIED UNANIMOUSLY

SPECIAL COUNCIL MEETING OF FEBRUARY 11, 2025:

**MOTION #030-25**

MOVED BY Councillor Elwood that the minutes of the Special Council meeting held on February 11, 2025 be adopted as presented.

CARRIED UNANIMOUSLY

**DELEGATIONS:**

HONOURABLE GERALD SOROKA, MP YELLOWHEAD – PRESENTATION OF KING CHARLES III CORONATION MEDAL:

Honourable Soroka presented the King Charles III Coronation Medal to Tara Elwood for her contributions to our community and country, Tara was presented the medal for her contributions to the community through her work in preserving and promoting the rich heritage of Alberta Beach; her involvement in the Bridge Between Nations project; her advocacy for Missing & Murdered Indigenous Women; and her commitment to honouring and supporting Canadian Veterans. Tara graciously accepted the award and spoke on the honour in receiving the King's Coronation Medal. Members of the Alberta Beach Library Board attended the meeting and congratulated Tara on receiving the award. Mayor Muir congratulated Tara and thanked Honourable Soroka for attending the meeting.

**PUBLIC HEARINGS:** None.

**MUNICIPAL PLANNING COMMISSION MEETING:** None.

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**MINUTES OF THE REGULAR MEETING OF COUNCIL  
OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA  
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FEBRUARY 18, 2025 AT 7:00 P.M.**

**OLD BUSINESS & CAO REPORT ACTION LIST:**

**GOLF CART PILOT PROJECT:**

**MOTION #031-25**

MOVED BY Mayor Muir that Council deny participation in the Golf Cart Pilot Project and further that MLA Shane Getson be advised that Council has discussed the Golf Cart Pilot Project at a recent Trivillage joint meeting and would like to confirm that Council has denied participation in the program.

CARRIED UNANIMOUSLY

**CONNECT MOBILITY – LEASE:**

**MOTION #032-25**

MOVED BY Councillor Durocher that Council approves a lease with Connect Mobility for space in the administration building for their fiber internet equipment in exchange for free internet for administration and public works subject to Connect Mobility being responsible for the power consumption on their equipment.

CARRIED UNANIMOUSLY

**ACCEPTANCE OF CAO REPORT ACTION LIST:**

**MOTION #033-25**

MOVED BY Councillor Weber that the CAO Report Action List be accepted for information.

CARRIED UNANIMOUSLY

**FINANCIAL REPORTS:** None.

**BYLAWS & POLICIES:** None.

**COUNCIL, COMMITTEES & STAFF REPORTS:**

**COUNCILLOR WEBER:**

No meetings to report.

**COUNCILLOR DUROCHER:**

Councillor Durocher reviewed and submitted reports on the following meetings:  
Lake Isle & Lac Ste. Anne Stewardship Society meetings held on January 28, 2025.  
Alberta Beach & District Museum & Archives meeting held on February 19, 2025.

**COUNCILLOR ELWOOD:**

Councillor Elwood reviewed and submitted reports on the following meetings:  
Yellowhead Regional Library Board Executive meeting held on February 10, 2025.  
West Inter-lake District (WILD) Water Commission meeting held on February 10, 2025.  
Alberta Beach Library Board meeting held on February 10, 2025.  
Trivillage Joint meeting held on February 13, 2025.

**MAYOR MUIR:**

Mayor Muir reviewed and submitted reports on the following meetings:  
Water Distribution Feasibility Study Steering Committee meeting held on January 29, 2025.  
Sunset Point Council meeting held on February 5, 2025.  
ATB Financial meeting regarding closure of Alberta Beach Agency held on February 11, 2025.  
Trivillage Joint meeting held on February 13, 2025.

**ACCEPTANCE OF COUNCIL, COMMITTEE AND STAFF REPORTS:**

**MOTION #034-25**

MOVED BY Councillor Weber that the Council, committee and staff reports be accepted for information.

CARRIED UNANIMOUSLY

**CORRESPONDENCE – INFORMATION ITEMS:**

**HONOURABLE RIC MCIVER, MINISTER OF ALBERTA MUNICIPAL AFFAIRS – JOINT USE PLANNING AGREEMENTS EXTENSION:**

A letter was received from Honourable Ric McIver, Minister of Alberta Municipal Affairs announcing that the deadline for completion of the Joint Use Planning Agreements between municipalities and school boards has been extended to June 10, 2026, the Ministerial Order #MSD:004/25 was also attached..

**ALBERTA MUNICIPALITIES – 2025 ANNUAL MEMBERSHIP:**

Correspondence was received from Alberta Municipalities regarding the 2025 Annual Membership outlining their services and support for the member municipalities.

**ALBERTA MUNICIPALITIES – MEMBER SURVEY FOR ELECTION 2025:**

Correspondence was received from Alberta Municipalities requesting participation in a member survey regarding Election 2025 to assist ABmunis in developing a series of educational webinars to help prepare and attract candidates for the 2025 municipal elections.

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**ALBERTA MUNICIPALITIES – ALBERTA’S 2025 BUDGET WEBINAR:**

Correspondence was received from Alberta Municipalities advising on their webinar being held virtually on February 28, 2025 from 3:00-4:30 p.m. to review Alberta’s 2025 Budget.

**ATB FINANCIAL – ATB ALBERTA BEACH AGENCY TO CLOSE PERMANENTLY ON MARCH 21, 2025:**

Correspondence was received from ATB Financial to advise that the ATB Alberta Beach Agency will be closing permanently on March 21, 2025.

**ALBERTA BEACH LETTER TO ATB FINANCIAL REGARDING ATB ALBERTA BEACH AGENCY CLOSURE:**

A copy of Alberta Beach’s letter to ATB Financial requesting reconsideration of Alberta Beach ATB Financial Branch closure was received.

**LAC STE. ANNE COUNTY LETTER TO ATB FINANCIAL REGARDING ATB ALBERTA BEACH AGENCY CLOSURE:**

A copy of Lac Ste. Anne County’s letter to ATB Financial expressing concerns regarding ATB Alberta Beach Agency closure was received.

**ATB FINANCIAL – RESPONSE TO LETTERS REGARDING ATB ALBERTA BEACH AGENCY CLOSURE:**

Correspondence was received from ATB Financial regarding the ATB Alberta Beach Agency closure and further inviting Mayor Muir and Reeve Blakeman to attend a meeting to address the concerns.

**COMMUNITY FUTURES YELLOWHEAD EAST – REQUEST FOR INPUT - NEW MARKETING & BRANDING TAGLINE:**

Correspondence was received from Community Futures Yellowhead East to request input in new marketing & branding tagline for CFYE.

**COMMUNITY FUTURES YELLOWHEAD EAST – CFYE BOARD OF DIRECTORS OVERVIEW:**

Community Futures Yellowhead East forwarded for information their recently updated CFYE Stakeholder/Board of Directors Overview – February 2025 which outlines the Board composition and their roles and responsibilities.

**DOYLE & COMPANY – ENGAGEMENT LETTER FOR AUDIT OF THE FINANCIAL STATEMENT AT DECEMBER 31, 2024:**

The terms of engagement letter was received from Doyle & Company which outlines the responsibilities of management as well as the Auditor for the audit of the financial statements at December 31, 2024.

**GOVERNMENT OF ALBERTA – NOTICE OF APPLICATION FOR WATER ACT APPROVAL – ALBERTA BEACH BOAT LAUNCH:**

The notice of application for water act approval for the Alberta Beach boat launch was received from the Government of Alberta.

**NORTH SASKATCHEWAN WATERSHED ALLIANCE – 2025 NSWA CALENDAR:**

Correspondence was received from the North Saskatchewan Watershed Alliance as well as their 2025 NSWA Calendar.

**TOWN OF ONOWAY – TRANSFER OF OWNERSHIP AFRRCS RADIOS:**

Correspondence was received from the Town of Onoway advising on the transfer of ownership on the AFRRCS Radios.

**ALBERTA MUNICIPAL AFFAIRS – RESPONSE TO REQUEST FOR MEETING WITH MINISTER OF MUNICIPAL AFFAIRS:**

Correspondence was received from Alberta Municipal Affairs in response to the request for a meeting with Minister of Municipal Affairs advising that due to the large number of meeting requests, the Minister is unable to meet with Council during the Alberta Municipalities Spring Municipal Leaders Caucus and further if Council believes a meeting is still necessary to contact the Minister’s office to request a meeting at a later date.

**LAC STE. ANNE COUNTY – RESPONSE TO REQUEST FOR MUTUAL AID AGREEMENT:**

Correspondence was received from Lac Ste. Anne County in response to the request for a Mutual Aid Agreement advising that Council accepted the letter for information, at this time, and that once the agreements are in place with the other municipalities that joined them, they will reach out and that early March is the timeframe for setting up.

**HIGHWAY 43 EAST WASTE COMMISSION – COMMUNITY IMPROVEMENT POLICY:**

Correspondence was received from the Highway 43 East Waste Commission to advise the commission approved a Community Improvement Policy #307 which provides no charge tipping fees to member municipalities for the demolition and removal of tax sale properties or unsightly and derelict properties provided the clean up results in a negative value for the municipality.

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FEBRUARY 18, 2025 AT 7:00 P.M.**

ACCEPTANCE OF CORRESPONDENCE INFORMATION ITEMS:

**MOTION #035-25**

MOVED BY Councillor Durocher that the correspondence information items be accepted for information.  
CARRIED UNANIMOUSLY

**CORRESPONDENCE – ACTION ITEMS:**

ALEXIS NAKOTA SIOUX NATION – ANSN LANDS, RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT STRATEGIC PLAN:

**MOTION #036-25**

MOVED BY Councillor Elwood that Council approves Mayor Muir and Councillor Elwood to participate in the meeting with Alexis Nakota Sioux Nation regarding the ANSN Lands, Resource Management & Economic Development Strategic Plan.

CARRIED UNANIMOUSLY

COMMUNITY FUTURES YELLOWHEAD EAST – LEMONADE DAY 2025:

**MOTION #037-25**

MOVED BY Mayor Muir that the request from Community Futures Yellowhead East for participation as a host community sponsor for the Northern Alberta Lemonade Day Program being held on June 14, 2025 be approved and further CFYE be advised that Alberta Beach is partnering with Lac Ste. Anne County as a host community sponsor.

CARRIED UNANIMOUSLY

COUNCILLOR TARA ELWOOD – REQUEST PERMISSION TO ATTEND PUBLIC LIBRARY SERVICES BRANCH TRAINING SEMINAR:

**MOTION #038-25**

MOVED BY Mayor Muir that Council approves Councillor Elwood attends the Public Library Services Branch Training Seminar being held at the Leduc Public Library on March 1, 2025.

CARRIED UNANIMOUSLY

MPE ENGINEERING – TRIVILLAGE WATER FEASIBILITY STUDY PREFERRED OPTIONS:

**MOTION #039-25**

MOVED BY Mayor Muir that Council approves the following preferred options for the Trivillage Water Distribution Feasibility Study;  
Governance Model (Existing Commission Expansion or Regional Commission): Existing Commission Expansion of TVRSSC;  
Type of Water Utility Service (Full Pressure System or Trickle-Feed System): Full Pressure System;  
Fire Flow Consideration (With or Without Fire Flow Requirements): With Fire Flow Requirements;  
Reservoir (One Shared Reservoir or Separate Reservoirs): One Shared Reservoir;  
Pipeline Installation Method (Open Cut Excavation or Horizontal Directional Drilling): Horizontal Directional Drilling Method;  
And further that Council is suggesting that a portion of the remaining ACP grant funds be used to provide the costs for additional options or cost saving options.

CARRIED UNANIMOUSLY

PARKLAND COUNTY – PROPOSED MUTUAL AID AGREEMENT RESPONSE:

**MOTION #040-25**

MOVED BY Councillor Weber that administration contact Parkland County to request that Mayor Muir and Councillor Elwood be included as a delegate on their next Council meeting agenda to discuss Alberta Beach's request for a Mutual Aid Agreement and Parkland County's response.

CARRIED UNANIMOUSLY

LAC STE. ANNE COUNTY – INTERMUNICIPAL COLLABORATION FRAMEWORK AGREEMENT:

**MOTION #041-25**

MOVED BY Councillor Durocher that Council accepts the letter from Lac Ste. Anne County regarding the Intermunicipal Collaboration Framework Agreement and approves to extend the renegotiation period for a completion date of March 31, 2027 as proposed, further they be advised that Council looks forward to a meeting in the near future to begin discussions on proposed amendments.

CARRIED UNANIMOUSLY

LAC STE. ANNE COUNTY – 2025 NORTHERN ALBERTA LEMONADE DAY PROGRAM:

**MOTION #042-25**

MOVED BY Mayor Muir that Council approves to partner with Lac Ste. Anne County on the 2025 Northern Alberta Lemonade Day Program.

CARRIED UNANIMOUSLY

**NEW BUSINESS:**

**MINUTES OF THE REGULAR MEETING OF COUNCIL  
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FEBRUARY 18, 2025 AT 7:00 P.M.**

CAPITAL REGION ASSESSMENT SERVICES COMMISSION – APPOINTMENT OF ARB OFFICIALS 2025:

**MOTION #043-25**

MOVED BY Mayor Muir that the appointment of the Capital Region Assessment Services Commission ARB members for 2025 be approved as follows; ARB Chairperson Raymond Ralph; ARB Clerk Gerryl Amarin and ARB Panelists Darlene Chartrand, Sheryl Exley, Tina Groszko, Richard Knowles, Marcel LeBlanc and Raymond Ralph.

CARRIED UNANIMOUSLY

LAC STE. ANNE COUNTY – FCSS HOME SUPPORT PROGRAM AGREEMENT:

**MOTION #044-25**

MOVED BY Councillor Elwood that Council approves the FCSS Home Support Program Agreement with Lac Ste. Anne County as presented.

CARRIED UNANIMOUSLY

**QUESTION PERIOD:**

No questions came forward.

**ADJOURNMENT:**

The meeting adjourned at 8:33 P.M.

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Mayor – Kelly Muir

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C.A.O. – Kathy Skwarchuk

7.9

**Alberta Beach Village Office**

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**From:** Alberta Beach Village Office <aboffice@albertabeach.com>  
**Sent:** March 12, 2025 11:48 AM  
**To:** 'mitchell.sherrard@rcmp-grc.gc.ca'  
**Subject:** RE: Invitation to Upcoming Council Meeting

Good morning, Sgt. Sherrard,

I do apologize but our March 18<sup>th</sup> meeting start time is been delayed to begin at 7:30 p.m. Also, will you be forwarding a copy of the annual stats ahead of time so I can include them in the Agenda package?

Thank you,

Kathy Skwarchuk,  
CAO

Alberta Beach  
Box 278  
Alberta Beach, AB  
T0E 0A0  
Phone: 780-924-3181  
Fax: 780-924-3313  
[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)

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**From:** Sherrard, Mitch (RCMP/GRC) <mitchell.sherrard@rcmp-grc.gc.ca>  
**Sent:** February 24, 2025 5:57 PM  
**To:** Alberta Beach Village Office <aboffice@albertabeach.com>  
**Subject:** RE: Invitation to Upcoming Council Meeting

Hi Kathy,

March 18 will work. It is my first day back after holidays.

I will put it in my calendar and I will see you shortly before 7pm.

Have a great week.

Mitch

**From:** Alberta Beach Village Office <[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)>  
**Sent:** February 24, 2025 4:37 PM

**To:** Sherrard, Mitch (RCMP/GRC) <[mitchell.sherrard@rcmp-grc.gc.ca](mailto:mitchell.sherrard@rcmp-grc.gc.ca)>

**Subject:** Re: Invitation to Upcoming Council Meeting

Good afternoon, Sgt. Sherrard,

Mayor Kelly Muir has forwarded your email to me. I am the CAO for Alberta Beach and would like to invite you to an upcoming Council meeting.

Our Council meetings are held on the 3rd Tuesday of each month at 7:00 p.m. The upcoming meeting dates are as follows:

- March 18
- April 15
- May 20

Please let me know if any of these dates work for you.

Sincerely,

Kathy Skwarchuk,  
CAO

Alberta Beach  
Box 278  
Alberta Beach, AB  
TOE OAO  
Phone: 780-924-3181  
Fax: 780-924-3313  
[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)

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## Alberta Beach Village Office

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**From:** Kelly Muir  
**Sent:** February 18, 2025 9:26 AM  
**To:** Village of Alberta Beach  
**Subject:** Fwd: Contact

Is this something that we can set up for one of our upcoming meetings, or should we be trying to arrange something sooner? I'm not sure what has been done in the past when there has been a change. Thanks.

----- Forwarded message -----

**From:** **Sherrard, Mitch (RCMP/GRC)** <[mitchell.sherrard@rcmp-grc.gc.ca](mailto:mitchell.sherrard@rcmp-grc.gc.ca)>  
**Date:** Tue, Feb 18, 2025 at 4:14 AM  
**Subject:** Contact  
**To:** [kellymuir@albertabeach.com](mailto:kellymuir@albertabeach.com) <[kellymuir@albertabeach.com](mailto:kellymuir@albertabeach.com)>

Good morning Kelly,

I wanted to send a quick email to touch base with you as I have recently taken over the communities of Alberta Beach, Sunset Point and Val Quentin. I looked forward to meeting everyone and I was wondering if there is a good time to meet for some introductions, etc?

I do work a 4 on 4 off schedule but I look forward to stopping by when you might have some spare time.

Have a great week,

Mitch

**Sgt. Mitch Sherrard**  
**Watch 4, Parkland RCMP-GRC**

**Phone: (825) 220-2000**

**Email: [Mitchell.sherrard@rcmp-grc.gc.ca](mailto:Mitchell.sherrard@rcmp-grc.gc.ca)**

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**Alberta Beach Village Office**

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**From:** wpreugschas@xplornet.com  
**Sent:** March 12, 2025 4:12 PM  
**To:** 'Alberta Beach Village Office'  
**Subject:** RE: Northwest of 16  
**Attachments:** NW of 16 Presentation Feb 4, 2025.pdf

Hello Kathy,

I've attached our PowerPoint presentation. In addition we'll want to access the internet in order to show our website.

We'll be there at 7:30 on the 18th.

Thanks. See you then.

Walter

**From:** Alberta Beach Village Office <aboffice@albertabeach.com>  
**Sent:** March 12, 2025 11:41 AM  
**To:** wpreugschas@xplornet.com  
**Subject:** RE: Northwest of 16

Good morning, Walter,

I do apologize but our March 18<sup>th</sup> meeting start time is been to begin at 7:30 p.m. Also, will you be forwarding the presentation to be included in the Agenda package?

Thank you,

Kathy Skwarchuk,  
CAO

Alberta Beach  
Box 278  
Alberta Beach, AB  
T0E 0A0  
Phone: 780-924-3181  
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**Alberta Beach Village Office**

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**From:** wpreugschas@xplornet.com  
**Sent:** February 6, 2025 1:10 PM  
**To:** 'Alberta Beach Village Office'  
**Subject:** RE: Northwest of 16

Hello Kathy,

Thanks. March the 18<sup>th</sup> will work for us.

Walter

**From:** Alberta Beach Village Office <aboffice@albertabeach.com>  
**Sent:** February 6, 2025 12:04 PM  
**To:** wpreugschas@xplornet.com  
**Subject:** RE: Northwest of 16

Good afternoon, Walter

Alberta Beach Council meetings are held on the 3<sup>rd</sup> Tuesday of the month at 7:00 p.m. The following are upcoming Council meeting dates:

**March 18<sup>th</sup>**  
**April 15<sup>th</sup>**  
**May 20<sup>th</sup>**

Please let me know if any of these dates work. I would need one week's notice for whichever meeting you would like to attend as well as the presentation so I can include it in the Agenda.

Thank you,

Kathy Skwarchuk,  
CAO

Alberta Beach  
Box 278  
Alberta Beach, AB  
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## Alberta Beach Village Office

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**From:** wpreugschas@xplornet.com  
**Sent:** February 5, 2025 9:35 AM  
**To:** Tourism 2  
**Subject:** FW: Northwest of 16

Kathy Swarchuk  
CAO  
Village of Alberta Beach

Hello Kathy,

Hope you're surviving the cold.

Below is a bit of an update about our new regional tourism association.

We're beginning to make connections with municipalities and stakeholders in the region to the north and west of Edmonton and would like to connect with the Village of Alberta Beach regarding our progress and possible partnership. Could we set up a time to make a presentation to your council?

Thanks.

Walter Preugschas  
Interim Chair  
Northwest of 16 Regional Tourism Association

An update regarding our new regional tourism association; **Northwest of 16 Regional Tourism Association:**

- We have many volunteers putting a lot of effort into developing this new non-profit organization
- We have several sponsors and are looking for more.
- A brochure has been completed that is intended to explain the purpose to stakeholders in the region. Another brochure targeted at tourists is also being developed.

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- The website is being worked on and should be ready for launch in the early spring. The website will promote the region to tourists including an interactive map showcasing business locations.
- The email address for the association is: [info@northwestof16.com](mailto:info@northwestof16.com)
- Work has begun towards a social media presence.
- We have begun our fan out to stakeholders in the region. We're meeting with councils, chambers, businesses, and operators.
- We are inviting memberships now.
- The 2025 membership fee is \$50.00 for operators and businesses, \$1,000 for councils.
- Members will be able to participate at the AGM scheduled for **March 24<sup>th</sup>** and help to determine the direction that the association takes. A speaker from Travel Alberta will be at the AGM.
- At present we have an interim volunteer working board of directors. At the AGM, board members for the upcoming year will be elected.
- For 2025, Northwest 16 offers free photo and info listings on the website. Free 30 second video clips will be taken of some locations. If you want to be listed on the website, please reach out to [info@northwestof16.com](mailto:info@northwestof16.com)

**Interim Board Members:**

Chair – Walter Preugschas

Vice Chair – Cindy Day

Secretary – Kim Barabas

Treasurer – Barb Kostiw

Board member – Marvin Polis

Board member – Ilse van Loon

Board member – James Spellman

Board member – Alan O'Brien

Board member - Brittany Schuurman

**Other Volunteers:**

Jacqueline Hamoen

RJ Arcand

Ray Hilts

Christina Monai

**We look forward to working together on this important tourism initiative for the region.**

Walter Preugschas

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Interim Chair  
Northwest of 16



**WORKING  
TOGETHER TO  
SUPPORT AND  
GROW REGIONAL  
TOURISM**



# WHO ARE WE?

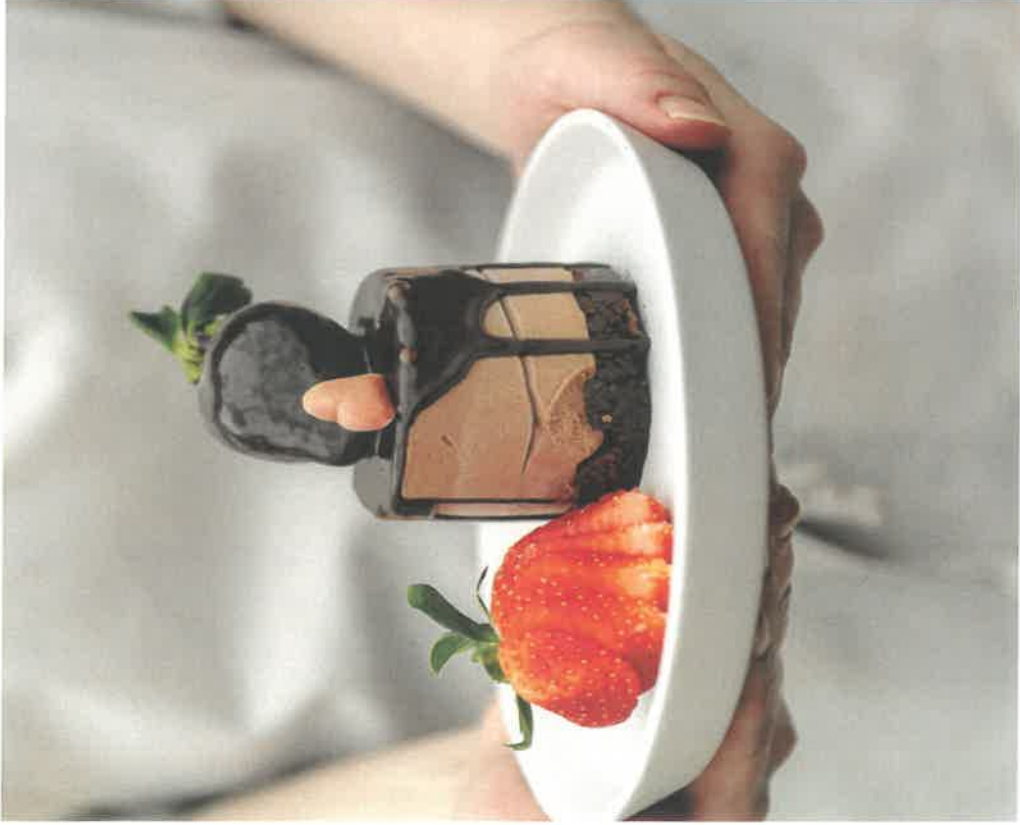
We are a group of businesses, volunteers and stakeholders committed to celebrating and promoting the unique attributes of the Northwest of Highway 16 region.

By connecting travellers with local businesses and cultural experiences, we aim to foster a sense of community pride while enhancing the overall appeal of our region. With diverse attractions ranging from stunning landscapes to rich history, our organization endeavours to position Northwest of 16 as a premier destination for those seeking adventure and authentic experiences.

**Mission**

Our mission is to promote sustainable tourism that enriches the lives of both visitors and locals by showcasing the natural beauty, cultural heritage, and unique attractions of our region.





## WHAT WE OFFER

- Attracting tourists to the region from Edmonton and surrounding areas
- Economic Boost
- Building a Social Media Presence
- Attractive Website to launch in early spring
- Interactive Map
- Trade Show Exhibitor Participation
- Provide a forum for networking, support and mentoring
- Dedicated team of operators, volunteers and stakeholders.

## Goals

- Region to work together
- Promote Community
- Increase Membership
- Hire staff when funding becomes available.
- Promote businesses, attracting events like Open Farm Days.
- Board that listens to the needs of operators and assist with promoting their business in the region. (Website, brochures etc).





# Progress Update

What we have accomplished to date

- Registered Non-profit Association
- Mission & Vision Statement
- Website
- Brochures completed for distribution
- Travel Alberta Connections
- Mentoring from Austin Weaver  
(Executive Director Lacombe Tourism Association)
- Interim Board Established with our  
AGM Scheduled for March 24, 2025

# What we are asking from you?

- **Membership:** We want you to become an active member. Municipal Membership \$1000 first year and Business Memberships \$50
- **Collaborative Promotion & Resource Allocation:**  
We invite you to join us in promoting the region as a viable tourism destination. We request your support in sharing your marketing materials—brochures, digital assets, and promotional content—that highlight the region’s sustainable tourism initiatives. By aligning our efforts, we can present a unified message that reflects both the municipality’s commitment to sustainability and the region’s unique appeal to travelers. Together, we can amplify our collective impact and attract more visitors to the region.
- **Economic Development Support:** Tourism is a key driver of local growth. Your backing will help ensure that tourism-related businesses thrive, creating job opportunities, fostering local entrepreneurship, and generating long-term benefits for the community.

We believe that, with your support, we can build a future where tourism flourishes in harmony with nature, culture, and the local economy. Together, we can make our region a model of sustainable tourism and community prosperity.

# WHO WE ARE

## Interim Board Members

**Chair** - Walter Preugschas

**Vice Chair** - Cindy Day

**Secretary** - Kim Barabas

**Treasurer** - Barb Kostiw

**Board Member** - Marin Polis

**Board Member** - Ilse van Loon

**Board Member** - James Spellman

**Board Member** - Alan O'Brien

**Board Member** - Brittany Schuurman

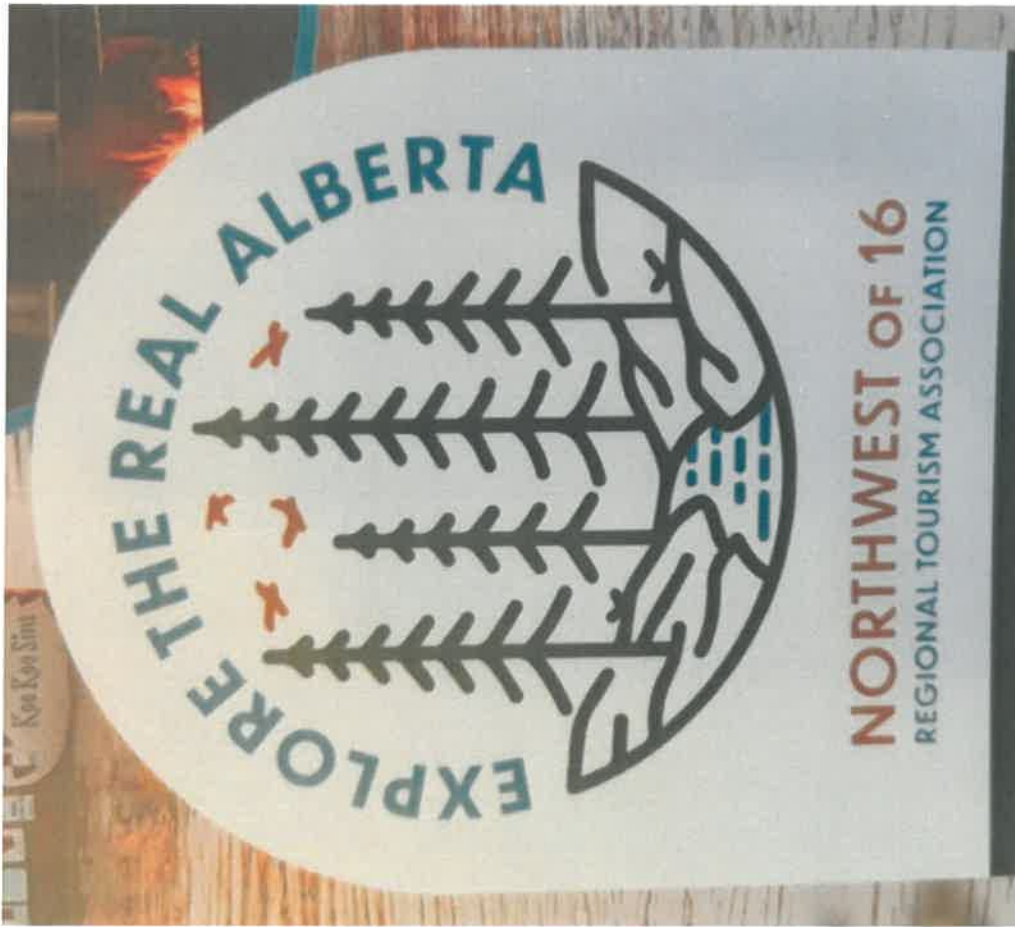
## Other Volunteers

Jacqueline Hamoen

RJ Arcand

Ray Hilts

Christina Monai



**Our Website....**

**CAO REPORT – ACTION LIST** **FEBRUARY 2025**

**COUNCIL:**

COUNCIL COMMITTEE REPORTS – TO BE SUBMITTED IN WRITING FOR ATTACHMENT TO THE MINUTES.

**MLA SHANE GETSON, LAC STE. ANNE-PARKLAND – GOLF CART PILOT PROJECT:**

Aug.20/24 MOVED BY Councillor Weber that Council postpone the decision on participation in the Golf Cart Pilot Project for further discussions with the Summer Villages of Sunset Point and Val Quentin.

Feb.18/25 MOVED BY Mayor Muir that Council deny participation in the Golf Cart Pilot Project and further that MLA Shane Getson be advised that Council has discussed the Golf Cart Pilot Project at a recent Trivillage joint meeting and would like to confirm that Council has denied participation in the program.

**COUNCILLOR ELWOOD – PERMISSION TO ATTEND PUBLIC LIBRARY SERVICES TRAINING SEMINAR:**

Feb.18/25 MOVED BY Mayor Muir that Council approves Councillor Elwood attends the Public Library Services Branch Training Seminar being held at the Leduc Public Library on March 1, 2025.

**PARKLAND COUNTY – PROPOSED MUTUAL AID AGREEMENT RESPONSE:**

Feb.18/25 MOVED BY Councillor Weber that administration contact Parkland County to request that Mayor Muir and Councillor Elwood be included as a delegate on their next Council meeting agenda to discuss Alberta Beach's request for a Mutual Aid Agreement and Parkland County's response.

**ADMINISTRATION:**

**CIRCULAR MATERIALS – COMMUNITY RESIDENTIAL CURBSIDE COLLECTION:**

Oct.15/24 MOVED BY Councillor Elwood that the compensation offer from Circular Materials for the Community Residential Curbside Collection Program be approved as well as the master services agreement.

Nov.19/24 Admin is waiting for the final agreement.

Dec.17/24 Agreement has been signed and returned. Admin is working on their insurance requirements.

**ELECTIONS ALBERTA – DATA SHARING AGREEMENT:**

Nov.19/24 MOVED BY Councillor Durocher that Council approves the Data Sharing Agreement from Elections Alberta for the preparation of a permanent electors register as required by the Local Authority Election Act amendments.

Dec.17/24 Admin is working on the agreement and the data required.

Feb.18/25 AMDSP is working with admin on data submission to Elections Alberta.

**2025 TAX RECOVERY PUBLIC AUCTION:**

Jan.21/25 The following tax recovery properties will be offered for sale at public auction:

Roll #	Lot	Block	Plan	Municipal Address	C. of Title	2024 Assessment
#380	3A,	11,	7720268	5012 – 56 Street	892237665	\$159,670.00
#617	3A,	15,	6476MC	4828 – 53 Street	972134540	\$61,390.00

MOVED BY Mayor Muir that Lot 3A, Block 11, Plan 7720268 and Lot 3A, Block 15, Plan 6476MC be offered for tax sale by public auction on March 28, 2025 at 11:00 A.M. in the Alberta Beach Municipal Office at 4935 – 50 Avenue (Ste. Anne Trail), Alberta Beach and further that the parcels be offered for sale subject to the following conditions;

The parcels will be offered for sale subject to a reserve bid, and to the reservations and conditions contained in the existing certificate of title; The Lands are being offered for sale on an "as is, where is" basis, and Alberta Beach makes no representation and gives no warranties whatsoever as to the adequacy of services, soil conditions, land use districting, building and development conditions, absence or presence of environmental contamination, or the development ability of the subject land for any intended use by the purchaser; No bids will be accepted where the bidder attempts to attach conditions precedent to the sale of the parcels; No terms and conditions will be considered other than those specified by Alberta Beach; Alberta Beach may, after the public auction, become the owner of any parcel of land not sold at the public auction; Terms: Cash, Certified Cheque or Bank Draft. 10% non-refundable deposit on the day of the sale and balance due within 14 days of the Public Auction, GST will apply if applicable; and Reserve bids will be set at the 2024 assessed values.

Feb.18/25 Advertisements have been submitted to the Alberta Gazette, Community Voice & LSA Bulletin.

**MUTUAL AID AGREEMENTS:**

Jan.21/25 MOVED BY Councillor Elwood that Council approves to request mutual aid agreements with Lac Ste. Anne County; Parkland County; Sturgeon County; Barrhead County; Westlock County; Yellowhead County; Alexander First Nation; and Alexis Nakota Sioux Nation.

Feb.18/25 Request letters have been sent & responses have been received as follows: Alexander First Nation mutual aid agreement has been completed, Lac Ste. Anne County Council accepted the request for information, & once their fire

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agreements are in place with the other municipalities that joined them, they will reach out (March is the timeframe for setting up) & Parkland County denied mutual aid agreement.

**DRAFT FIRE SERVICES AGREEMENT:**

Feb.11/25 MOVED BY Councillor Weber that Council approves the Fire Services Agreement with Fire Rescue International. Alberta Beach, Val Quentin, Southview & FRI have signed fire agreement, Silver Sands & Castle Island should sign by end of week and Nakamun Park by Feb. 25<sup>th</sup>.

**COMMERCIAL LEASE AGREEMENT:**

Feb.11/25 MOVED BY Councillor Durocher that Council approves the Commercial Lease Agreement with Fire Rescue International.

Feb.18/25 Agreement is ready for signatures.

**FIRE SERVICES DISPATCH AGREEMENT:**

Feb.11/25 MOVED BY Councillor Elwood that Council approves the Parkland County Fire Services Dispatch Agreement. Feb.18/25 Alberta Beach, Val Quentin, Southview have signed dispatch agreement, Silver Sands & Castle Island should sign by end of week and Nakamun Park by Feb. 25<sup>th</sup>.

**CONNECT MOBILITY – LEASE:**

Feb.18/25 MOVED BY Councillor Durocher that Council approves a lease with Connect Mobility for space in the administration building for their fiber internet equipment in exchange for free internet for administration and public works subject to Connect Mobility being responsible for the power consumption on their equipment.

**ALEXIS NAKOTA SIOUX NATION – ANSN LANDS, RESOURCE MGMT & ECONOMIC DEVELOPMENT STRATEGIC PLAN:**

Feb.18/25 MOVED BY Councillor Elwood that Council approves Mayor Muir and Councillor Elwood to participate in the meeting with Alexis Nakota Sioux Nation regarding the ANSN Lands, Resource Management & Economic Development Strategic Plan.

**COMMUNITY FUTURES YELLOWHEAD EAST – LEMONADE DAY 2025:**

Feb.18/25 MOVED BY Mayor Muir that the request from Community Futures Yellowhead East for participation as a host community sponsor for the Northern Alberta Lemonade Day Program being held on June 14, 2025 be approved and further CFYE be advised that Alberta Beach is partnering with Lac Ste. Anne County as a host community sponsor.

**LAC STE. ANNE COUNTY – 2025 NORTHERN ALBERTA LEMONADE DAY PROGRAM:**

Feb.18/25 MOVED BY Mayor Muir that Council approves to partner with Lac Ste. Anne County on the 2025 Northern Alberta Lemonade Day Program.

**MPE ENGINEERING – TRIVILLAGE WATER FEASIBILITY STUDY PREFERRED OPTIONS:**

Feb.18/25 MOVED BY Mayor Muir that Council approves the following preferred options for the Trivillage Water Distribution Feasibility Study; Governance Model – Existing Commission Expansion of TVRSSC; Type of Water Utility Service – Full Pressure System; Fire Flow Consideration – With Fire Flow Requirements; Reservoir – One Shared Reservoir; Pipeline Installation Method – Horizontal Directional Drilling Method; And further that Council is suggesting that a portion of the remaining ACP grant funds be used to provide the costs for additional options or cost saving options.

**LAC STE. ANNE COUNTY – INTERMUNICIPAL COLLABORATION FRAMEWORK AGREEMENT:**

Feb.18/25 MOVED BY Councillor Durocher that Council accepts the letter from Lac Ste. Anne County regarding the Intermunicipal Collaboration Framework Agreement and approves to extend the renegotiation period for a completion date of March 31, 2027 as proposed, further they be advised that Council looks forward to a meeting in the near future to begin discussions on proposed amendments.

**CAPITAL REGION ASSESSMENT SERVICES COMMISSION – APPOINTMENT OF ARB OFFICIALS 2025:**

Feb.18/25 MOVED BY Mayor Muir that the appointment of the Capital Region Assessment Services Commission ARB members for 2025 be approved as follows; ARB Chairperson Raymond Ralph; ARB Clerk Gerry Amorin and ARB Panelists Darlene Chartrand, Sheryl Exley, Tina Groszko, Richard Knowles, Marcel LeBlanc and Raymond Ralph.

**LAC STE. ANNE COUNTY – FCSS HOME SUPPORT PROGRAM AGREEMENT:**

Feb.18/25 MOVED BY Councillor Elwood that Council approves the FCSS Home Support Program Agreement with Lac Ste. Anne County as presented.



**Financial Report  
December 31, 2024  
2024 Budget & Year End Actual  
(Pre-Audit)**

Analysis: BALANCE SHEET

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BALANCE SHEET		(1)	(2)	(3)	(4)
Period 1: -	--- Begin	000000000	01Jan2024	01Jan2024	000000000
	--- End	31Dec2023	31Dec2024	31Dec2024	31Dec2024
(less) Period 2: -	--- Type	A	D	C	A
	--- Begin	000000000	000000000	000000000	000000000
Period 2: -	--- End	000000000	000000000	000000000	000000000
	--- Type			A	
Ratios:	% of Account				
Graphs:	# of Columns,Scale	0 0	0 0	0 0	0 0

Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024
<b>ASSETS</b>				
<b>CASH ON HAND:</b>				
CASH REGISTER FLOAT	100.00	0.00	0.00	100.00
CASH ON HAND - PETTY CASH	100.00	0.00	0.00	100.00
BANK	884,049.82	3,768,769.23	4,436,482.44	216,336.61
INVESTED CASH - TERM DEPOSIT	0.00	0.00	0.00	0.00
BANK - MUSH SAVINGS #25	945,673.83	649,204.78	0.00	1,594,878.61
BANK CUSTOM PLAN #26 (1.3)	0.00	0.00	0.00	0.00
<b>TOTAL CASH</b>	<b>1,829,923.65</b>	<b>4,417,974.01</b>	<b>4,436,482.44</b>	<b>1,811,415.22</b>
<b>ACCOUNTS RECEIVABLE:</b>				
TAXES & GRANTS-IN-LIEU REC	328,286.11	2,692,366.78	2,739,977.80	280,675.09
RECEIVABLE FROM OTHER GOVTS:				
GST COLLECTED\PAID OUT-A230	25,565.64	55,210.36	69,425.51	11,350.49
ITC	862.00	20,152.59	16,907.77	4,106.82
GST SHARED SERVICES - A232	0.00	0.00	0.00	0.00
CONDITIONAL PROV GRANTS	0.00	0.00	0.00	0.00
RECEIVABLE OTHER LOCAL GOVT:				
ADMIN ACCOUNTS RECEIVABLE	40,625.51	276,347.48	262,377.89	54,595.10
ADMIN RECEIVABLE - AFDA	6,309.88	0.00	0.00	6,309.88
TRADE ACCOUNTS RECEIVABLE	0.00	0.00	0.00	0.00
ALL OTHER RECEIVABLES	163,428.52	200,831.07	8,250.52	356,009.07
<b>TOTAL ACCOUNTS RECEIVABLE</b>	<b>552,457.90</b>	<b>3,244,908.28</b>	<b>3,096,939.49</b>	<b>700,426.69</b>
<b>PREPAID EXPENSES</b>				
REQUISITION UNDER\OVER LEVY	51,046.20	49,543.38	51,046.20	49,543.38
SUPPLIES INVENTORY	0.00	0.00	0.00	0.00
TAX SALE SURPLUS (BANK ACCT.)	12,369.85	1,107.26	0.00	13,477.11
LAND HELD FOR RESALE	0.00	0.00	0.00	0.00
<b>FIXED ASSETS:</b>				
ENGINEERING STRUCTURES	7,248,969.22	0.00	0.00	7,248,969.22
ACCUM.AMORTIZATION-ENG.STRUC	3,914,184.02	0.00	0.00	3,914,184.02
BUILDINGS	3,247,708.64	0.00	0.00	3,247,708.64
ACCUM.AMORTIZATION-BUILDINGS	1,047,752.12	0.00	0.00	1,047,752.12
MACHINERY & EQUIPMENT	976,238.11	0.00	0.00	976,238.11
ACCUM.AMORTIZATION-MACH&EQ	754,370.06	0.00	0.00	754,370.06
LAND	1,349,990.57	0.00	0.00	1,349,990.57
ACCUM.AMORTIZATION-LAND	0.00	0.00	0.00	0.00
VEHICLES	176,737.92	0.00	0.00	176,737.92
ACCUM.AMORTIZATION-VEHICLES	148,440.42	0.00	0.00	148,440.42
LAND IMPROVEMENTS	684,574.81	0.00	0.00	684,574.81
Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024

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Analysis: BALANCE SHEET

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Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024
ACCUM.AMORTIZATION-LAND IMPR	544,971.13	0.00	0.00	544,971.13
TOTAL FIXED ASSETS	7,274,501.52	0.00	0.00	7,274,501.52
TOTAL ASSETS	9,720,299.12	7,713,532.93	7,584,468.13	9,849,363.92
SHORT TERM LOANS	0.00	0.00	0.00	0.00
ACCOUNTS PAYABLE				
FEDERAL - G.S.T.	0.00	0.00	0.00	0.00
FEDERAL - REC GEN	0.00	260,801.97	260,801.97	0.00
PAYROLL - ACCRUED HOLIDAY PA	3,882.23	2,363.10	1,715.10	3,234.23
PAYROLL - AMESWITH	0.00	17,592.02	17,592.02	0.00
PAYROLL - R.R.S.P.	0.00	36,970.76	36,970.76	0.00
PAYROLL - UNION	0.00	0.00	0.00	0.00
PAYROLL - EMPL RECEIVABLES	0.00	14,941.25	14,941.25	0.00
PAYROLL - AHC PREMIUM	0.00	0.00	0.00	0.00
PAYROLL - CANADA SAV BOND	0.00	0.00	0.00	0.00
PAYROLL - ADVANCES	0.00	0.00	0.00	0.00
PAYABLE TO OTHER LOC GOVT	83,439.00	65,557.00	45,215.00	63,097.00
TRADE ACCOUNTS PAYABLE	14,379.96	2,128,750.31	2,191,974.29	77,603.94
KIDS IN ACTION	0.00	0.00	0.00	0.00
BIKES FOR KIDS	0.00	0.00	0.00	0.00
VILLAGE MAP\BROCHURE	0.00	0.00	0.00	0.00
COMMUNITIES IN BLOOM	0.00	0.00	0.00	0.00
ALL OTHER PAYABLES	7,400.00	0.00	0.00	7,400.00
DEPOSITS	19,621.50	1,780.00	900.00	18,741.50
TOTAL ACCOUNTS PAYABLE	128,722.69	2,528,756.41	2,570,110.39	170,076.67
TAX SALE SURPLUS TRUST	0.00	0.00	28,873.20	28,873.20
DEFERRED REVENUE	60,590.92	30,947.00	37,082.16	66,726.08
DEFERRED REVENUE	0.00	0.00	0.00	0.00
DEFERRED REVENUE	0.00	0.00	0.00	0.00
ASSET RETIREMENT OBLIGATIONS	204,499.80	0.00	0.00	204,499.80
RESERVES FOR OPERATING	0.00	0.00	0.00	0.00
TAX RATE STABILIZATION	187,907.39	0.00	0.00	187,907.39
ADMIN & P.W. INCOME-STAFF	0.00	0.00	0.00	0.00
ADMIN & P.W. INCOME-VILLAGE	0.00	0.00	0.00	0.00
INSURANCE PROCEEDS- HAYLAND	44,536.80	0.00	0.00	44,536.80
DISASTER PREPAREDNESS	0.00	0.00	0.00	0.00
STREET IMPROVEMENTS	0.00	0.00	0.00	0.00
CAMPGROUND IMPROVEMENTS	0.00	0.00	0.00	0.00
ECONOMIC DEVELOPMENT- 100 YR	7,295.92	0.00	0.00	7,295.92
SALE OF PUBLIC LANDS	0.00	0.00	0.00	0.00
SCHOOL PROJECTS	0.00	0.00	0.00	0.00
DRAINAGE & WATER STUDY	0.00	0.00	0.00	0.00
PROVINCIAL POLICE FUND	0.00	0.00	0.00	0.00
REDEVELOPMENT PLAN	0.00	0.00	0.00	0.00
TOTAL OPERATING RESERVES	239,740.11	0.00	0.00	239,740.11
Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024

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Analysis: BALANCE SHEET

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Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024
RESERVES FOR CAPITAL				
GENERAL CAPITAL	866,451.47	0.00	0.00	866,451.47
ADMINISTRATIVE EQUIPMENT	10,803.01	0.00	0.00	10,803.01
WASTE EQUIPMENT RESERVES	90,205.00	0.00	0.00	90,205.00
PARK RESERVE SALE PROCEEDS	0.00	0.00	0.00	0.00
PARKS AND RECREATION DEV	34,494.45	0.00	0.00	34,494.45
PUBLIC WORKS EQUIPMENT	90,959.73	53,000.00	0.00	37,959.73
CAMPGROUND DEVELOPMENT	0.00	0.00	0.00	0.00
FIREHALL	0.00	0.00	0.00	0.00
UNUSED RESERVES	0.00	0.00	0.00	0.00
ADMINISTRATIVE BUILDING	44,694.92	0.00	0.00	44,694.92
PATROL EQUIPMENT	57,664.00	50,164.00	0.00	7,500.00
AGLIPLEX RESERVES	50,000.00	0.00	0.00	50,000.00
BOAT LAUNCH RESERVES	25,000.00	0.00	0.00	25,000.00
ROADWORK RESERVES	65,000.00	0.00	0.00	65,000.00
TOTAL CAPITAL RESERVES	1,335,272.58	103,164.00	0.00	1,232,108.58
TOTAL EQUITY IN FIXED ASSETS	7,070,001.72	0.00	0.00	7,070,001.72
ACCUMULATED SURPLUS - 31\12\94	3,042,018.45	0.00	0.00	3,042,018.45
ADJUSTED SURPLUS (PRIOR PERIOD)	932,549.40	0.00	0.00	932,549.40
SURPLUS FROM 1\1\95	3,194,703.20	4,660,892.83	4,816,759.29	3,350,569.66
APPROPRIATED SURPLUS	0.00	0.00	0.00	0.00
CURRENT FUNDS USED FOR TCA	0.00	0.00	0.00	0.00
CURRENT AMORTIZATON EXPENSE	1,225,399.57	0.00	0.00	1,225,399.57
NET BOOK VALUE OF TCA DISPOSAL	235,936.38	0.00	0.00	235,936.38
CONTRIBUTED TCA	0.00	0.00	0.00	0.00
TOTAL SURPLUS	681,471.30	4,660,892.83	4,816,759.29	837,337.76
TOTAL LIABILITIES	9,720,299.12	7,323,760.24	7,452,825.04	9,849,363.92
PROOF	0.00	15,037,293.17	15,037,293.17	0.00
DATED _____, 2024				
Description	BAL END 2023	2024 DEBITS	2024 CREDITS	BAL END 2024

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Analysis: INCOME STATEMENT

INCOME STATEMENT		(1)	(2)
Period 1: -	--- Begin	01Jan2024	01Jan2024
	--- End	31Dec2024	31Dec2024
(less) Period 2: -	--- Type	B	A
	--- Begin	000000000	000000000
Ratios:	--- End	000000000	000000000
	--- Type		
Graphs:	% of Account	0	0
	# of Columns,Scale	0	0

Description	2024 BUDGET	2024 ACTUAL
<b>REVENUE</b>		
RESIDENTIAL TAXES (MUNICIPAL)	852,703.15	852,525.74
RESIDENTIAL TAXES (SCHOOL)	460,810.79	460,714.81
COMMERCIAL TAXES (MUNICIPAL)	100,876.98	100,876.98
COMMERCIAL TAXES (SCHOOL)	35,502.82	35,502.83
FARM TAXES (MUNICIPAL)	73.66	73.67
FARM TAXES (SCHOOL)	39.81	39.81
POWER & PIPELINE (MUNICIPAL)	19,156.07	19,156.07
POWER & PIPELINE (SCHOOL)	6,741.82	6,741.82
DIP \ MACH & EQUIP (MUNICIPAL)	1,755.00	1,755.00
DIP \ MACH & EQUIP (SCHOOL)	70.45	70.45
DESIGNATED INDUSTRIAL (DI)	164.55	164.55
MUNICIPAL SERVICES TAX	831,020.00	830,020.00
LIBRARY LEVY	0.00	0.00
MISC. OTHER LEVY	0.00	0.00
TOTAL TAXES	2,308,915.10	2,307,641.73
PENALTIES & COSTS ON TAXES	73,000.00	86,445.37
FRANCHISE - ATCO GAS	30,000.00	34,727.63
FRANCHISE - FORTIS	60,000.00	69,543.23
INVESTMENT INCOME	75,000.00	89,801.64
<b>PROVINCIAL GRANTS</b>		
RESTRUCTURING GRANT	0.00	0.00
CONDITIONAL FGTF\CCBF	0.00	0.00
CONDITIONAL MUNICIPAL GRANTS	0.00	0.00
CONDITIONAL MSI\LGFF GRANT	42,420.00	42,420.00
FROM RESERVE\DEF.REV.	0.00	0.00
OTHER	0.00	154.30
<b>ADMIN</b>		
ADMINISTRATIVE SERVICE	5,400.00	5,400.00
SALES OF GOODS & SERVICES	2,000.00	11,219.49
TAX CERTIFICATES	3,000.00	5,250.00
PHOTOCOPIES\FAXES\POSTAGE	200.00	35.00
PENALTIES\COSTS - N.S.F. FEES	200.00	105.00
HAWKER PEDDLER LICENSES	500.00	1,755.00
RENTAL AND LEASE	22,600.00	22,800.00
PROV\FED CONDITIONAL GRANT	0.00	0.00
TRANSFER FROM RESERVE\DEF.REV.	0.00	0.00
<b>PATROL</b>		
SALES TO OTHER LOCAL GOV'T	45,337.00	45,337.00
SALES OF GOODS & SERVICES	0.00	0.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: INCOME STATEMENT

Description	2024 BUDGET	2024 ACTUAL
FINES	10,000.00	11,818.89
SALE OF FIXED ASSETS	9,000.00	9,000.00
PROV CONDITIONAL GRANT	0.00	0.00
GRANTS FROM LOCAL AGENCIES	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00
FIRE DEPARTMENT - DONATIONS	0.00	0.00
FEES DUE TO COUNTY FROM UNPAID	0.00	0.00
RENTAL & LEASE	24,000.00	24,000.00
UTILITIES REIMBURSEMENT	5,500.00	5,676.70
PROVINCIAL CONDITIONAL GRANT	0.00	0.00
GRANTS FROM LOCAL AGENCIES	14,100.00	14,100.00
TRANSFER FROM RESERVES	0.00	0.00
DISASTER SERVICES	0.00	0.00
AMBULANCE GRANT	0.00	0.00
AMBULANCE STATION RENTAL	10,200.00	10,200.00
ANIMAL LICENSES	500.00	1,170.00
BY-LAW FINES	1,000.00	610.00
COMMON SERVICES		
PUBLIC WORKS SERVICES	3,000.00	1,160.00
SALES OF GOODS & SERVICES	2,400.00	12,230.00
RENTAL AND LEASE	76,000.00	75,580.92
CONDITIONAL GRANT	0.00	0.00
SALE OF FIXED ASSETS	25,000.00	38,473.50
TRANSFER FROM RESERVE	0.00	0.00
ROADS		
CONDITIONAL GRANT	0.00	0.00
SALE OF TCA	0.00	0.00
TRANSFER FROM RESERVE	0.00	0.00
STORM SEWER & DRAINAGE		
CONDITIONAL GRANT	0.00	0.00
GRANTS FROM LOCAL AGENCIES	0.00	0.00
SEWER		
LOCAL IMPROVEMENT CHGS	0.00	0.00
SEWER REVITALIZATION	244,800.00	244,800.00
PROV CONDITIONAL GRANT	0.00	0.00
TRANSFER FROM RESERVE\DEF.REV.	0.00	0.00
SOLID WASTE		
CONTRACT WITH OTHER MUNICIPAL	0.00	0.00
SALE OF GOODS & SERVICES	0.00	0.00
PROV CONDITIONAL GRANT	0.00	0.00
TRANSFER FROM RESERVE\DEF.REV.	0.00	0.00
ECONOMIC DEVELOPMENT	0.00	0.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: INCOME STATEMENT

Description	2024 BUDGET	2024 ACTUAL
MUNICIPAL PLANNING	0.00	0.00
DEVELOPMENT PERMITS	2,500.00	3,950.00
COMPLIANCE CERTIFICATES	500.00	300.00
SUBDIVISION APPLICATIONS	0.00	0.00
ENCROACHMENT AGREEMENTS	0.00	0.00
PROV CONDITIONAL GRANT	0.00	0.00
TRANSFER FROM RESERVES\DEF.REV	0.00	0.00
SALE OF PUBLIC LAND	0.00	0.00
BOAT LAUNCH	10,000.00	10,000.00
TRANSFER RESERVE\DEF.REV.	25,000.00	0.00
PARKS		
FEDERAL\PROVINCIAL GRANT(ICAP)	0.00	0.00
CONDITIONAL GRANT	0.00	0.00
UNCONDITIONAL GRANT	0.00	0.00
GRANT FROM LOCAL AGENCIES	10,000.00	10,000.00
PARKING LOT REVENUE	0.00	0.00
TRANSFER FROM RESERVE	0.00	0.00
RECREATION FACILITIES		
SALE OF SERVICE - FEES\CHARGES	0.00	0.00
REGIONAL RECREATION	25,140.61	25,140.61
GRANT FROM LOCAL AGENCIES	0.00	22,849.00
CONDITIONAL PROVINCIAL GRANT	0.00	3,517.78
TRANSFER FROM RESERVE\DEF.REV.	0.00	25,366.78
CAMPGROUND		
USER FEES (SEASONAL)	277,200.00	264,270.20
WEEKEND SITES	25,000.00	29,676.50
CAMPGRD CABIN RENTAL	0.00	0.00
SALES OF GOODS & SERVICES	2,800.00	3,893.36
WINTER STORAGE	25,200.00	24,300.00
DEBIT MACHINE ADJUSTMENTS	0.00	0.00
RENTAL & LEASE	9,600.00	9,600.00
M.R.T.A. GRANT	0.00	0.00
TRANSFER FROM RESERVE	0.00	0.00
CULTURE		
LIBRARIAN WAGE REIMBURSEMENT	0.00	0.00
GAIN ON SALE OF FIXED ASSET	0.00	0.00
TOTAL OPERATING REVENUE	3,507,012.71	3,553,586.07
CAPITAL:		
CAPITAL PURCHASES-ADMIN	0.00	0.00
CAPITAL PURCHASES-PATROL	50,164.00	50,164.00
CAPITAL PURCHASES-PUBLIC WORKS	53,000.00	53,000.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: INCOME STATEMENT

Description	2024 BUDGET	2024 ACTUAL
CAPITAL PURCHASES-RECREATION	0.00	0.00
CAPITAL PURCHASES-PARKS	0.00	0.00
CAPITAL PURCHASES-CAMPGROUND	0.00	0.00
TOTAL	103,164.00	103,164.00
CAPITAL PROJECTS:		
CAPITAL PROJECT-ROADS	280,000.00	209,721.00
CAPITAL PROJECT-SHOP	0.00	0.00
CAPITAL PROJECT-DRAINAGE	40,000.00	18,069.00
CAPITAL PROJECT-WALK PATHS	0.00	0.00
CAPITAL PROJECT-STORM OUTFALL	0.00	0.00
CAPITAL PROJECT-ADMIN BLDG	0.00	0.00
CAPITAL PROJECT-CAMPGRD W\R	0.00	0.00
TOTAL	320,000.00	227,790.00
TOTAL CAPITAL REVENUE	423,164.00	330,954.00
REQUISITIONS:		
SCHOOL FOUNDATION	0.00	0.00
ASFF	503,165.84	503,165.84
OVER\UNDER LEVY UTILIZED	0.00	0.00
DESIGNATED INDUSTRIAL	164.55	0.00
TOTAL REQUISITIONS	503,330.39	503,165.84
BUSINESS INCOME PROFIT	0.00	0.00
TOTAL	3,426,846.32	3,381,374.23
Description	2024 BUDGET	2024 ACTUAL



Analysis: EXPENSE STATEMENT

EXPENSE STATEMENT		(1)	(2)
Period 1: -	--- Begin	01Jan2024	01Jan2024
	--- End	31Dec2024	31Dec2024
	--- Type	B	A
(less) Period 2: -	--- Begin	000000000	000000000
	--- End	000000000	000000000
	--- Type		
Ratios:	% of Account		
Graphs:	# of Columns,Scale	0 0	0 0

Description	2024 BUDGET	2024 ACTUAL
<b>COUNCIL</b>		
COUNCIL HONORARIUMS - MAYOR	10,870.00	10,870.08
COUNCIL HONORARIUMS	38,540.00	38,539.68
MEETING FEES	20,000.00	17,975.00
HONOURARIUM DEDUCTIONS	2,000.00	1,884.68
COUNCIL TRAVEL	3,000.00	1,506.56
CONFERENCE\PROFESSIONAL DEV	12,500.00	6,125.75
INTERNET & PHONE EXPENSE	6,000.00	6,000.00
COUNCIL PROMOTIONAL	15,000.00	12,064.44
MISC. SUPPLIES	2,000.00	1,575.03
<b>TOTAL</b>	<b>109,910.00</b>	<b>96,541.22</b>
<b>ADMINISTRATION</b>		
ADMINISTRATOR	128,000.00	129,972.31
SALARIES	194,400.00	197,233.53
PAYROLL TO\FROM BUS INC	0.00	0.00
SHARED SERVICES SALARIES	0.00	0.00
PAYROLL DEDUCTIONS	71,000.00	67,699.07
SCP PAYROLL	0.00	0.00
FROM\TO RESERVE	0.00	0.00
TRAINING	1,000.00	0.00
TRAVEL	200.00	179.80
FREIGHT, POSTAGE, DELIVERY	3,500.00	3,211.53
TELEPHONE\INTERNET\SATELLIT	4,000.00	4,092.60
ADVERTISING	2,000.00	1,829.79
SUBSCRIPTIONS\MEMBERSHIPS	4,300.00	4,382.40
PRINTING	1,200.00	1,087.69
LEGAL	5,000.00	610.00
AUDITOR	14,000.00	14,000.00
SERVICE CONTR-PHOTO,FAX,POS	5,700.00	5,779.95
SERVICE CONTR - ALARM	300.00	300.00
PURCHASED EQUIPMENT REPAIR	9,000.00	7,130.62
CONTRACT - JANITOR	7,400.00	7,416.00
INSURANCE	57,500.00	61,373.30
W.C.B.	22,000.00	22,336.05
STATIONERY & SUPPLIES	5,000.00	4,692.36
JANITORIAL SUPPLIES	800.00	539.34
MISCELLANEOUS SUPPLIES	2,000.00	1,361.68
VILLAGE PROMOTION	4,000.00	3,452.84
100 YEAR ANNIVERSARY	0.00	0.00
UTILITIES	6,000.00	6,532.32
DEBT REPAYMENT	0.00	0.00
SHORT TERM BORROWING FEES	0.00	0.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: EXPENSE STATEMENT

Description	2024 BUDGET	2024 ACTUAL
BANK CHARGES	1,200.00	1,297.43
TAX REBATES & CANCELLATIONS	0.00	0.00
OTHER & BLDG REPAIRS	10,000.00	3,877.98
BAD DEBT EXPENSE	0.00	0.00
CAPITAL PURCHASES	0.00	0.00
CAPITAL PROJECTS	0.00	0.00
CAPITAL PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	559,500.00	550,388.59
ELECTION \ CENSUS		
SALARIES & WAGES	0.00	0.00
ADVERTISING	0.00	0.00
GOODS & SUPPLIES	0.00	0.00
TOTAL	0.00	0.00
ASSESSMENT SERVICES		
ASSESSMENT SERVICES	24,850.00	24,846.60
TOTAL	24,850.00	24,846.60
PATROL		
ADMINISTRATION	0.00	0.00
SALARIES & WAGES	89,000.00	97,461.57
PROVINCIAL POLICE FUNDING	45,215.00	45,215.00
RCMP ENHANCED POLICING	0.00	0.00
PAYROLL DEDUCTIONS	16,500.00	20,221.35
TRAINING & DEVELOPMENT	2,000.00	2,480.00
MILEAGE & SUBSISTENCE	500.00	223.92
FREIGHT, POSTAGE, DELIVERY	0.00	0.00
TELEPHONE	7,000.00	8,450.77
ADVERTISING & PROMOTION	500.00	0.00
AUX PROG\CRIME PREVENTION	0.00	0.00
EQUIPMENT REPAIR	3,000.00	3,137.65
VEHICLE REPAIR	6,000.00	7,901.25
JANITOR EXPENSES	0.00	0.00
LICENSES & PERMITS	0.00	0.00
STATIONERY & OFFICE SUPPLIES	1,000.00	598.03
MISC. SUPPLIES	3,800.00	3,898.37
UNIFORMS & ACCOTREMENTS	2,500.00	5,381.75
FUEL & OIL	8,000.00	7,854.89
UTILITIES	4,000.00	4,353.64
CAPITAL PURCHASES	0.00	0.00
PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	7,500.00	0.00
TOTAL	196,515.00	207,553.19
BY-LAW ENFORCEMENT		
BYLAW\ANIMAL CONTROL	0.00	0.00
PARKING ENFORCEMENT	0.00	0.00
POUND FEES	2,000.00	1,900.00
GENERAL GOODS AND SERVICES	10,000.00	7,521.40
SIGNS	0.00	0.00
TOTAL	12,000.00	9,421.40
Description	2024 BUDGET	2024 ACTUAL

Analysis: EXPENSE STATEMENT

Description	2024 BUDGET	2024 ACTUAL
<b>FIREFIGHTING</b>		
FIRE DEPARTMENT HONORAIUMS	0.00	0.00
TELEPHONE	0.00	0.00
FIRE CONTRACT	103,225.00	102,282.50
JANITOR EXPENSES	0.00	0.00
GOODS AND SUPPLIES	500.00	0.00
MISCELLANEOUS	3,400.00	1,895.88
BUILDING REPAIR	30,000.00	30,777.69
UTILITIES	11,000.00	11,353.31
CAPITAL	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
<b>TOTAL</b>	<b>148,125.00</b>	<b>146,309.38</b>
<b>DISASTER SERVICES</b>		
GENERAL GOODS AND SERVICES	21,500.00	15,081.76
TO RESERVE\DEF.REV.	0.00	0.00
<b>AMBULANCE SERVICES</b>		
AMBULANCE CONTRACT	0.00	0.00
BUILDING REPAIRS	8,000.00	6,516.15
UTILITIES	6,000.00	5,749.53
CAPITAL PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
<b>TOTAL</b>	<b>14,000.00</b>	<b>12,265.68</b>
<b>COMMON SERVICES</b>		
PUBLIC WORKS MANAGER	0.00	0.00
PUBLIC WORKS WAGES	246,600.00	245,229.34
EXTRA PERSON	25,000.00	31,615.60
SUMMER PAYROLL	10,000.00	13,705.30
PAYROLL DEDUCTIONS - MGR	0.00	0.00
PAYROLL DEDUCTIONS	56,500.00	58,755.93
PAYROLL DEDUCTIONS - SUMMER	1,800.00	815.52
FROM\TO RESERVE	0.00	0.00
SHARED SERVICES SALARIES	0.00	0.00
PAYROLL TO BUSINESS INCOME	0.00	0.00
TRAINING & DEVELOPMENT	2,000.00	2,200.00
MILEAGE & SUBSISTENCE	300.00	221.49
POSTAGE, FREIGHT & DELIVERY	0.00	0.00
TELEPHONE	2,000.00	2,088.16
PURCHASE SERVICES	10,000.00	10,734.37
EQUIPMENT REPAIR	25,000.00	44,335.06
VEHICLE REPAIR	20,000.00	25,583.63
EQUIPMENT RENTAL	1,500.00	457.32
GENERAL GOODS	10,000.00	10,465.59
SIGNS	1,000.00	3,499.67
BUILDING REPAIRS	5,000.00	3,343.17
SAFETY SUPPLIES	2,500.00	1,205.34
FUEL & OIL	25,000.00	25,085.51
UTILITES - SHOP	18,000.00	15,391.64
BOAT LAUNCH MTCE	0.00	0.00
CAPITAL PURCHASES	0.00	0.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: EXPENSE STATEMENT

Description	2024 BUDGET	2024 ACTUAL
CAPITAL PROJECTS	0.00	0.00
CAPITAL PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	462,200.00	494,732.64
ROADS AND STREETS		
GRAVEL\SAND\ETC.	25,000.00	37,255.34
CRACK FILLING\LINE PAINTING	30,000.00	13,552.43
UTILITIES - STREET LIGHTS	108,000.00	118,958.99
ROAD PROJECTS	0.00	0.00
ROAD PROJECTS	0.00	0.00
STREET LIGHT PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	163,000.00	169,766.76
STORM SEWER AND DRAINAGE		
GENERAL SUPPLY-CULVERTS	8,000.00	840.00
DRAINAGE PROJECTS	0.00	0.00
DRAINAGE STUDY	0.00	0.00
TOTAL	8,000.00	840.00
WATER SYSTEM		
WATER COMM. OPERATING	8,484.37	8,484.37
WATER COMM. DEBENTURES	71,034.10	71,034.10
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	79,518.47	79,518.47
SANITARY SEWER		
TYRSCC MAINTENANCE AGREE	282,280.00	282,280.00
TYRSCC SEWER REVITALIZATION	244,800.00	244,800.00
TYRSCC DEB. - LAGOON	85,826.00	85,826.00
TYRSCC UPGRADE	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	612,906.00	612,906.00
GARBAGE COLLECTION		
GARBAGE WAGES	6,500.00	6,500.00
GARBAGE CONTRACT	73,000.00	71,441.45
REGIONAL LAND FILL	18,000.00	16,072.50
RECYCLING	4,500.00	5,030.60
ANNUAL WASTE ROUND-UP	0.00	0.00
FUEL & OIL	3,000.00	2,700.00
TRUCK REPAIRS & MAINTENANCE	0.00	0.00
CAPITAL PURCHASES	0.00	0.00
TO RESERVE\DEF.REV.	20,000.00	0.00
TOTAL	125,000.00	101,744.55
COMPOST FACILITY		
PURCHASED SERVICE - CLEANUP	0.00	3,175.00
GENERAL SUPPLIES	0.00	0.00
TOTAL	0.00	3,175.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: EXPENSE STATEMENT

Description	2024 BUDGET	2024 ACTUAL
MUNICIPAL PLANNING		
CONTRACT - DEVELOPMENT OFF	22,750.00	22,113.44
MUNICIPAL PLANNING	2,000.00	750.00
GENERAL GOODS & SUPPLIES	500.00	490.70
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	25,250.00	23,354.14
ECONOMIC DEVELOPMENT		
ADVERTISING AND PROMOTION	3,400.00	3,195.00
TELEPHONE AND UTILITIES	0.00	0.00
REVENUE & COST SHARE STUDY	0.00	0.00
GENERAL GOODS & SUPPLIES	500.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	3,900.00	3,195.00
LAC STE. ANNE FOUNDATION	48,132.74	48,132.74
PIER\BOAT LAUNCH	25,000.00	2,472.95
PIER TO RESERVE\DEF.REV.	0.00	0.00
RECREATION & FACILITIES		
REGIONAL RECREATION	31,425.75	31,425.76
GENERAL GOODS & SUPPLIES	25,000.00	21,154.37
EAST END BUS	9,458.00	9,457.92
LSA PHYSICIAN RECRUITMENT	0.00	0.00
BEACHWAVE PARK	0.00	0.00
UTILITIES	5,500.00	5,708.25
CAPITAL PURCHASES	0.00	0.00
PROJECTS	0.00	0.00
PROJECTS	0.00	0.00
PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	71,383.75	67,746.30
PARKS		
CONTRACT SERVICES	20,000.00	15,499.50
GENERAL GOODS & SUPPLIES	10,000.00	11,694.31
UTILITIES	6,000.00	5,820.47
PARKING LOT EXPENSES	3,098.00	3,098.33
PARK PROJECTS	0.00	0.00
PARK PROJECTS	0.00	0.00
CONTRIBUTED ASSETS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	39,098.00	36,112.61
CAMPGROUND:		
ADVERTISING & SIGNS	400.00	194.35
POSTAGE, FREIGHT, DELIVERY	0.00	0.00
PHONE\INTERNET\SATELLITE	2,100.00	1,795.43
PRINTING	300.00	260.00
CAMPGROUND MANAGER CONTRACT	62,000.00	61,249.34
CAMPGROUND SUMMER HELP	0.00	0.00
PAYROLL DEDUCTIONS	0.00	0.00
Description	2024 BUDGET	2024 ACTUAL

Analysis: EXPENSE STATEMENT

Description	2024 BUDGET	2024 ACTUAL
EQUIPMENT REPAIR	1,000.00	852.00
GENERAL GOODS & SUPPLIES	2,500.00	2,679.48
JANITORIAL SUPPLIES	800.00	623.29
WASTE DISPOSAL	3,700.00	3,814.65
FUEL & OIL	1,500.00	1,122.13
REPAIR MATERIALS	11,000.00	18,484.86
CONSTRUCTION MATERIALS	2,000.00	1,160.70
UTILITIES	40,000.00	35,794.32
IMPROVEMENTS	4,600.00	5,579.19
DEBIT\VISA BANK FEES	600.00	526.59
CAMPGROUND PROJECTS	0.00	0.00
CAMPGROUND PROJECTS	0.00	0.00
TO RESERVE\DEF.REV.	0.00	0.00
TOTAL	132,500.00	134,136.33
CULTURE		
SALARIES & WAGES	0.00	0.00
PAYROLL DEDUCTIONS	0.00	0.00
REIMBURSE LIBR WAGE	0.00	0.00
UTILITIES	0.00	0.00
GRANT TO LIBRARY	13,452.48	13,452.48
YELLOWHEAD REGIONAL LIBRARY	5,104.88	5,104.89
TOTAL	18,557.36	18,557.37
LOSS ON SALE OF FIXED ASSET	0.00	0.00
AMORTIZATION OF TCA	65,000.00	0.00
ACCRETION EXPENSE	0.00	0.00
CAPITAL:		
-----		
CAPITAL PURCHASES-ADMIN	0.00	0.00
CAPITAL PURCHASES-PATROL	60,000.00	62,356.35
CAPITAL PURCHASES-PUBLIC WORKS	78,000.00	76,562.50
CAPITAL PURCHASES-RECREATION	0.00	0.00
CAPITAL PURCHASES-PARKS	0.00	0.00
CAPITAL PURCHASES-CAMPGROUND	0.00	0.00
TOTAL	138,000.00	138,918.85
CAPITAL PROJECTS:		
-----		
CAPITAL PROJECTS-ROADS	280,000.00	209,721.24
CAPITAL PROJECTS-SHOP	0.00	0.00
CAPITAL PROJECTS-DRAINAGE	40,000.00	18,069.00
CAPITAL PROJECTS-WALKING PATHS	0.00	0.00
CAPITAL PROJECTS-STORM OUTFALL	0.00	0.00
CAPITAL PROJECTS-ADMIN BLDG	0.00	0.00
CAPITAL PROJECTS-CAMPGRD W\R	0.00	0.00
TOTAL	320,000.00	227,790.24
TOTAL CAPITAL EXPENSES	458,000.00	366,709.09
BUSINESS INCOME EXPENSES	0.00	0.00
TOTAL	3,423,846.32	3,225,507.77
Description	2024 BUDGET	2024 ACTUAL

**Alberta Beach Village Office**

**From:** ACCPA Administrator <administrator@albertacrimeprevention.com>  
**Sent:** March 12, 2025 11:10 AM  
**To:** aboffice@albertabeach.com  
**Subject:** ACCPA 2025 Conference - Early Bird Registration Deadline is Midnight April 4



The Early Bird deadline for registration to the 2025 ACCPA conference is approaching fast - it is midnight Friday April 4. And the deadline for the reduced room rate at the Doubletree West Edmonton is 4PM Friday April 4.

Our conference speakers will blow you away! Each one of them is a highly regarded subject matter expert within their respective fields. They are passionate about sharing insights, stories, and innovative ideas with you. Visit our [Conference Webpage](#) for the program schedule and information on all our speakers - and our [YouTube Channel](#) for interviews with many of our speakers.

**You can register now for this important event.** It's happening in Edmonton May 5 - 7, 2025.

Our conference features presentations that will appeal to both rural and urban delegates. There are three options for registration:

- pre-conference sessions only on May 5
- conference presentations only May 6 and 7
- or both pre-conference and conference sessions

The choice is yours!

This conference provides you with valuable insights and ideas, in addition to networking opportunities. Check out the pre-conference and conference [programs](#), and register today!

ACCPA works to mobilize diverse partners and to foster safer communities across Alberta. Our membership comprises both rural and urban organizations, municipalities, police agencies, and Indigenous groups, and diverse cultures.



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**Our new mailing address is:**

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**ACCPA**

American College  
of Cost Accountants

**ACCPA Member**

Pricing after April 4, 2025

**\$650**

**\$750**

Conference PLUS Workshop May 5-7

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**\$500**

**\$600**

Conference Only May 6-7

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**\$500**

**\$600**

Pre-Conference Workshop Only May 5

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**\$50**

Optional Networking Nexus

**Non-Member**

Pricing after April 4, 2025

**\$750**

**\$850**

Conference PLUS Workshop May 5-7

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41



**Pre-Conference Workshop Only May 5**

**\$50**

**Optional Networking Nexus**

< <https://cvent.me/25kNDR> > REGISTER NOW!

**PRE-CONFERENCE NOTES**

- The Pre-Conference cost is for any one of the Pre-Conference Workshops. At time of registration please indicate your reservation for a Workshop.
- The Titles and Descriptions of the Pre-Conference Workshops can be found on the Workshop Schedule under the Pre-Conference Training button at the top of the Conference Page.

Workshops may be switched at no cost, any time until May 1, 2025, by signing into your account using the confirmation code you receive at the end of the registration process. Workshops may be added for the incremental fee, anytime until May 1, 2025.

**There is a cancellation fee of \$150 to cancel conference registration by April 18, 2025. There is a cancellation fee of \$100 to cancel a workshop registration by April 18, 2025. There is a cancellation fee of \$175 to cancel a conference + workshop registration by April 18, 2025. No refunds will be issued for cancellations received after April 18, 2025.**

If you are having difficulties adding, modifying or cancelling your registration details, please contact the ACCPA Administrator ([administrator@albertacrimprevention.com](mailto:administrator@albertacrimprevention.com)).

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ACCPA CONFERENCE  
**2025 SCHEDULES**

BUILDING BRIDGES BY UNITING COMMUNITIES FOR EMPOWERMENT AND  
SAFETY

BA... < <https://albertacrimeprevention.com/2025-conference/>>

## PRE-CONFERENCE SCHEDULE

### Monday MAY 5 Pre-Conference Workshops

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MON 7:00AM

PRE-CONFERENCE WORKSHOP REGISTRATION / CATERED  
NETWORKING BREAKFAST

---

MON 8:00AM

**Workshop #1 / 1-Day Workshop**

**RETAIL CRIME - THE ISSUES AND STRATEGIES IN PREVENTION <  
[HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#WORKSHOP1](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#workshop1)>**

Ray Wilson, *Founder and President of R2K Consultants Inc.*

Rui Rodrigues, *CEO RUCA Consulting*

John Beatson, *CPTED Alberta*

---

**Workshop #2 / 1-Day Workshop**

**EMERGENCY SOLUTIONS: THE COMMUNITY ENGAGEMENT  
MASTERCLASS < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-  
CONFERENCE/2025-CONFERENCE-SPEAKERS/#WORKSHOP2](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#workshop2)>**

Scott Cameron, *President/CEO of bassa Social Innovations Inc., co-founder of  
Emergency Management Logistics Canada*

Avery Acheson, *bassa Social Innovations Inc.*

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**Workshop #3 / 1-Day Workshop**

**BREAKING THE CYCLE: ADDRESSING GUN AND GANG VIOLENCE IN  
ALBERTA THROUGH AWARENESS, PREVENTION, AND INTERVENTION <  
[HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#WORKSHOP3](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#workshop3)>**

Sgt. Cherie Jerebic, *(MAGS) Edmonton Police Services Program*

Arthur Ladouceur, *Mentorship and Gang Solutions (MAGS) Mentor Team Lead,  
Enoch Cree Nation*

Kyle McKay, *Mentorship and Gang Solutions (MAGS) Mentor, Bent Arrow  
Traditional Healing Society*

Sgt. Ryan Ferry, *Supervisor of Edmonton Police Service Gang Suppression Team*

Tara Robinson, *Executive Director of YouthLink Calgary Police Interpretive  
Centre*

Tara Lawrence, *Lloydminster SPARK Foundation*

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MON 10:00AM

COFFEE BREAK

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MON 12:00PM

CATERED NETWORKING LUNCH

---

MON 1:00PM

CONTINUATION OF WORKSHOPS #1, #2, #3

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MON 2:15PM

COFFEE BREAK

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MON 4:00PM

END OF DAY 1 PRE-CONFERENCE WORKSHOPS

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## 2-DAY CONFERENCE SCHEDULE

### Tuesday MAY 6 Conference Schedule

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TUE 7:30AM

REGISTRATION / CATERED NETWORKING BREAKFAST

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TUE 8:30AM

#### OPENING CEREMONIES

- LAND ACKNOWLEDGMENT
  - FIRST NATIONS BLESSING -
  - DIGNATARIES
  - ACCPA BOARD PRESIDENT CORRINA WILLIAMS (SPONSOR, EXHIBITOR & BOARD ACKNOWLEDGEMENT)
- 

TUE 9:00AM

**OPENING KEYNOTE: THE POWER OF FIRST IMPRESSIONS AND HOW GOOD FIRST IMPRESSIONS CAN IMPACT AND SHAPE LIVES WITHIN**

**RURAL AND INDIGENOUS COMMUNITIES <  
HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#ARTHUR>**

**Arthur Sunday, RCMP**

---

TUE 10:00AM

**COFFEE BREAK**

*Sponsored by the Institute of Internal Auditors, Edmonton Chapter*

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**STREAM 1**

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**STREAM 2**

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TUE 10:30AM

**THE COLLIDING WORLDS OF STREET GANG MEMBERS AND  
UNHOUSED PERSONS IN <  
HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#MARTA>  
CANADA < HTTPS://ALBERT>**

**Dr Marta-Marika Urbanik, University of Alberta**

**PUBLIC SECURITY UNIT-LOCAL SOLUTIONS <  
HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-**

**CONFERENCE-SPEAKERS/#APEX>**

**Allen Gukert**, *Business Development and Leadership Manager, Apex Security*

Ross Gear, *Security Management Advisor, Apex Security*

Remi Nault, *Director, Public Safety Unit, Apex Security*

---

TUE 11:30AM

CATERED NETWORKING LUNCH

---

TUE 12:30PM

PANEL

---

TUE 1:15PM

**INNOVATIVE MUNICIPALITIES: DEMONSTRATING POSSIBILITIES THROUGH INTEGRATED APPROACHES TO MENTAL HEALTH AND POLICING < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#MARC](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#marc)>**

**Marc Boychuk**, *Town of Peace River*

**THE PROSPECTS, AND CHALLENGES, OF RESTORATIVE PRACTICES TO FOSTER COMMUNITY SUPPORT FOR ONLINE CONFLICT AND HARM < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#MICHAEL](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#michael)>**



**Michael Adorjan**, *University of Calgary*

---

TUE 2:15PM

COFFEE BREAK

*Sponsored by the Association of Certified Fraud Examiners -  
Edmonton Chapter*

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TUE 2:45PM

**COUNTRY ROAD CHATS-RURAL POLARIZATION <  
HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#DOREEN>**

**Doreen Blumhagen**, *Country Road Chats*

**A SOCIAL CAPITAL APPROACH TO COMMUNITY SAFETY <  
HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-  
CONFERENCE-SPEAKERS/#SCOTT>**

**Scott Cameron**, *bassa Social Innovations Inc.*

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TUE 3:45PM

DAY 1 WRAP-UP - ACCPA

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TUE 4:00PM

OPTIONAL NETWORKING NEXUS

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## Wednesday MAY 7 Conference Schedule

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WED 7:30AM

REGISTRATION / CATERED NETWORKING BREAKFAST

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WED 9:00AM

**KEYNOTE: < <https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#christian>> CRIME IN THE ENERGY SECTOR, SOCIETAL IMPACTS, AND MITIGATIONS < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#CHRISTIAN](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#christian)>**

**Christian Stenner**

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WED 10:00AM

COFFEE BREAK

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STREAM 1

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STREAM 2

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WED 10:30AM

**TRAUMA-INFORMED AWARENESS PRESENTATION: A COMPREHENSIVE APPROACH < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#ERIC](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#eric)>**

*Eric Poirier, Trauma & Mental Health Guest Speaker*

**ALBERTA CITIZENS ON PATROL & PIIKANI FIRST NATIONS < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#KIMBERLY](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#kimberly)>**

*Kimberly Hurst, Alberta Citizens on Patrol  
SGT Vince Bacon, RCMP*

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WED 11:30AM

CATERED NETWORKING LUNCH

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WED 12:30PM

PANEL

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WED 1:15PM

**OVERCOMING < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#GUY](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#guy)>**

Guy Felicella

**WHY COMMUNITIES ARE AN INDISPENSABLE RESOURCE FOR PUBLIC SAFETY < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#PHIL](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#phil)>**

Phil Gurski, *Borealis Threat and Risk Consulting*

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WED 2:15PM

COFFEE BREAK

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WED 2:45PM

**ALERT: SUCCESS THROUGH COLLABORATIVE & INTEGRATED POLICING < [HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#ALERT](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#alert)>**

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**Marc Cochlin**, *Chief Executive Officer of Alberta Law Enforcement Response Teams (ALERT)*

**A 'MADE IN ALBERTA' SMALL TOWN AND RURAL COLLABORATIVE TO PREVENTING GENDER-BASED VIOLENCE <**

**[HTTPS://ALBERTACRIMEPREVENTION.COM/2025-CONFERENCE/2025-CONFERENCE-SPEAKERS/#WANDA](https://albertacrimeprevention.com/2025-conference/2025-conference-speakers/#wanda)>**

**Wanda McGinnis**, *Big Hill Haven*

*Linette Soldan, Rowan House*

*Reave MacLeod, YWCA Banff*

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**WED 3:45PM**

**CONFERENCE WRAP-UP - ACCPA**

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[BACK TO TOP OF CONFERENCE SCHEDULE](#)

[BACK TO CONFERENCE MAIN](#)

14.6

**Alberta Beach Village Office**

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**From:** Daniel Ortega <Daniel.Ortega@gov.ab.ca>  
**Sent:** February 27, 2025 2:33 PM  
**To:** ! ABOffice  
**Subject:** FOIP Request MA000-2025-G-4 - Public Body Consultation  
**Attachments:** MA000-2025-G-4 Consult Letter Alberta Beach.pdf; Alberta Beach Village records.pdf

Good afternoon,

Please see attached information regarding records the FOIP Office serving Municipal Affairs has identified that are responsive to this FOIP request that relates to Alberta Beach Village.

We expect a response no later than **March 13, 2025**.

Thanks,  
Daniel Ortega

FOIP Analyst  
FOIP Operations – General Access 2  
Service Alberta and Red Tape Reduction  
Government of Alberta  
daniel.ortega@gov.ab.ca

Classification: Protected A

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Financial and Administrative  
Shared Services  
FOIP Office  
4th Floor, Standard Life Centre  
10405 Jasper Ave  
Edmonton, AB T5J 3S2  
Telephone: 780-422-0021  
Email: [SA.FOIP-CentralIntake@gov.ab.ca](mailto:SA.FOIP-CentralIntake@gov.ab.ca)

February 27, 2025

Kathy Skwarchuk  
PO Box 278  
Alberta Beach, AB T0E 0A0  
[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)

Dear: Kathy Skwarchuk

**FOIP Request Consultation #: MA000-2025-G-4**

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On January 24, 2025, Municipal Affairs received a request under the *Freedom of Information and Protection of Privacy Act* (FOIP Act) for a copy of:

I am seeking all records of emailed meeting requests from municipalities, including any attachments and filled out templates, sent to [ma.engagement@gov.ab.ca](mailto:ma.engagement@gov.ab.ca) between Dec. 15-2024 and Jan. 11, 2025.

Timeframe: Dec 15, 2024 to Jan 11, 2025

We have identified records responsive to this request that relates to Alberta Beach Village. As a result, we would appreciate receiving your views on the possible disclosure of the enclosed records.

If you wish to have any of the information withheld, it is important that you identify the specific information at issue, provide clear reasons for why it should be withheld, and cite the section of the FOIP Act that would apply. A written response is requested by March 13, 2025.

If you have any questions, please contact me at [daniel.ortega@gov.ab.ca](mailto:daniel.ortega@gov.ab.ca).

Sincerely,

*Daniel Ortega*

Daniel Ortega  
FOIP Analyst  
Serving Municipal Affairs  
Government of Alberta Government of Alberta

Enclosure: records

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**Leonardelane Volz**

---

**From:** Alberta Beach Village Office <aboffice@albertabeach.com>  
**Sent:** December 18, 2024 12:49 PM  
**To:** MA Engagement Team  
**Subject:** RE: Meeting request with Minister Mclver - ABmunis Spring Municipal Leaders Caucus 2025  
**Attachments:** Copy of 2025 Abmunis MLC Meeting Template.xlsx  
**Categories:** Red category, Lisa Klemp

**CAUTION:** This email has been sent from an external source. Treat hyperlinks and attachments in this email with care.

Good afternoon,

Please find attached our request to meet with Minister Mclver during the MLC scheduled to take place from March 6 – 7, 2025.

Thank you,

Kathy Skwarchuk,  
CAO

Alberta Beach  
Box 278  
Alberta Beach, AB  
T0E 0A0  
Phone: 780-924-3181  
Fax: 780-924-3313  
[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)

**\*CHRISTMAS HOLIDAY CLOSURE\***

The Village Office will be closed Tuesday, December 24th, 2024, through Monday, January 1st, 2025. Regular business hours will resume on Thursday, January 2nd, 2025.

May your holidays be filled with warmth and cheerful celebration.  
We wish you a safe and happy holiday season!

*This email is intended for the use of the recipient or entity to which it has been addressed. This email may contain information that is privileged confidential, and/or protected by law and is to be held in strict confidence. Please contact us immediately if you are not the intended recipient of this communication, and do not copy, distribute or take action relying on it. Any communication received in error, or subsequent reply should be deleted or destroyed.*

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**Meeting Request:**  
**Alberta Municipalities Municipal Leaders Caucus Spring 2025**

If you have questions, require support and to submit form, please email: [ma.engagement@gov.ab.ca](mailto:ma.engagement@gov.ab.ca)

**Municipal Information**

Municipality Name: Alberta Beach

**Meeting Topics**

Please provide additional details about the topic for discussion

Topic 1	Topic 2	Topic 3
Fire & EMS Services along the provincial highways.		

**Meeting Participants**

- 1 Kelly Muir Mayor/Reeve
- 2 Kathy Skwarchuk Chief Administrator
- 3 Debbie Durocher Councillor
- 4 Tara Elwood Councillor
- 5 \_\_\_\_\_ Councillor
- 6 \_\_\_\_\_ Councillor
- 7 \_\_\_\_\_ Councillor
- 8 \_\_\_\_\_ Councillor
- 9 \_\_\_\_\_ Councillor

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14.c

**Alberta Beach Village Office**

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**From:** municipalservicesdivision@gov.ab.ca  
**Sent:** February 19, 2025 10:25 AM  
**To:** Kathy Skwarchuk  
**Subject:** 2025 Minister's Awards for Municipal and Public Library Excellence Program  
**Attachments:** 2025 Minister's Awards for Municipal and Public Library Excellence Program.pdf

Attn: CAOs

Please see attached letter from Minister McIver inviting submissions to the 2025 Minister's Awards for Municipal and Public Library Excellence.

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ALBERTA

MUNICIPAL AFFAIRS

Office of the Minister

MLA, Calgary-Hays

February 4, 2025

AR117411

Dear Chief Elected Official or Library Board Chair:

I am pleased to invite your municipality or library board to provide submissions for the 2025 Minister's Awards for Municipal and Public Library Excellence (MAMPLE). This program recognizes excellence in municipal government initiatives and provision of library services and promotes knowledge-sharing to build capacity. These awards offer an opportunity to recognize the truly great work happening in communities across Alberta.

For the 2025 program, we have introduced modest changes to align with current priorities and enhance the recognition of successful initiatives that can be shared across the province. The updated program now features four municipal and two library award categories. For each municipal category, one award will be given for municipalities with populations under 10,000, and one for municipalities with populations over 10,000. For each library category, two awards will be given to library boards serving populations under 10,000, and two for library boards serving populations over 10,000.

Submissions will be accepted in the following categories:

- **Building Economic Strength (open to all municipalities)**  
Awarded for an initiative that exemplifies:
  - building the economic capacity and/or resiliency of the community; and/or
  - improving the attractiveness of the community to businesses, investors, and visitors.
- **Enhancing Community Engagement or Livability (open to all municipalities)**  
Awarded for an initiative that exemplifies:
  - increasing accessibility of community services;
  - fostering inclusive and welcoming communities;
  - improving engagement opportunities for community members; and/or
  - strengthening wellness and safety responsiveness.
- **Partnership (open to all municipalities)**  
Awarded for an initiative that exemplifies:
  - enabling a local or regional partnership\* that achieves results that could not have been accomplished by the municipality alone;
  - generating lasting relationships between partners; and/or
  - leveraging unique skill sets or resources of each partner.
  - \*Partners may include municipalities, businesses, First Nations, non-profit organizations, community groups, and other orders of government.

.../2

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- **Red Tape Reduction or Service Delivery Enhancement (open to all municipalities)**  
Awarded for an initiative that exemplifies:
  - improving upon or presenting a new approach to how a municipality can deliver a program or service;
  - streamlining processes and reducing administrative requirements, leading to more efficient service delivery;
  - saving time, money, and/or resources by implementing practices that enhance operational effectiveness;
  - reducing regulatory, policy, or procedural requirements to simplify access to municipal services for residents and businesses; and/or
  - promoting transparency and accountability in municipal operations, fostering trust within the community.
  
- **Public Library Services (open to all library boards, serving a population of under 10,000)**  
Awarded for an initiative that exemplifies:
  - demonstrating responsiveness to community need(s); and
  - providing direct benefit to the public.
  
- **Public Library Services (open to all library boards, serving a population of over 10,000)**  
Awarded for an initiative that exemplifies:
  - demonstrating responsiveness to community need(s); and
  - providing direct benefit to the public.

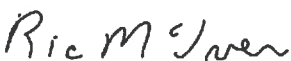
Details regarding eligibility and submission requirements are available on the Minister's Awards for Municipal and Public Library Excellence webpage at [www.alberta.ca/ministers-awards-for-municipal-excellence.aspx](http://www.alberta.ca/ministers-awards-for-municipal-excellence.aspx) or on the submission form. **The deadline for submissions is March 31, 2025.**

Questions about the program from municipalities can be sent to [municipalexcellence@gov.ab.ca](mailto:municipalexcellence@gov.ab.ca) or program advisors may be reached at 780-427-2225 (toll-free by first dialing 310-0000).

Questions about the program from library boards can be sent to [libraries@gov.ab.ca](mailto:libraries@gov.ab.ca) or program advisors can be reached at 780-427-4871 (toll-free by first dialing 310-0000).

I encourage you to share your success stories, and I look forward to celebrating these successes with your communities.

Sincerely,



Ric McIver  
Minister

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14.0

**Alberta Beach Village Office**

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**From:** municipalservicesdivision@gov.ab.ca  
**Sent:** February 27, 2025 10:12 AM  
**To:** Kathy Skwarchuk  
**Subject:** Provincial Priorities Act  
**Attachments:** AR118277 - Minister signed letter.pdf; Attachment - OC 2025\_041.pdf

Good morning,

Please see the attached letter from the Honourable Ric McIver, Minister of Municipal Affairs, regarding the *Provincial Priorities Act*.

Thank you.

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ALBERTA

MUNICIPAL AFFAIRS

Office of the Minister  
MLA, Calgary-Hays

AR118277

February 26, 2025

Dear Chief Elected Officials/Associations/Library Boards/Regional Services  
Commissions/Municipally Controlled Corporations:

In May 2024, our government passed the *Provincial Priorities Act* to establish a process for provincial oversight of agreements between provincial entities and the federal government. The *Act* will come into force on April 1, 2025, and will ensure Ottawa is not undermining the province's jurisdiction to make decisions about what is best for Alberta and Albertans. Under the *Act*, provincial entities, such as municipalities, are required to obtain prior approval from the Alberta government before entering into, amending, or renewing an agreement with the federal government.

Throughout last summer, Alberta's government led a comprehensive stakeholder engagement with provincial entities to inform the supporting regulations. The *Provincial Priorities Regulation* (attached), which also comes into force on April 1, 2025, designates additional municipal entities that are subject to the *Act*. These entities include library boards, regional services commissions, municipally controlled corporations, and any entity that is established by bylaw, with the exception of business improvement areas. In addition, the regulation sets out the approval process for proposed intergovernmental agreements and includes some exceptions for the municipal sector where no provincial approvals will be needed. Examples of these exceptions include agreements under \$100,000, agreements that are in-kind contributions only, agreements with the Canadian Armed Forces, and agreements for disaster response and assistance; these will not require provincial approval.

Effective April 1, 2025, municipalities and municipal entities will be required to submit information on all new agreements with the federal government, agreement amendments and agreement renewals, along with a copy of the agreement, to Municipal Affairs, regardless of the monetary value of the agreement. Information on agreements eligible for an exception must also be submitted to Municipal Affairs in order for the exception to apply. Additional details on the process for submitting required information on federal agreements to Municipal Affairs will be shared in March.

I am looking forward to working together with you to ensure Alberta municipalities maintain access to federal dollars while protecting areas of provincial jurisdiction.

Sincerely,

Ric McIver  
Minister

cc: Chief Administrative Officers

320 Legislature Building, 10800 - 97 Avenue, Edmonton, Alberta T5K 2B6 Canada Telephone 780-427-3744 Fax 780-422-9550

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Province of Alberta  
Order in Council

O.C. 041/2025

FEB 26 2025

# ORDER IN COUNCIL

Approved and ordered:

Lieutenant Governor  
or  
Administrator

The Lieutenant Governor in Council makes the Provincial Priorities Regulation set out in the attached Appendix.

FILED UNDER

THE REGULATIONS ACT

as ALBERTA REGULATION 21/2025

ON February 26 2025

  
REGISTRAR OF REGULATIONS

CHAIR

---

For information only

Recommended by: President of Executive Council

Authority: Provincial Priorities Act  
(section 4)

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**APPENDIX**  
**Provincial Priorities Act**  
**PROVINCIAL PRIORITIES REGULATION**

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**1** Designation of provincial entities

**Approvals**

- 2** Approval by responsible Minister
- 3** Authority to approve municipal agreements
- 4** Approval of agreements
- 5** Funding applications by management bodies and similar entities

**Exceptions**

- 6** Exceptions re funding amounts
- 7** Exceptions re amendments, extensions and renewals
- 8** Exceptions for public post-secondary institutions
- 9** Exception for Banff Centre
- 10** Exceptions for school boards
- 11** Exceptions for Banff, Jasper and Lloydminster
- 12** Exception for controlled corporations
- 13** Exception for municipal agreements with Canadian Armed Forces
- 14** Exceptions during emergencies and disasters
- 15** Exception for mortgage agreements with Canada Mortgage and Housing Corporation
- 16** Exception for entities that operate and administer Alberta Social Housing Corporation assets
- 17** Agreements to provide information

**Coming into Force**

- 18** Coming into force

**Designation of provincial entities**

**1** The following entities are designated as provincial entities for the purposes of the Act:

- (a) an intermunicipal library board as defined in the *Libraries Act*;
- (b) a municipal library board as defined in the *Libraries Act*;
- (c) a controlled corporation as defined in section 75.1 of the *Municipal Government Act* and the controlled corporation's board;



- (d) a growth management board as defined in the *Municipal Government Act*;
- (e) a regional services commission as defined in the *Municipal Government Act*;
- (f) an entity created by a municipal bylaw, except a business improvement area within the meaning of the *Municipal Government Act* and the business improvement area's board;
- (g) an entity that is a party to an agreement in which the entity has agreed to operate and administer real property assets of the Alberta Social Housing Corporation;
- (h) Calgary Homeless Foundation;
- (i) Homeward Trust Edmonton.

### Approvals

#### Approval by responsible Minister

**2(1)** Subject to the exceptions set out in this Regulation, a provincial entity may only enter into, amend, extend or renew an intergovernmental agreement after obtaining the prior approval of the Minister responsible for the provincial entity.

**(2)** For the purposes of this Regulation,

- (a) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Post-secondary Learning Act* is responsible for a public post-secondary institution as defined in the *Post-secondary Learning Act*,
- (b) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Education Act* is responsible for a board as defined in the *Education Act*,
- (c) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Provincial Health Agencies Act* is responsible for

- (i) a regional health authority, and any subsidiary health corporation of the regional health authority, under the *Provincial Health Agencies Act*, and
  - (ii) Covenant Health and any subsidiary of Covenant Health,
- (d) the sector Minister responsible for a health services sector under the *Provincial Health Agencies Act* is responsible for a provincial health agency established for that health services sector, and any subsidiary health corporation of that provincial health agency, under the *Provincial Health Agencies Act*,
- (e) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Libraries Act* is responsible for
- (i) an intermunicipal library board as defined in the *Libraries Act*, and
  - (ii) a municipal library board as defined in the *Libraries Act*,
- (f) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Municipal Government Act* is responsible for
- (i) a municipal authority as defined in the *Municipal Government Act*,
  - (ii) a controlled corporation as defined in section 75.1 of the *Municipal Government Act* and the controlled corporation's board,
  - (iii) a growth management board as defined in the *Municipal Government Act*,
  - (iv) a regional services commission as defined in the *Municipal Government Act*, and
  - (v) an entity created by a municipal bylaw, except a business improvement area within the meaning of the *Municipal Government Act* and the business improvement area's board,

and

- (g) the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act* is responsible for
  - (i) a management body as defined in the *Alberta Housing Act*,
  - (ii) an entity that is a party to an agreement in which the entity has agreed to operate and administer real property assets of the Alberta Social Housing Corporation,
  - (iii) Calgary Homeless Foundation, and
  - (iv) Homeward Trust Edmonton.

(3) The President of the Executive Council may approve a provincial entity to enter into, amend, extend or renew an intergovernmental agreement if no other Minister is responsible for the provincial entity.

**Authority to approve municipal agreements**

**3(1)** Despite anything to the contrary in section 2(2)(f), the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Municipal Government Act* may designate another Minister as the Minister responsible for a provincial entity referred to in section 2(2)(f) in relation to an agreement or a class of agreements if the Ministers agree that the subject-matter of the agreement or class of agreements relates to a matter under that other Minister's administration.

**(2)** Despite anything to the contrary in section 4(1), a provincial entity referred to in section 2(2)(f) shall submit a proposed agreement, amendment, extension or renewal in accordance with the directions of the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Municipal Government Act* despite that Minister designating another Minister as the Minister responsible for the provincial entity under subsection (1).

**Approval of agreements**

**4(1)** To obtain approval to enter into, amend, extend or renew an intergovernmental agreement, a provincial entity must submit the proposed agreement, amendment, extension or renewal in accordance with the directions of the Minister responsible for the provincial entity.

**(2)** The Minister responsible for the provincial entity must assess the proposed agreement, amendment, extension or renewal by considering the following factors prior to approving a provincial entity to enter into, amend, extend or renew the agreement:

- (a) whether the agreement aligns with the priorities of the Government of Alberta;
- (b) whether the agreement
  - (i) intrudes into an area of provincial legislative jurisdiction under the Constitution of Canada,
  - (ii) affects or interferes with an area of provincial legislative jurisdiction under the Constitution of Canada, or
  - (iii) imposes conditions that would restrict the Government of Alberta in an unacceptable manner from establishing and implementing policies and programs in an area of provincial jurisdiction;
- (c) whether the agreement aligns with the Government of Alberta's long-term fiscal plan.

**(3)** Subject to subsections (4) to (6), after assessing the proposed agreement, amendment, extension or renewal by considering the factors described in subsection (2), the Minister may

- (a) approve a provincial entity to enter into the agreement, amendment, extension or renewal, subject to any terms or conditions the Minister considers appropriate, or
- (b) decline to approve the provincial entity to enter into the agreement, amendment, extension or renewal.

**(4)** A Minister must receive the approval of the Executive Council prior to approving a provincial entity to

- (a) enter into an intergovernmental agreement in which a federal entity is agreeing to provide a provincial entity with \$5 million or more in funding, excluding any in-kind contributions, or
- (b) amend, extend or renew an intergovernmental agreement if the amendment, extension or renewal would result in \$5 million or more in additional funding, excluding any in-kind contributions, being provided by a federal entity to a provincial entity under the agreement.

(5) A Minister must receive the approval of the Executive Council prior to approving a provincial entity to enter into, amend, extend or renew an intergovernmental agreement if, in the Minister's opinion, the agreement

- (a) intrudes into an area of provincial legislative jurisdiction under the Constitution of Canada,
- (b) affects or interferes with an area of provincial legislative jurisdiction under the Constitution of Canada, or
- (c) imposes conditions that would restrict the Government of Alberta in an unacceptable manner from establishing and implementing policies and programs in an area of provincial jurisdiction.

(6) A Minister must receive the approval of the Executive Council prior to approving a provincial entity to amend an intergovernmental agreement in a material way if subsection (4) or (5) applies or applied to the agreement.

(7) If a Minister approves a provincial entity to enter into, amend, extend or renew an intergovernmental agreement, the Minister must provide written notice to the provincial entity, including written notice of any terms or conditions that apply to the Minister's approval.

(8) If a Minister declines to approve a provincial entity to enter into, amend, extend or renew an agreement, the Minister must provide written notice to the provincial entity.

**Funding applications by management bodies and similar entities**

**5(1)** Subject to subsection (2), a management body as defined in the *Alberta Housing Act* or an entity described in section 1(g) must notify the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act* of any intent of the management body or entity to apply for funding from a federal entity when the body or entity submits its annual business plan to the Minister in accordance with the *Management Body Operation and Administration Regulation* (AR 243/94) or the terms of an operating agreement.

**(2)** Where it is not possible to comply with subsection (1) without foregoing the opportunity to apply for funding from a federal entity, a management body as defined in the *Alberta Housing Act* or an entity described in section 1(g) must notify the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act* of the intent of the management body or entity to apply for funding from a federal entity at least 60 days before submitting the application for funding from the federal entity.

**(3)** Calgary Homeless Foundation and Homeward Trust Edmonton must notify the Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act* of the intent of Calgary Homeless Foundation or Homeward Trust Edmonton to apply for funding from a federal entity at least 60 days before submitting the application for funding from the federal entity.

**(4)** The Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act*, within 30 days of being notified of an intent to apply for funding, must conduct a preliminary assessment of the proposed application and must advise the provincial entity whether the Minister

- (a) has concerns with the proposed application, including the nature of those concerns, and
- (b) is likely, based on the preliminary assessment, to approve the provincial entity to enter into an agreement, or the amendment, extension or renewal of an agreement, that would result from the provincial entity's application for

funding from a federal entity being approved by a federal entity.

(5) The Minister determined under section 16 of the *Government Organization Act* as the Minister responsible for the *Alberta Housing Act* must consider whether notice required by this section has been provided when deciding whether to approve a provincial entity to enter into, amend, extend or renew an intergovernmental agreement.

### Exceptions

#### Exceptions re funding amounts

6(1) If, under an intergovernmental agreement, a federal entity

(a) would not provide any funding to a provincial entity or would only provide in-kind contributions, or

(b) would provide less than \$100 000 in funding, excluding any in-kind contributions, to a provincial entity,

and the provincial entity has provided or agreed to provide the Minister responsible for the provincial entity with any information specified by the Minister, including a copy of the agreement, in the time and manner specified by the Minister, the provincial entity is not required to obtain the Minister's approval before entering into, amending, extending or renewing that agreement unless an amendment, extension or renewal of the agreement would result in the provincial entity receiving a total of \$100 000 or more in funding, excluding any in-kind contributions, from the federal entity under the agreement as amended, extended or renewed.

(2) If an intergovernmental agreement relates to the construction, maintenance or development of housing accommodations, then a provincial entity is not required to obtain approval before entering into, amending, extending or renewing that agreement if the federal entity is providing the provincial entity \$250 000 or less in funding, excluding any in-kind contributions, under the agreement initially entered into, or as amended, extended or renewed.

(3) This section does not apply to Calgary Homeless Foundation or Homeward Trust Edmonton.

**Exceptions re amendments, extensions and renewals**

**7(1)** If a provincial entity has been approved to enter into an agreement under this Regulation, the provincial entity is not required to obtain prior approval to amend, extend or renew that agreement if the provincial entity has provided or agreed to provide the Minister responsible for the provincial entity with any information specified by the Minister, including a copy of the agreement, in the time and manner specified by the Minister and any of the following circumstances apply:

- (a) the agreement includes a provision requiring a project to start or end by a certain date and the amendment, extension or renewal is for the purpose of allowing the project to start or end by a date that is no more than one year different from the start or end date that is in the agreement;
- (b) the agreement includes a provision establishing the length of a project and the amendment, extension or renewal is for the purpose of allowing the project to be extended by one year or less;
- (c) the amendment, extension or renewal provides additional federal funding, excluding any in-kind contributions, to a provincial entity that is
  - (i) less than \$100 000, and
  - (ii) less than 10% of the federal funding being provided under the agreement that the Minister approved;
- (d) the proposed amendment, extension or renewal of an agreement would make or result in minor administrative changes.

**(2)** Subsection (1) does not apply to Calgary Homeless Foundation or Homeward Trust Edmonton.

**Exceptions for public post-secondary institutions**

**8(1)** For the purposes of this section,

- (a) “fee-for-service agreement” means an agreement in which a particular set of services is provided in exchange for a set fee, and



- (b) "research" means an undertaking directed to the discovery, extension or application of knowledge through a disciplined inquiry or systematic investigation.

(2) If a public post-secondary institution as defined in the *Post-secondary Learning Act* has provided or agreed to provide the Minister responsible for the *Post-secondary Learning Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the public post-secondary institution is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity if

- (a) the agreement pertains to research, unless greater than 50% of the total funding being provided under the agreement, excluding any in-kind contributions, is capital funding for the development of research facilities,
- (b) greater than 50% of the total funding being provided under the agreement pertains to the following matters:
  - (i) the delivery of an apprenticeship education program as defined in the *Skilled Trades and Apprenticeship Education Act*;
  - (ii) the delivery of a program of study as defined in the *Post-secondary Learning Act*;
  - (iii) the delivery of a foundational learning program as defined in the *Programs of Study Regulation* (AR 91/2009);
  - (iv) the delivery of work placement experiences, including mentorship programs, cooperative placements, practicums and internships, for students as defined in the *Post-secondary Learning Act*, including the provision of wage subsidies;
  - (v) the delivery of language instruction that enables individuals to develop basic language proficiency in one of the official languages of Canada;
  - (vi) the delivery of a continuing education program;
  - (vii) a conference, symposium or other non-instructional event,

or

- (c) the public post-secondary institution is entering into, amending, extending or renewing an agreement in which the public post-secondary institution is
  - (i) a party to a fee-for-service agreement, or
  - (ii) providing space to a federal entity through a lease or short-term rental, the term of which does not exceed 2 months.

**Exception for Banff Centre**

**9** If Banff Centre as defined in the *Post-secondary Learning Act* has provided or agreed to provide the Minister responsible for the *Post-secondary Learning Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, Banff Centre is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity.

**Exceptions for school boards**

**10** If a board as defined in the *Education Act* has provided or agreed to provide the Minister responsible for the *Education Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the board is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity in either of the following circumstances:

- (a) the agreement provides for federal funding under Jordan's Principle;
- (b) the agreement provides for federal funding as part of an education services agreement under section 63 of the *Education Act*.

**Exceptions for Banff, Jasper and Lloydminster**

**11** If the Municipality of Jasper, the Town of Banff or the City of Lloydminster have provided or agreed to provide the Minister responsible for the *Municipal Government Act* with any

information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the Municipality, Town or City, as the case may be, is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity.

**Exception for controlled corporations**

**12** If a controlled corporation as defined in section 75.1 of the *Municipal Government Act* or the controlled corporation's board has provided or agreed to provide the Minister responsible for the *Municipal Government Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the controlled corporation or the controlled corporation's board, as the case may be, is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity.

**Exception for municipal agreements with Canadian Armed Forces**

**13** If a municipal authority has provided or agreed to provide the Minister responsible for the *Municipal Government Act* with any information specified by the Minister in respect of an agreement with the Canadian Armed Forces, including a copy of the agreement, in the time and manner specified by the Minister, the municipal authority is not required to obtain prior approval to enter into, amend, extend or renew that agreement with the Canadian Armed Forces.

**Exceptions during emergencies and disasters**

**14** If a municipal authority has provided or agreed to provide the Minister responsible for the *Municipal Government Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the municipal authority is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity if the agreement is for the purpose of responding to a disaster or emergency as those terms are defined in the *Emergency Management Act*.

**Exception for mortgage agreements with Canada Mortgage and Housing Corporation**

**15** If a management body as defined in the *Alberta Housing Act* or an entity described in section 1(g) has provided or agreed to provide the Minister responsible for the *Alberta Housing Act* with any information specified by the Minister in respect of a mortgage agreement with the Canada Mortgage and Housing Corporation, including a copy of the agreement, in the time and manner specified by the Minister, the management body or entity is not required to obtain prior approval to enter into, amend, extend or renew that mortgage agreement with the Canada Mortgage and Housing Corporation.

**Exception for entities that operate and administer Alberta Social Housing Corporation assets**

**16** If an entity described in section 1(g) has provided or agreed to provide the Minister responsible for the *Alberta Housing Act* with any information specified by the Minister in respect of an agreement with a federal entity, including a copy of the agreement, in the time and manner specified by the Minister, the entity is not required to obtain prior approval to enter into, amend, extend or renew that agreement with a federal entity if that agreement does not relate to the operation or administration of real property assets of the Alberta Social Housing Corporation.

**Agreements to provide information**

**17** For the purposes of this Regulation, an agreement to provide a Minister with information may relate to a particular intergovernmental agreement or to a class of intergovernmental agreements.

**Coming into Force**

**Coming into force**

**18** This Regulation comes into force on the coming into force of the *Provincial Priorities Act*.

14.e

**Alberta Beach Village Office**

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**From:** municipalservicesdivision@gov.ab.ca  
**Sent:** February 27, 2025 3:38 PM  
**To:** Kathy Skwarchuk  
**Subject:** Letter from Minister Mclver - Budget 2025  
**Attachments:** 6306732\_AR117795 - Minister signed letter - CEOs.pdf

Good afternoon,

Please see the attached letter from the Honourable Ric Mclver, Minister of Municipal Affairs, regarding Budget 2025.

Thank you.

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ALBERTA

MUNICIPAL AFFAIRS

Office of the Minister  
MLA, Calgary-Hays

AR117795

February 27, 2025

Dear Chief Elected Officials:

I am writing to share information with you about *Budget 2025*, tabled in the Alberta Legislature by my colleague, the Honourable Nate Horner, President of Treasury Board and Minister of Finance. Below are some details relevant to Alberta Municipal Affairs.

*Budget 2025* is meeting the challenges facing Alberta with responsible decisions to fund today's priorities, investing more than \$1 billion to build stronger communities provincewide. Through these investments, my ministry will continue to support local governments in providing fiscally responsible, collaborative, and accountable services to Albertans.

Last year, Municipal Affairs introduced the Local Government Fiscal Framework (LGFF), delivering predictable capital infrastructure funding to municipalities and Metis Settlements across Alberta. The LGFF represents years of collaboration between the province and local governments, replacing the Municipal Sustainability Initiative with a modern and predictable model.

LGFF funding allocations for the 2025/26 fiscal year have been known to communities for several months. Thanks to the LGFF's revenue index factor, which ties the funding level to provincial revenue from three years prior, *Budget 2025* increases LGFF capital funding by more than 13 per cent, from \$722 million to \$820 million. This increase will help your communities achieve their local infrastructure priorities. *Budget 2025* also maintains LGFF Operating funding at \$60 million to assist with operational costs and help respond to inflationary pressures. This grant was doubled in 2023 to reflect lost municipal revenue through the Grants in Place of Taxes program.

*Budget 2025* also increases funding for the Grants in Place of Taxes program (GIPOT). Over the last few years, we heard loud and clear from municipalities that have provincially run buildings within their boundaries about the need for stronger recognition of the impact provincial properties have on municipal services. Starting in the 2025/26 fiscal year, GIPOT will be paid to municipalities at 75 per cent of the property tax amount that would be owed if the properties were subject to municipal taxation. Next year, in 2026/27, GIPOT will be fully restored to 100 per cent.

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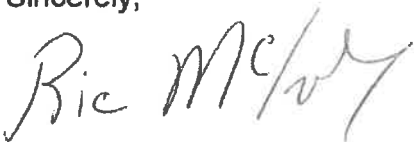
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In light of these increases, the Local Growth and Sustainability Grant (LGSG) program will not continue. Introduced in *Budget 2024*, this three-year, \$60-million grant program aimed to alleviate pressures in fast-growing communities. We received numerous applications from municipalities for the initial \$20 million in LGSG funding allocated in 2024. Those funds will still be distributed, with successful applicants notified by the end of March 2025. However, after careful consideration, our government made the difficult decision to discontinue the LGSG program for *Budget 2025* and focus the investment of taxpayer dollars into other areas, including a comprehensive capital plan to enhance public infrastructure.

As in previous years, *Budget 2025* includes capital support through the federal Canada Community-Building Fund and Investing in Canada Infrastructure Program. We are also maintaining funding levels for public libraries, with more than \$33 million going toward operating grants across the province.

*Budget 2025* is meeting the challenge of the cost of living by helping families keep more money in their pockets through lower personal income taxes and continuing investments in education and health care. Our municipal partners are integral to our work. As we face global uncertainties, I look forward to working together over the next year as we continue to build strong, vibrant, and sustainable communities that help keep our province the best place in Canada to live, work, and raise a family.

Sincerely,



Ric McIver  
Minister

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14.f

CC: Council

**Alberta Beach Village Office**

**From:** Tyler Gandam <president@abmunis.ca>  
**Sent:** February 28, 2025 4:23 PM  
**To:** Kathy Skwarchuk  
**Subject:** ABmunis Preliminary Analysis on Alberta's 2025 Budget  
**Attachments:** ABmunis Preliminary Analysis on Alberta's 2025 Budget.pdf

Dear Mayors, Councillors, and CAOs:

Yesterday, the Government of Alberta released its budget for the 2025-26 fiscal year. As always, our ABmunis team analyzed the numbers and we are pleased to share the attached report that summarizes our Preliminary Analysis of Alberta's 2025 Budget and how it supports municipal governments and communities across Alberta.

If you were unable to attend our webinar on Budget 2025 today, you will have a chance to watch the recording that will be shared through The Weekly newsletter next week.

If you have any questions about our analysis, please email [advocacy@abmunis.ca](mailto:advocacy@abmunis.ca).

Thank you,

**Tyler Gandam | President**

E: [president@abmunis.ca](mailto:president@abmunis.ca)  
300-8616 51 Ave Edmonton, AB T6E 6E6  
Toll Free: 310-MUNI | 877-421-6644 | [www.abmunis.ca](http://www.abmunis.ca)



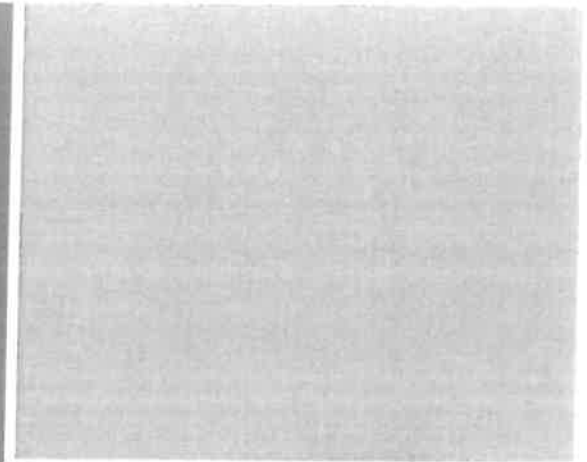
This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the sender. This message contains confidential information and is intended only for the individual named. If you are not the named addressee, you should not disseminate, distribute or copy this email.

*We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.*

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# Preliminary Analysis of Alberta's 2025 Budget



 **Alberta  
Municipalities  
Strength  
In Members**

**February 28, 2025**

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## **Introduction**

Alberta Municipalities is pleased to provide our members with this preliminary analysis of the 2025-26 Alberta Budget. This budget focuses on meeting the demands of growth and economic uncertainty. Municipalities provide the foundational infrastructure and services that support Alberta's population and economy. Our analysis examines how the provincial government is meeting the needs of municipalities and areas for improvement. It is our hope that this will lead to ongoing conversations between municipal councils and the Alberta Government on the various challenges facing communities.

### **What you will find in this document**

This document includes ABmunis' preliminary analysis of Alberta's 2025-26 budget as it relates to:

- Municipal priorities,
- Details of provincial funding for municipal governments,
- Potential impacts on provincial education property taxes and municipal property taxes,
- Decisions that may impact the financial future of Alberta's municipal governments,
- A summary of the province's fiscal outlook, and
- Highlights of individual ministry business plans that most impact Albertans at the local level.

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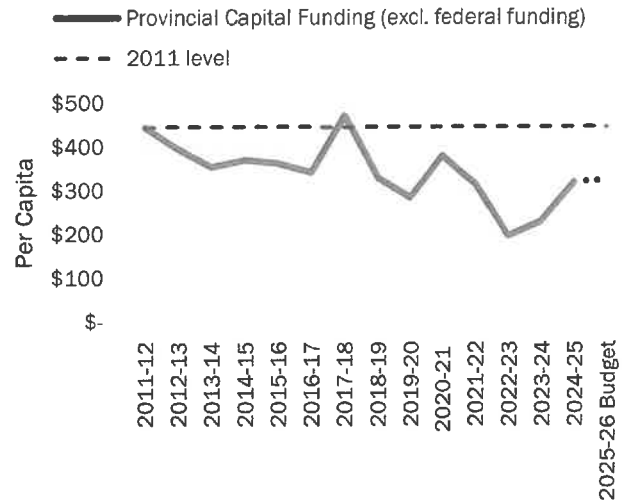
# Priorities for Alberta's Municipal Governments

## Infrastructure Funding

In 2011, the Government of Alberta was investing \$444 per Albertan in municipal infrastructure. In Budget 2025, that figure is estimated to be \$321 per Albertan, without considering the impact of inflation.<sup>1</sup>

ABmunis acknowledges that the provincial programs that are available to most municipalities will increase by \$48 million in 2025-26, primarily due to the planned increase in the Local Government Fiscal Framework Capital program. However, we are concerned that the collective budget of provincial capital funding to municipalities, including one-time projects, is \$17 million lower than the 2024-25 budget. For example, in 2023 members adopted a resolution calling for the province to create a program to support high-growth communities. Therefore, we are disappointed that the province is discontinuing the short-lived Local Growth and Sustainability Grant. Further analysis of provincial infrastructure funding is provided in the Core Capital Funding for Municipalities section of this report.

**Total Provincial Funding for Municipal Infrastructure**  
(Per capita; excluding federal funding)

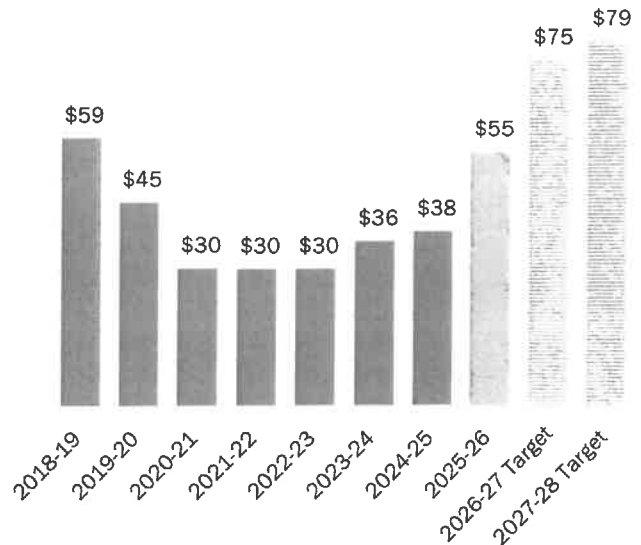


Later this year, ABmunis will release findings of our new research that will provide the provincial government and Albertans a better picture of our current path for communities and the benefits of investing in infrastructure.

## Grants in Place of Taxes (GIPOT)

In 2019-20, the Government of Alberta implemented a policy change whereby funding to municipalities for services to provincial properties would be cut to 50 per cent of the eligible property tax amount. This had an adverse impact on communities whose property owners were forced to cover the bill, while Albertans in other communities still benefited from provincial facilities such as hospitals, schools, and courthouses. ABmunis and our members made the case that the province should contribute its fair share to cover the infrastructure and services that municipalities provide to provincial properties, just like any other property owner. We are pleased the province listened: starting in 2025-26, GIPOT funding will be paid to municipalities at 75 per cent of the property tax amount that would be owed, equal to \$55 million. Next year it will increase to 100 per cent. We applaud the province for restoring this funding.

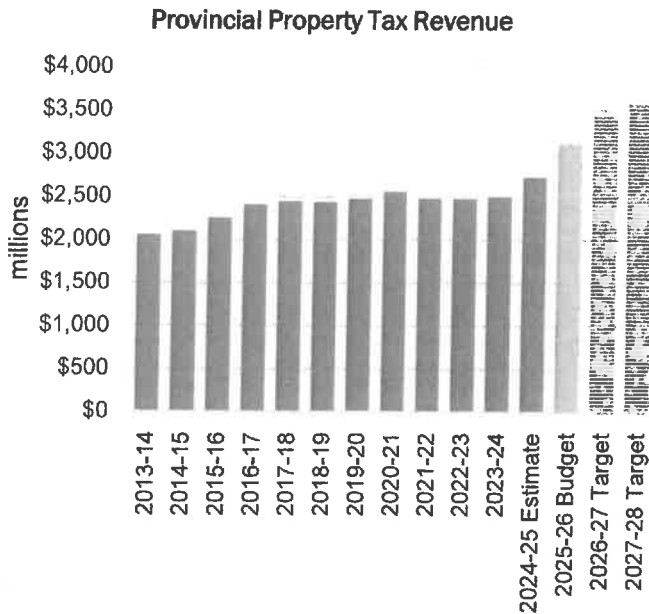
**Provincial Grants in Place of Taxes (millions)**



<sup>1</sup> Figures represent provincial capital funding programs plus specific projects funded outside of a program that municipalities receive directly. Figures for 2011 to 2024 are sourced based on reported actuals or year-end estimates in Alberta's annual Government Estimates reports and population numbers are based on Statistics Canada Table 17-10-0005-01, assuming a 2.5% increase in Alberta's population for 2025.

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## Provincial Property Taxes Increase



In last year's budget, the province forecasted that revenue from provincial education property taxes would increase by \$123 million in 2025-26. However, the province has made a surprising move to increase education tax rates by 6.3 per cent on residential property and 6.4 per cent on non-residential property. This translates to a \$392 million (14.3 per cent) increase in tax revenue that the province will collect from homeowners and business property owners compared to 2024-25.

The increase represents a shift of the provincial tax burden onto the property tax base when the province has other more transparent and efficient revenue generation options. In contrast, property taxes are the main source of revenue for municipalities who are managing increased costs and expectations. As such, we continue to call on the province for adequate levels of operational and capital support from the provincial budget to ensure fair distribution of taxation to Albertans for critical and mandatory services.

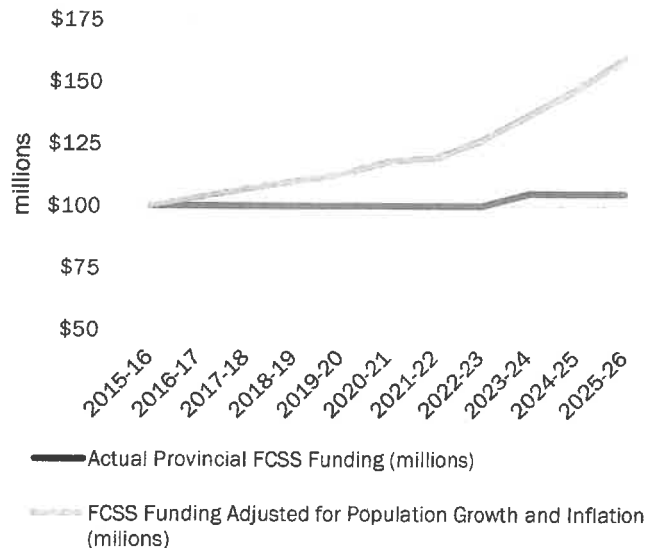
## Family and Community Support Services (FCSS)

ABmunis is concerned to see that funding for FCSS has remained stagnant at \$105 million for 2025-26. FCSS is an 80/20 funding partnership between the Government of Alberta and participating municipalities or Métis Settlements. Under FCSS, communities design and deliver social programs that are preventive in nature to promote and enhance well-being among individuals, families and communities.

There are currently 210 local FCSS programs across Alberta providing services to 316 municipalities and Métis Settlements, most of which can be considered as "rural" or "small town." According to a recent [University of Alberta report](#), 63 per cent of rural FCSS offices rely on municipal contributions, well over their required 20 per cent. Of those respondents whose municipalities overcontribute, almost 43 per cent estimated that the true contribution of their municipality is higher than 35 per cent of their FCSS program's budget.

ABmunis has long advocated for FCSS funding to keep up with population growth and inflation. Last year, ABmunis members passed a [resolution](#) calling for the Government of Alberta to immediately increase provincial funding for FCSS to \$161.5 million in 2025 to account for Alberta's growth and inflation. This would be an incredibly cost-effective investment because every dollar invested in preventive services saves \$7 to \$12 in future spending on justice, health care, and addiction.

**If FCSS funding were adjusted for population growth and inflation, the funding should be at \$160 million instead of the current \$105 million**



## Preliminary Analysis on Alberta's 2025 Budget

The graph above compares actual provincial FCSS funding over the past ten years to what funding amounts would be had funding kept pace with population growth and inflation. To maintain 2015 per capita FCSS funding levels while addressing these factors, the province would need to invest an additional \$55.1 million in the program.

In addition to stagnant FCSS funding, we note a 12.5 per cent decrease (\$2 million) in funding for Alberta's Community Initiative Program, and a 23 per cent (\$20 million) year-on-year decrease in preventative programs related to mental health and addictions. ABmunis is interested in the potential impact of these decreases.

## Affordable and Seniors' Housing

Advocating for improved access to affordable housing, as well as the supports and services needed to maintain housing and prevent homelessness, is a strategic priority for ABmunis. The pressing need for investment in affordable housing is highlighted by the number of related resolutions recently passed by ABmunis members.

Budget 2025 allocates \$343 million to programs that support social, specialized, and affordable housing, including rental assistance. This is an increase of \$23 million (7.2 per cent) from 2024-25, and will address pressures in rental assistance from market conditions; support housing providers with operational pressures to maintain service quality; and support lodge operators providing housing to low-income seniors. The 2025 Capital Plan allocates \$1.1 billion over three years to enhance affordable housing and social supports across the province. Combined with related Capital Maintenance and Renewal (CMR) funding, \$1.2 billion is being allocated to housing and seniors' facilities.

The Government of Alberta released its provincial affordable housing strategy in November 2021. The primary goal of the provincial affordable housing strategy is to support up to 25,000 more households, an increase of 44 per cent. This will be accomplished by developing 13,000 additional affordable housing units and providing rent assistance to 12,000 more households. While ABmunis appreciates provincial efforts to increasing funding for affordable housing, this target will only meet the needs of 15 per cent of Alberta households living in need of core housing.

## Mental Health and Addiction

Advocating for improvements to Alberta's mental health and addictions system, including evidence-based action to address opioid and methamphetamine use, is a strategic priority for ABmunis. ABmunis currently has two active resolutions related to advocacy on mental health and addiction.

ABmunis is pleased to see the province following through with its commitment to build 11 new recovery communities for Albertans seeking voluntary treatment for addiction or mental health issues. We also appreciate the following investments to help increase access to mental health services:

- \$4 million will be invested in 2025-26 to add additional mental health professional spaces in Alberta's post-secondary institutions. The Mental Health Professionals Enrollment Expansion grant program will support 12 institutions to create 761 new seats in high-demand mental health programs.
- \$61.9 million is allocated to improving access to mental health and addiction treatment services in police and correctional settings to help facilitate recovery for individuals interacting with the justice system.
- Increased operating funding to expand mental health classrooms from 20 to 60 for clinical support to students with complex mental health needs.

ABmunis notes mental health and addiction related preventive programming is seeing a \$20 million decrease in investments from \$87.1 million to \$67.1 million. ABmunis is interested in understanding whether this decrease in funding could impact community partners, as well as Albertans seeking services from these same community partners.

ABmunis also notes that Budget 2025 allocated \$207 million in capital funding over three years to develop two new, secure mental health and addiction facilities to provide involuntary care for adults and youth suffering from mental health or addiction issues who are deemed a danger to themselves or others. Although not yet passed, the Mental

## Preliminary Analysis on Alberta's 2025 Budget

Health Services Protection Amendment Act, 2025 was introduced on February 25, 2025 to create a framework to give a mandated addiction treatment order to support a person who is likely to cause harm to themselves or others because of their problematic substance use.

## School Construction Accelerator Program

Significant investments are being made in the construction of new schools, with \$789 million allocated in Budget 2025 for this purpose. Adequate school capacity is integral for community growth so municipalities would like to have shovel-ready sites serviced to take advantage of this investment. However, for many communities it is a significant expense to service a site without a guarantee of a school being built there. Better coordination between the province, school boards, and municipalities would help to address this concern. ABmunis has an active resolution on school site servicing costs and will be advocating further to the province on this issue.

## Emergency Medical Services (EMS)

Access to EMS and ambulance response times continue to be top-of-mind for Alberta municipalities, particularly those in rural and remote areas. ABmunis was pleased to see that the province has budgeted \$789 million for Emergency Health Services in 2025-26 to increase system capacity. Budget 2025 also allocates \$60 million, including \$40 million in new funding, for the EMS Vehicles Capital Program to purchase new EMS vehicles and ambulances, upgrade the existing fleet, and acquire additional equipment. These actions align with the Alberta Emergency Services Provincial Advisory Committee and Alberta Emergency Health Services Dispatch Review recommendations, which ABmunis helped develop.

## Training for Health Care Professionals

Access to healthcare is a priority for municipalities, who are playing an increasingly active role in the provision of primary care and the attraction and retention of health care professionals. We are pleased that Budget 2025 includes the following investments to meet provincial demand for health care professionals:

- \$2 million for the expansion and upgrades of Keyano College to provide training for in-demand programs like nursing and paramedicine.
- 439 additional seats for certification and licensing of internationally educated nurses.
- \$44 million to the Physician Training Expansion Program in 2025-26. This program is delivered through rural training centres and provides rural, Indigenous, and other learners with increased access to medical education in rural areas.

## Libraries

Public Library Services funding has remained the same at \$39.9 million. This captures operating grants, advisory and training support, and e-content.

## Community Peace Officers (CPOs)

In February 2025, the Minister of Public Safety and Emergency Services requested municipalities with CPO programs to integrate these programs with their local police service operations to help provide a coordinated response to social disorder issues. While there does not appear to be funding in Budget 2025 to offset any additional expenses incurred by municipalities as a result of this request, the budget does include a \$46 million increase in the Ministry's operating expense. This funding includes:

- \$8 million to support additional police officers in Edmonton and Calgary under the Safe Streets Action Plan.
- \$24 million to secure the Alberta-US border. A new Interdiction Patrol Team will combat drug smuggling, gun trafficking, illegal border crossing and other illegal activities. This team will include Peace Officers to enforce Criminal Code and provincial statutes along the international border.

### Wildfire Response

Budget 2025 makes several key initiatives to support wildfire response and mitigation. Alberta Forestry and Parks' budget allocates \$30.7 million to support wildfire mitigation initiatives. Municipal Affairs has maintained the Fire Services Training Program Grant at \$500,000 for 2025-26, while also making the February 2025 announcement that an additional \$500,000 is being made available in the 2024-25 fiscal year, bringing the total for 2024-25 to \$1 million. Municipal Affairs is also working on improving the quality of fire data reported to the province. Budget 2025 contains a \$58 million increase for the Jasper Wildfire Disaster Financial Assistance Arrangements. Public Safety and Emergency Services identifies an increase in funding for the Alberta Emergency Management Agency over the 2024 budget estimate, however, the actual funding for this entity depends on the severity of the hazard season for that particular year. Public Safety and Emergency Services also budgets \$47 million in capital support for wildfire management. Continued work on wildfire and similar emergencies, in collaboration with partners such as the Rural Municipalities of Alberta, will continue to be a priority for ABmunis.

### Provincial Highways, Roads and Bridges

Budget 2025 identifies \$2.49 billion over three years to support Alberta's network of province-owned roads and bridges. This includes \$264 million in new funding for highway twinning, widening, and expansion projects. Projects include:

- Deerfoot Trail Upgrades (Calgary)
- Edmonton / Calgary Ring Roads
- La Crete Bridge
- QEII and 40th Avenue Interim Ramp (near Airdrie)
- Highway 1 and Range Road 33 in Rockyview County
- Highway 1A Upgrade (Stoney First Nation)
- Highway 2 Balzac Interchange Replacement
- Highway 2 Interchange at Cardiff Road South of Morinville
- First stage of realignment and connection of Highways 2 and 3 near Fort McLeod
- Highway 3 Twinning (From Taber to Burdett)
- Highway 11 Twinning from Red Deer west to Rocky Mountain House
- Highway 16A and Range Road 20 Intersection
- Highway 19 (East and West ends)
- Highway 28 - Detailed design work for safety improvements
- Highway 40 grade widening between Grande Cache and Hinton
- Highway 40 Twinning south of Grande Prairie
- Paving Highway 58
- Highway 60 Capital Improvements
- Highway 63 Twinning North of Fort McMurray
- Highway 201 Bow River Bridge on SE Stoney Trail
- Highway 686 paving between Peerless Lake and Trout Lake and commencing design work to extend the highway from Fort McMurray to Peerless Lake
- Highway 791 North from Highway 590
- Highway 881 safety and roadway improvements



# **PLANNING FOR YOUR COMMUNITY'S FINANCIAL FUTURE**

**HOW BUDGET 2025  
SUPPORTS  
MUNICIPAL  
GOVERNMENTS**

# How Budget 2025 Supports Municipalities

## Core Capital Funding for Municipal Governments

\$ millions	2024-25 Budget	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast	Budget 2025 vs. 2024
<b>Provincial Capital Funding</b>						
<b>Programs Available to Most Municipalities</b>						
Local Government Fiscal Framework - Capital	724	724	<b>820</b>	800	871	96
Municipal Water/Wastewater Partnership	66	54	<b>45</b>	67	84	(21)
Water for Life	50	33	<b>51</b>	111	95	1
Strategic Transportation Infrastructure Program	44	34	<b>33</b>	39	55	(11)
Local Growth and Sustainability Grant	20	20	-	-	-	(20)
Green Transit Incentives Program (GreenTRIP)	-	-	<b>3</b>	-	-	3
First Nations Water Tie-In Program	8	2	<b>8</b>	15	27	-
	<b>912</b>	<b>867</b>	<b>960</b>	<b>1,032</b>	<b>1,132</b>	<b>48</b>
<b>Directed Funding Separate from a Formal Funding Program <sup>2</sup></b>						
Edmonton and Calgary LRT (prov. portion)	470	502	<b>372</b>	556 <sup>3</sup>	506 <sup>3</sup>	(98)
Edmonton major roads <sup>4</sup>	108	45 <sup>5</sup>	<b>130</b>	107	85	22
Edmonton Downtown & Coliseum Site Improv.	-	-	<b>6</b>	30	70	6
Calgary Rivers District & Events Centre	102	90	<b>97</b>	66	24	(5)
YYC Rail Connection	2	2	<b>6</b>	-	-	4
Capital Region Wastewater Treatment	10	40	<b>10</b>	-	-	-
Designated Industrial Zone Pilot Project	4	3	<b>18</b>	10	10	14
Sundre Wastewater Treatment Plant	-	-	<b>8</b>	-	-	8
Red Deer Regional Airport Expansion	20	5	<b>4</b>	8	-	(16)
	<b>716</b>	<b>687</b>	<b>651</b>	<b>747</b>	<b>625</b>	<b>(65)</b>
<b>Total Provincial Funding</b>	<b>1,628</b>	<b>1,554</b>	<b>1,611</b>	<b>1,779</b>	<b>1,757</b>	<b>(17)</b>
Year-over-year change in budget			<b>-1%</b>	<b>10%</b>	<b>-1%</b>	
<b>Federal Capital Funding</b>						
<b>This funding is distributed by the province on behalf of the Government of Canada</b>						
Edmonton and Calgary LRT (federal portion)	379	411	<b>400</b>	539 <sup>3</sup>	490 <sup>3</sup>	21
Canada Community-Building Fund	266	270	<b>276</b>	276	287	10
Investing in Canada Infrastructure Program	73	71	<b>48</b>	20	1	(25)
Clean Water Wastewater Fund	1	-	-	-	-	1
	<b>719</b>	<b>752</b>	<b>724</b>	<b>835</b>	<b>779</b>	<b>5</b>
<b>Total Provincial + Federal Capital Funding</b>	<b>2,347</b>	<b>2,306</b>	<b>2,335</b>	<b>2,614</b>	<b>2,536</b>	<b>(12)</b>

<sup>2</sup> This category summarizes funding distributed directly to a municipality outside of any formal funding program that municipalities can apply for.

<sup>3</sup> Based on historical breakdowns, ABmunis has made an assumption that the Government of Alberta is responsible for 51% of the Edmonton and Calgary LRT project for 2026-27 and 2027-28 and the Government of Canada is responsible for 49%.

<sup>4</sup> 'Edmonton major roads' includes projects for 50 Street, Yellowhead Trail, Ray Gibbon Drive, and Terwilligar Drive.

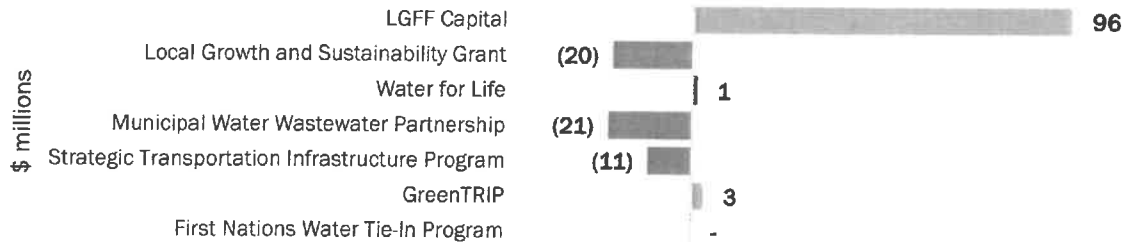
<sup>5</sup> ABmunis noted inconsistencies in reported amounts in the 2025 Fiscal Plan versus the 2025 Government Estimates material.

## Preliminary Analysis on Alberta's 2025 Budget

### Year-Over-Year Change in Budgeted Funding for Municipal Infrastructure Programs

When looking at provincial infrastructure programs that most municipalities can access, those programs will see a collective net increase of \$48 million in funding in 2025-26, largely driven by the legislated increase in the Local Government Fiscal Framework Capital program.

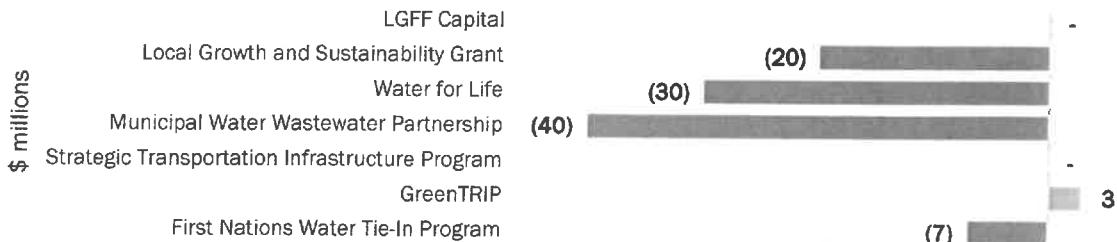
Year-over-year change in budgeted funding from provincial capital programs  
Budget 2025 difference from Budget 2024



### Program funding increased, but was almost \$100 million short of what was forecasted

Funding for provincial capital programs increased to \$960 million, but the 2024 budget forecasted that funding for these programs would be \$1.05 billion in 2025-26. The Local Growth and Sustainability Grant was surprisingly discontinued and funding for water and wastewater infrastructure projects are a combined \$70 million less than what was projected for this year.

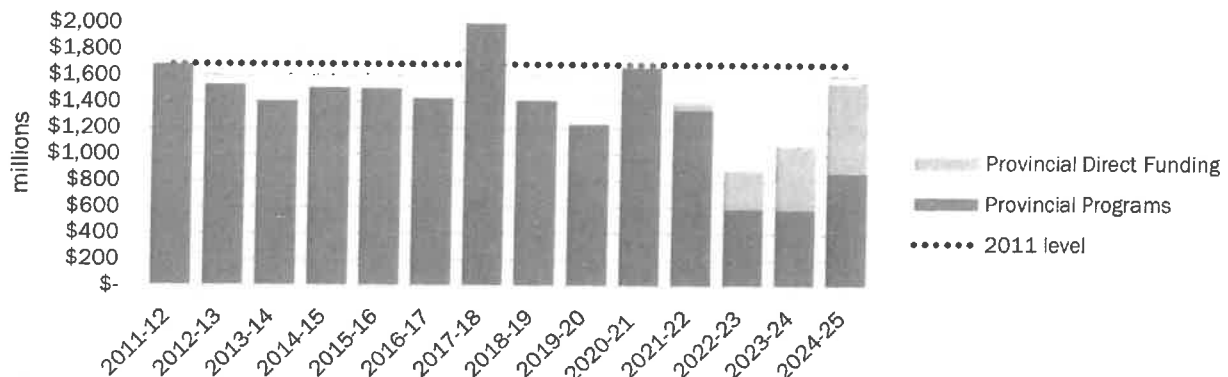
Difference between the 2024 Budget forecast for the 2025-26 year  
versus what was delivered in the 2025-26 budget



### The province is increasingly delivering capital funding to municipalities outside of formal funding programs

#### Provincial Funding for Municipal Infrastructure

(Actuals and year-end estimates; Excludes federal funding managed by the GOA)



## Preliminary Analysis on Alberta's 2025 Budget

### Breakdown of Provincial Capital Funding Programs

#### Local Government Fiscal Framework Capital

This program is allocated to every municipal government and Metis settlement in Alberta through a formula that enables local governments to plan for their financial future.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$724	\$820	\$820	-

- Per the *Local Government Fiscal Framework Act*, the funding amount for LGFF Capital will increase or decrease annually based on changes in the Government of Alberta's actual revenues from three years prior.
- The increase in the budget for 2025-26 reflects the increase in the Government of Alberta's revenue from 2021-22 to the 2022-23 fiscal year.
- In 2026, the funding will drop by \$20 million to \$800 million because the Government of Alberta's revenue declined between the 2022-23 and 2023-24 fiscal years.
- For 2027, the funding is forecasted to increase to \$871 million, but that could change subject to the province finalizing its books for the 2024-25 fiscal year.

#### Alberta Municipal Water/Wastewater Partnership (millions)

This competitive application program is available to municipalities up to 45,000 population.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$66	\$85	\$45	(\$40)

- The 2025 budget of \$45 million is \$21 million less than last year and \$40 million less than what the 2024 budget forecasted for the 2025-26 year.
- The program was underspent by \$12 million in 2024-25.

#### Water for Life (millions)

This competitive application program is available to municipalities up to 45,000 population.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$50	\$81	\$51	(\$30)

- The 2025 budget of \$51 million represents a \$1 million increase over the 2024 budget, but it's \$30 million less than the 2024 budget forecast for the 2025-26 year.
- ABmunis also notes that the program was underspent by \$17 million in 2024-25.

#### Strategic Transportation Infrastructure Program (millions)

This competitive application program provides funding for local airports, bridges, resources roads, and other initiatives. The eligibility for funding depends on the funding stream.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$44	\$33	\$33	-

- The 2025 budget amount is the same as what was forecasted in the 2024 budget for this year.
- The program was underspent by \$10 million in 2024-25.
- Based on funding allocations from 2021 to 2023, ABmunis notes that STIP funding is primarily allocated to municipal districts, counties, and Metis Settlements, with an annual average of 16 per cent of the funding provided to cities, towns, villages, and summer villages.

## Preliminary Analysis on Alberta's 2025 Budget

### Local Growth and Sustainability Grant (millions)

This competitive application program was launched in 2024 to support mid-sized cities with growth pressures and small municipalities experiencing emergency failures in infrastructure.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$20	\$20	-	(\$20)

- Launched in October 2024 as a three-year commitment of \$60 million total, ABmunis was surprised to learn that the province has discontinued this program for the 2025-26 year.
- This means that only \$20 million of the original \$60 million commitment will be delivered to municipalities.
- Municipalities that applied for this funding in fall 2024 should expect to learn who receives the funding by March 2025.
- ABmunis is disappointed that the Local Growth and Sustainability Grant has been discontinued because it helped meet the call by our members for funding that supports high-growth communities.

## Explanation of Federal Capital Funding that is Distributed by the Government of Alberta

### Canada Community-Building Fund (CCBF)

- CCBF is distributed on a per-capita basis based on census data.
- In 2025, \$276 million is available under the CCBF, an increase of \$10 million (3.8 per cent) over 2024.
- The \$10 million increase is due to the federal government's two per cent indexation of CCBF each year, which is delivered in \$100 million increments and allocated across all provinces and territories.
- This funding is administered under a 10-year agreement between the federal and provincial government.
- The CCBF also identifies support for asset management as one of the requirements of the agreement.

### Clean Water Wastewater Fund (CWWF)

- This is a historical, temporary program that has expended its funds. No further funding is expected for the CWWF.

### Investing in Canada Infrastructure Fund (ICIP)

- All ICIP funds have all been allocated to projects. Any reference to ICIP funds are for re-profiled amounts or carry-overs from prior years projects as they are allocated for construction.
- In total, Alberta received \$3.66 billion through ICIP.

### Edmonton and Calgary Light Rail Transit (LRT)

- \$1.6 billion in ICIP funding has been allocated over three years (2025-2028) for LRT expansion in Edmonton and Calgary.
- ABmunis estimates that \$400 million is being provided by the federal government for these projects in 2025-26.<sup>6</sup>

<sup>6</sup> The Government of Alberta's 2025 Fiscal Plan reports the total expense on Edmonton and Calgary LRT as a combined total of federal and provincial portions. ABmunis relied on details in the Government of Alberta's 2025 Government Estimates report to estimate that \$400 million of the total \$772 million is federal funding.

## Preliminary Analysis on Alberta's 2025 Budget

### Core Operating Funding for Municipal Governments

\$ millions	2023-24 Budget	2024-25 Budget	2025-26 Budget	% Change	Note
Alberta Community Partnership	15.4	15.4	<b>13.4</b>	(13.0%)	1
Emergency Management Preparedness Program	0.2	0.2	<b>0.2</b>		
Family and Community Support Services	105.0	105.0	<b>105.0</b>	-	2
Fire Services Training Program	0.5	0.5	<b>0.5</b>	-	
Grants in Place of Taxes	36.0	38.1	<b>55.3</b>	45.1%	3
Local Government Fiscal Framework Operating	-	60.0	<b>60.0</b>	-	4
Municipal Sustainability Initiative – Operating	60.0	-	-	-	4
Policing Support Grant (formerly MPAG and POG)	98.8	108.8	<b>119.0</b>		5
	<b>315.9</b>	<b>328.0</b>	<b>353.4</b>		

### Notable Funding for Community Entities

\$ millions	2023-24 Budget	2024-25 Budget	2025-26 Budget	% Change	Note
Agricultural Service Boards	11.9	11.9	<b>11.9</b>	-	
Agricultural Societies and Exhibition Grants	11.5	11.5	<b>11.5</b>	-	
Agricultural Societies Infrastructure Revitalization	2.5	2.5	<b>2.5</b>	-	
Community Facility Enhancement Program	50.0	50.0	<b>50.0</b>	-	
Community Initiatives Program	17.5	16.0	<b>14.0</b>	(12.5%)	6
Community Recreation Centre Infrastructure Program	-	10.0	<b>10.0</b>	-	
Library Services – Operating	39.7	39.9	<b>39.9</b>	-	
Legal Aid	134.6	110.0	<b>88.1</b>	(19.9%)	
Regional Economic Development Alliances	1.1	1.1	<b>1.1</b>	-	
	<b>268.8</b>	<b>252.9</b>	<b>229.0</b>		

#### Notes

- The budget for the Alberta Community Partnership was reduced by \$2 million, reflecting the province's decision in fall 2024 to eliminate funding to the Calgary Metropolitan Region Board and the Edmonton Metropolitan Region Board.
- Since 2023, the province has included funding for Food Banks in the budget line item of Family and Community Support Services (FCSS). The figures reported by ABmunis exclude that amount for transparency to show what portion municipalities receive for FCSS.
- The Grants in Place of Taxes (GIPOT) funding increased from \$36 million to \$38.1 million in 2024-25, which was due to rising property values plus new provincial properties. Based on advocacy by ABmunis and our members, the province has announced a plan to fully fund GIPOT by 2026-27. For 2025-26, GIPOT will be funded at 75 per cent of the eligible tax amount and is forecasted to increase to \$75.3 million in 2026-27 when the program is funded at 100 per cent.
- In 2024, MSI Operating was replaced by the Local Government Fiscal Framework (LGFF) Operating program at the same \$60 million budget, which has been continued for 2025 as well. In 2024, Municipal Affairs froze the allocations by municipality at the 2023 funding allocations set under the former MSI Operating formula. The plan for the 2025 LGFF Operating allocation formula is likely to be announced shortly.
- The Policing Support Grant is for any municipality with a population over 5,000 that provides their own police service and was eligible for the former Municipal Policing Assistance Grant and Police Officer Grant.
- ABmunis is concerned with the 12.5 per cent decrease in the Community Initiatives Program, as the reduction in funding support for community organizations will put further pressure on councils to increase property taxes to fund their local organizations.

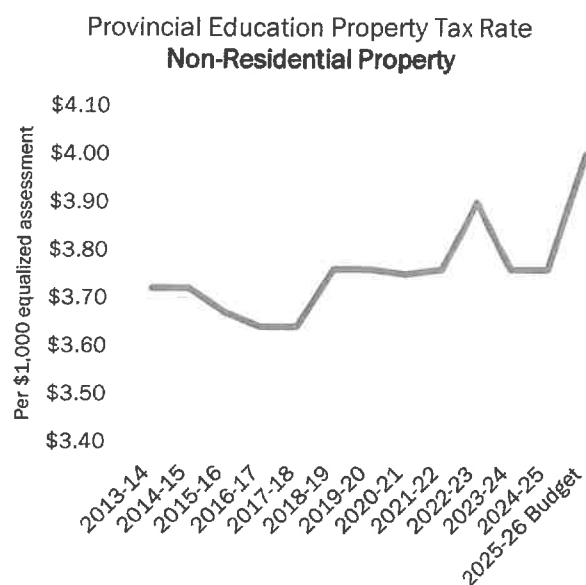
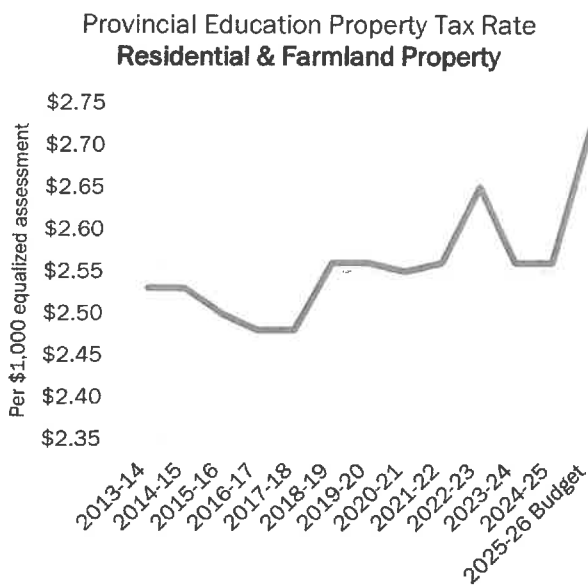
# Provincial Education Property Tax

Over the last decade, the Government of Alberta has frequently changed its approach to how it determines the amount of provincial education property taxes to be collected from Alberta's property owners.

	Adjust the mill rates to cover a target % of the K-12 budgeted operating expense	Freeze the mill rates to match the previous year	Adjusted the mill rates to match the previous year's tax revenue amount
2015-16	✓ (32% target)		
2016-17	✓ (32% target)		
2017-18		✓	
2018-19			✓
2019-20		✓	
2020-21			✓ <sup>7</sup>
2021-22			✓
2022-23			✓
2023-24			✓
2024-25		✓	
2025-26	✓ (31.6% target)		
2026-27 Plan	✓ (33.3% target)		

## A shift in tax revenue from personal income taxes to property tax

The Government of Alberta has pivoted again to announce a new strategy to structure provincial property taxes to generate tax revenue that is equivalent to one-third of the operating cost for the Ministry of Education by 2026-27. To meet this goal, the province is increasing the provincial tax rate on residential and farmland properties by 6.3 per cent and increasing the rate on non-residential property by 6.4 per cent in 2025-26.



<sup>7</sup> Budget 2020 set a plan to set the requisition amount based on Alberta's population growth and inflation but shortly after the release of the budget, the province reverted to freeze the revenue amount to the 2019-20 year due to the economic impact of the COVID-19 pandemic.

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## Preliminary Analysis on Alberta's 2025 Budget

### Increase in provincial property tax to help fund K-12 education costs

Since 2014-15, the province's revenue from provincial property taxes represented an average of 30.3 per cent of the operating costs for K-12 education. Based on estimates for 2024-25, the ratio is currently at 28.9 per cent and the province's planned tax increase will bring that ratio to 31.6 per cent of the Ministry of Education's operating cost in 2025-26.<sup>8</sup>

An additional 10 per cent increase in provincial property taxes is planned for 2026-27 to reach the target revenue of \$3.4 billion equivalent to one-third of the Ministry of Education's operating costs.

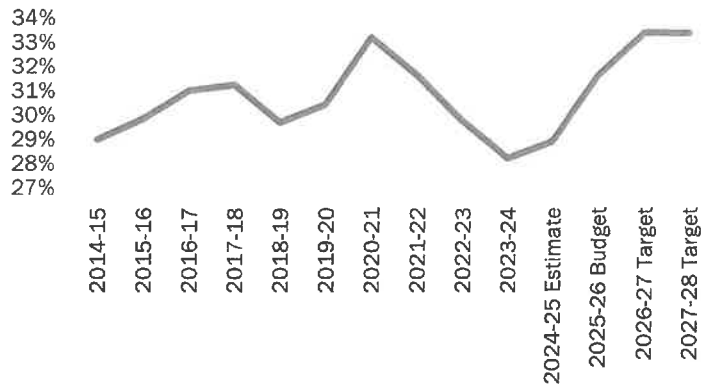
The combination of the tax rate increase plus new development in Alberta is budgeted to increase the province's revenue from property taxes by \$392 million, with total provincial property tax growing from \$2.7 billion in 2024-25 to \$3.1 billion in 2025-26. This is a substantial change from previous years where the province maintained a stable approach to its reliance on property taxes.

### Municipal councils will be challenged by the increase in provincial property tax rates

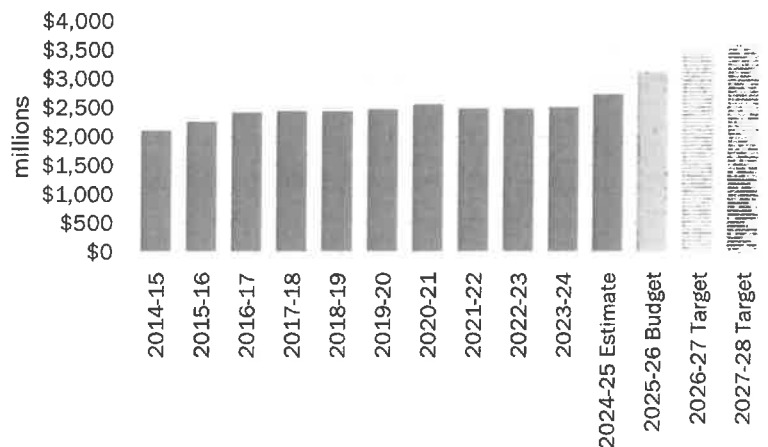
Municipal councils are always aware that the Government of Alberta may increase provincial property taxes, but we had no forewarning of the province's plan to substantially increase its reliance on property taxes to fund its revenue needs. As always, municipal governments will be responsible to collect this tax on behalf of the Government of Alberta and as a result, will wear much of the political blame for this tax increase.

Now that the province has released their budget, municipalities will finalize their 2025 budget and set their municipal tax rates for the 2025 year. Due to the increase in provincial property taxes, councils will face political pressure to limit any future increase in municipal property taxes, despite the long-term needs of their community. This will likely result in lower service levels in many communities and/or deferred maintenance of local infrastructure.

Provincial Education Property Tax Revenue as a % of the Operating Expense for K-12 Education



Provincial Property Tax Revenue



\$ millions	2023-24 Actual	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast
Provincial education property tax	2,504	2,732	<b>3,124</b>	3,435	3,576
Year-over-year change (%)		9.1%	<b>14.3%</b>	10.0%	4.1%

<sup>8</sup> The spike in 2020-21 is a combination of the reduction in operating costs for K-12 education from \$8.1 billion in 2019-20 to \$7.7 billion in 2020-21 and an \$84 million increase in provincial property tax revenue that year.



# GOOD TO KNOW

## AN OVERVIEW OF ALBERTA'S 2025 FISCAL PLAN

# An Overview of the 2025 Fiscal Plan

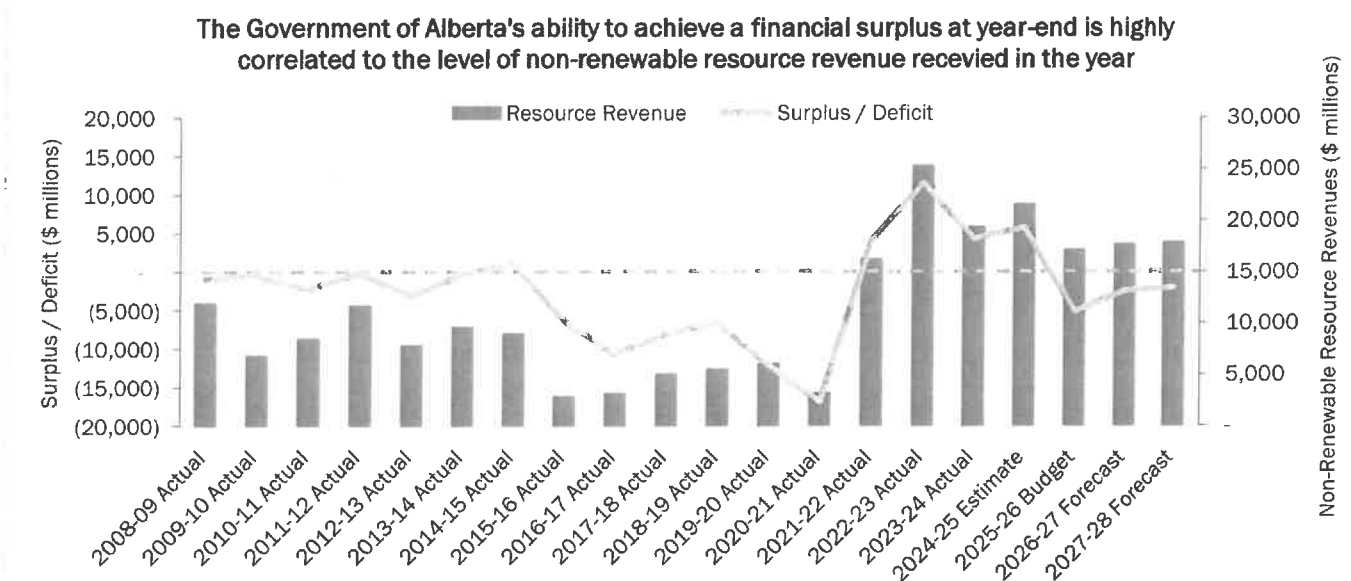
The Government of Alberta is projecting a \$5.2 billion deficit in 2025-26. This is following surpluses of \$4.3 billion in 2023-24 and \$5.8 billion (forecasted) in 2024-25. The 2024-25 surplus can be attributed to significantly higher investment income (+58 per cent) and non-renewable resource revenue (+34 per cent) than initially budgeted.

'Cautious' and 'uncertain' best describe the Government of Alberta's budget situation due to reliance on non-renewable natural resource revenue to drive its surplus or deficit position and the United States (US) being Alberta's most important trade partner. While the Government of Alberta is touting a strategy to dramatically grow the Heritage Savings Trust Fund to \$250 billion by 2050, it is also projecting lower revenues over the next three years compared to the 2024-25 forecast. This is in part due to the introduction of an 8 per cent tax bracket for personal income up to \$60,000, which is projected to reduce tax revenue by \$1.2 billion.

Even with Alberta's population growth expected to start to wane in 2025, population increases of 159,000 in 2023 and 189,000 in 2024 are putting tremendous strain on infrastructure and provincial services. In the coming years, challenging decisions will need to be made regarding the services levels Albertans expect, the property tax increases required to sustain their communities, and provincial operational and capital investment required to meet expectations.

## Non-Renewable Natural Resource Revenue Determines Surplus or Deficit

The graph below shows the trend of non-renewable resource revenues in comparison to the Government of Alberta's year-end operational surplus or deficit. The trend shows the direct correlation between the provincial government's financial position and the volume of non-renewable resources earned year-to-year. The 10 per cent energy tariffs expected to be imposed by the US are expected to be detrimental to Alberta, but the impact should be somewhat buffered by Canada's weak dollar and the lack of substitutes for Canadian oil in US markets.



Source: Government of Alberta's 2025-28 Fiscal Plan, Schedule 25: Historical Fiscal Summary, page 157.

## Manufacturing and Agricultural Sectors to Face 'Head Winds'

Alberta's manufacturing and agricultural sectors are expected to be 'hit hard' by US-imposed tariffs. In 2024, Alberta exported \$32 billion worth of manufactured goods to the US, comprising nearly three-quarters of its total international manufacturing exports. And unlike energy products, manufactured goods tend to be greatly affected by tariffs due to the ready availability of domestic substitutes in the US. Crop and livestock export volumes are expected to decrease, shrinking these sectors of the Alberta economy.

## Preliminary Analysis on Alberta's 2025 Budget

### Municipal Governments Need a Bigger Piece of the 'Fiscal Pie'

Funding provided to municipalities via the Local Government Fiscal Framework (LGFF) is directly tied to the provincial government's revenues. With 2025-26 projected revenues being less than what was forecasted in 2024-25, municipalities stand to receive less financial support while needing to provide more to their communities. This context is particularly important as the Government of Alberta has formalized how it will allocate future cash surpluses as part of the *Sustainable Fiscal Planning and Reporting Act*, which primarily directs it to the Heritage Fund or repaying maturing debt.

ABmunis will be advocating for the Government of Alberta to engage municipalities in frank discussions about how it allocates funds, including future cash surpluses, to ensure the sustainability of municipal tax rates, infrastructure, and service delivery. This is further highlighted in Municipal Affairs' expenditures, as a percentage of the Government of Alberta's total expenditures, which have been decreasing year-to-year since 2011-12.

## Statement of Operations

\$ millions	2023-24 Actual	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast
<b>Revenue</b>					
Personal income tax	15,160	16,120	<b>15,510</b>	16,271	16,981
Corporate income tax	7,044	7,351	<b>6,764</b>	6,938	7,254
Other tax revenue	4,543	5,995	<b>6,563</b>	6,941	7,156
Resource revenue	19,287	21,509	<b>17,067</b>	17,620	17,815
Investment income	4,581	5,171	<b>2,882</b>	3,135	3,467
Premiums, fees, and licenses	5,565	5,565	<b>5,636</b>	5,874	6,032
Other own-source revenues	6,216	6,022	<b>6,428</b>	6,859	7,037
Federal transfers	12,336	12,958	<b>13,287</b>	13,753	14,228
<b>Total revenue</b>	<b>74,732</b>	<b>80,692</b>	<b>74,138</b>	<b>77,390</b>	<b>79,969</b>
Health	27,447	29,815	<b>30,465</b>	30,982	32,121
Basic/Advanced education	16,359	17,423	<b>18,069</b>	18,426	18,880
Social services	8,035	8,487	<b>9,163</b>	8,751	8,780
Other program expenses	15,829	16,371	<b>19,059</b>	18,785	18,995
<b>Total program expense</b>	<b>67,670</b>	<b>72,096</b>	<b>76,756</b>	<b>76,944</b>	<b>78,776</b>
Debt servicing costs	3,149	3,199	<b>2,968</b>	3,258	3,629
Pension provisions	(372)	(363)	<b>(375)</b>	(384)	(389)
<b>Total expense</b>	<b>70,447</b>	<b>74,932</b>	<b>79,349</b>	<b>79,818</b>	<b>82,016</b>
<b>Surplus / (Deficit)</b>	<b>4,285</b>	<b>5,760</b>	<b>(5,211)</b>	<b>(2,428)</b>	<b>(2,047)</b>

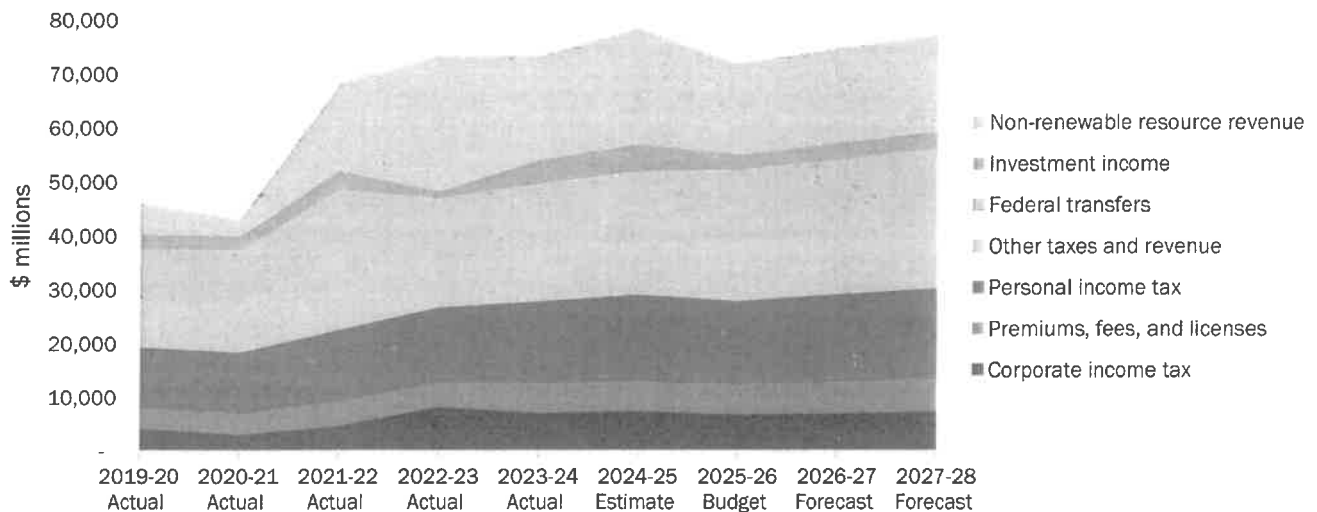
Source: Alberta's 2025-28 Fiscal Plan, Schedule 25: Historical Fiscal Summary, page 157.

## Revenues

Total revenues are forecasted to be \$74.1 billion in 2025-26, a decrease of one per cent from the 2024-25 budget. In 2025-26, 23 per cent of total government revenue is estimated to come from non-renewable resource revenues, with another 20 per cent coming from personal income tax. After 2025-26, revenue sources are predicted to remain stable or increase nominally, apart from personal income tax revenue, which will increase by 4 to 5 per cent year over year.

## Preliminary Analysis on Alberta's 2025 Budget

Government of Alberta revenues by source



## Expenditures

Total expenditures for 2025-26 are projected to increase by \$6.167 billion compared to the 2024-25 budget, which is an 8.4 per cent increase. Specifically, the Government of Alberta is projecting to spend more on:

- Healthcare (5 per cent),
- K-12 education (7 per cent),
- Social services ministries (10 per cent),
- Other Ministries / Legislative Assembly (8 per cent),
- Total operating expense (7 per cent),
- Amortization / inventory consumption / loss on disposals (9 per cent), and
- Contingency (100 per cent).

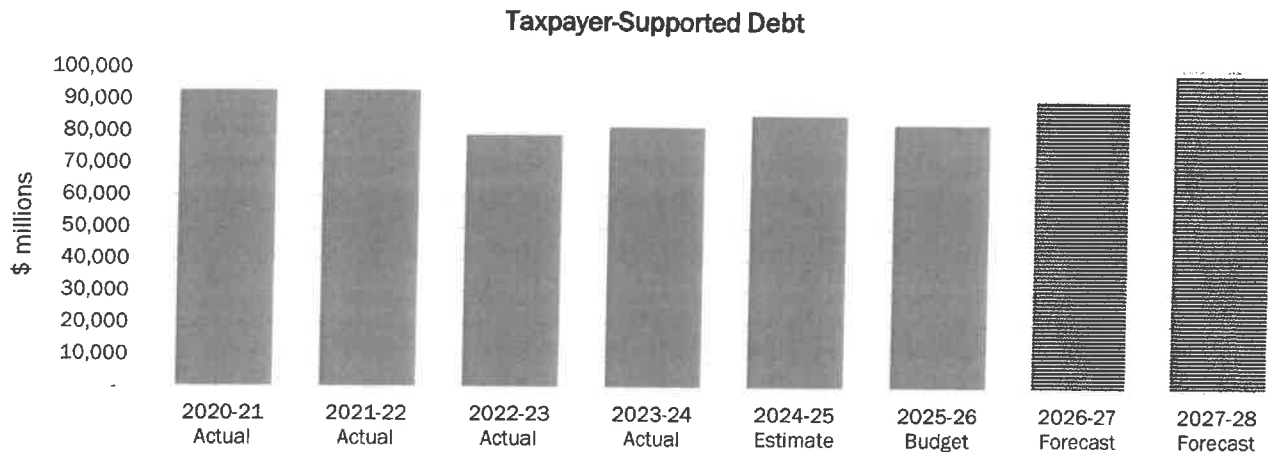
Notably, the very substantial increase to the contingency expenditure line is in response to the potential impacts of US-imposed tariffs and potential challenges related to compensation agreements being negotiated across government. The government also plans to spend 12 per cent less on debt servicing.

## Taxpayer-Supported Debt and Debt Servicing Costs

Debt servicing costs are forecast to decrease by \$200 million in 2025-26 to \$3 billion. This is largely attributed to the gradual reduction in interest rates by the Bank of Canada starting in 2024.

Taxpayer-supported debt is estimated to be \$85.4 billion at the end of 2024-25 and \$82.8 billion at the end of 2025-26. This debt is expected to increase year-to-year as a result of deficit positions forecasted in future years.

## Preliminary Analysis on Alberta's 2025 Budget



## Contingency for Disasters

A total expense contingency provision of \$4 billion has been included in *Budget 2025*. This is an increase of \$2 billion to address unanticipated spending, including compensation pressures, emergencies, and emerging priorities that may arise during the year and that are not practical to delay until the next budget. This increase helps the government manage potential U.S. trade tariffs, economic fluctuations, and unexpected expenses. It also accounts for compensation agreements across public sectors like healthcare and education.

Future contingency levels are set at \$3.3 billion in 2026-27 and \$3.7 billion in 2027-28.

## Key Energy and Economic Assumptions

\$ millions	2024-25 Estimate	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast
<b>Crude Oil Prices</b>				
WTI (US\$/bbl)	74.00	<b>68.00</b>	71.00	71.50
Light-Heavy Differential (US\$/bbl)	13.20	<b>17.10</b>	16.50	15.60
WCS @ Hardisty (Cdn\$/bbl)	84.70	<b>73.10</b>	75.80	75.80
<b>Natural Gas Price</b>				
Alberta Reference Price (Cdn\$/GJ)	1.20	<b>2.50</b>	3.10	2.90
<b>Production</b>				
Conventional Crude Oil (000s barrels/day)	528	<b>519</b>	512	504
Raw Bitumen (000s barrels/day)	3,455	<b>3,558</b>	3,689	3,752
<b>Interest Rates</b>				
10-year Canada Bonds (%)	3.30	<b>3.10</b>	3.10	3.10
<b>Exchange Rate (US\$/Cdn\$)</b>				

Source: Alberta's 2025-28 Fiscal Plan, Energy and Economic Assumptions, page 10.

# Ministry Highlights

All expense figures presented in the following tables are sourced from the Government of Alberta's 2025-26 Fiscal Plan, Schedule 3: Statement of Operations, page 144.

## Advanced Education

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	6,823	7,049	7,342	<b>7,411</b>	7,411	7,411

- The ministry's budget will increase by 5 per cent in 2025-26.
- \$78 million per year will be invested over the next three years to create more seats in apprenticeship classes across the province to build skilled trades that will respond to the needs of industry and connect Albertans with jobs.
- \$4 million is allocated to the First Nations Colleges Grant, which is distributed equally across five colleges in rural and remote Indigenous communities.

## Affordability and Utilities

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	127	92	132	<b>168</b>	169	166

- Affordability and Utilities is exploring rate design changes to ensure distribution costs are more consistent across the province.
- The Ministry will be implementing the Natural Gas Rebate Program, which is intended to protect Albertans from spikes in natural gas prices.

## Agriculture and Irrigation

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,650	993	2,066	<b>984</b>	995	927

- Total expense is estimated at \$984 million, \$1,082 million lower than the 2024-25 third quarter forecast. This is primarily due to \$1,112 million in 2024-25 in-year disaster assistance that does not continue in 2025-26.
- \$9 million is allocated over three years for the University of Calgary Veterinary Medicine to improve access to diagnostic services.

## Arts, Culture and Status of Women

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	262	260	251	<b>226</b>	212	220

- Despite the 13.9 per cent overall decrease in the Ministry's budget:
  - Operating expenses will increase by \$11 million.
  - Federally-funded initiatives under the National Action Plan to End Gender-Based Violence will receive an additional \$12 million.
  - The Alberta Foundation for the Arts will see a \$4.5 million funding boost.
  - Non-profit organizations will have access to \$84.6 million through community grants programs; this is an increase 11.6 per cent from the 2024-25 budget.
- These increases are offset by a \$36 million reduction in capital grants.

## Preliminary Analysis on Alberta's 2025 Budget

### Children and Family Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,606	1,498	1,504	1,595	1,645	1,650

- The total expense for this Ministry will increase by \$91 million, or 6.1 per cent from the 2024-25 estimate.
- Most of the increases are for child intervention and Alberta Child and Family Benefit payments.
- Child intervention funding is increasing by \$58 million (6.5 per cent), to \$957 million in 2025-26; this is primarily to support contracted agencies facing recruitment challenges and rising costs.
- An additional \$19 million over three years is allocated to women's shelters to support increasing demand and higher costs.
- In 2025-26, \$67million is allocated to Family Resource Networks to develop and deliver prevention and early intervention programming; this is the same as in 2024-25.
- The Alberta Child and Family Benefit, a non-taxable benefit supporting child well-being, addressing child poverty, and improving the quality of life for children and families, is budgeted at \$375 million in 2025-26, an increase 8.4 per cent over 2024-25 due to indexed increases and anticipated population growth.
- The province has also instituted a new policy that extends access to Alberta Child and Family Benefit payments when a child has passed away.

### Education

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	9,393	9,759	9,972	10,398	10,791	11,213

- The Ministry's overall budget will increase by 6.5 per cent, rising from \$9.7 billion in 2024-25 to \$10.4 billion in 2025-26, with projected growth to \$11.2 billion by 2027-28.
- Operating expenses will increase by \$426 million, 4.5 per cent from 2024-25 and are expected to grow at a rate of 4.1 per cent annually, reaching \$825 million by 2027-28.
  - \$55 million is allocated in 2025-26 to address classroom complexity, including hiring specialists, and training and development to improve access to educational assistants.
- A significant portion of the budget is being allocated for the design and construction of new schools and the modernization of existing ones.
  - The 2025-26 budget allocates \$789 million for the construction of school facilities in 2025-26, with 3.3 billion in capital investment being allocated over three years for the maintenance, planning, and development of new schools.
  - Budget 2025-26 also includes \$8.6 billion for the New School Construction Accelerator Program Funding that will support approximately 150,000 new student spaces, with 90,000 expected to be completed within the next four years.

### Energy and Minerals

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	965	1,041	1,057	1,122	991	1,014

- Royalties from bitumen and crude oil are expected to decrease, while royalties from natural gas are expected to increase.
- \$145 million is allocated to the Orphan Well Association to support continued remediation of orphan wells.

## Preliminary Analysis on Alberta's 2025 Budget

### Environment and Protected Areas

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	465	557	458	570	523	537

- The Ministry's budget will increase by 2.3 per cent, rising from \$557 million in 2024-25 to \$570 million in 2025-26.
- Budget highlights include revised revenue forecasts for the Technology Innovation and Emissions Reduction Fund (TIER):
  - TIER revenue is estimated at \$397 million, compared to \$542 million in Budget 2024, and is expected to further decrease in 2026.
  - This fund implements Alberta's industrial carbon pricing and emissions trading framework.
  - It also supports industrial facilities in reducing emissions, investing in clean technology, and improving cost efficiency.
- \$5.4 million in annual funding is being added to support the expansion of the Aquatic Invasive Species Program, which manages and prevents the entry of species like zebra mussels and goldfish from entering Alberta's water system.
- Water management remains a key priority in the 2025-26 budget:
  - The Department of Environment and Protected Areas will review and assess current water conservation processes. This work is expected to be completed by December 2026, which is timely as ABmunis recently updated our 2024 Water Conservation, Efficiency, and Productivity plan.
- \$40 million is allocated for caribou recovery planning and actions in 2025-26 to maintain and improve caribou habitat while supporting economic, recreational, and traditional land uses. This is a 4.9 per cent increase from 2024-25 budget allocation.
- \$22.2 million is allocated to conservation programs including \$10 million from the Land Stewardship Fund in 2025-26 to support the conservation and stewardship of land in Alberta. This is consistent with 2024-25 budget allocation.
- \$18.1 million is allocated to effectively anticipate, respond to, and mitigate the impact of adverse environmental events or emergencies in 2025-26. This is a significant decrease of 62 per cent in funding from the 2024-25 allocation of \$47.7 million
- ABmunis values its partnership, funded through TIER, with the Government of Alberta to support practical action on sustainable environment practices through several programs delivered by the Municipal Climate Change Action Centre (MCCAC).

### Executive Council

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	48	63	62	67	67	67

- This Ministry's budget will increase by 6 per cent in 2025-26 as it continues to lead the coordination and advancement of Alberta's priorities relating to other governments across Canada and internationally.
- Notable initiatives include:
  - Building and maintaining strong relationships with priority international partners, particularly with national- and state-level officials in the United States, and key markets in Latin America, the Indo-Pacific region, the Middle East, and Europe.
  - Supporting Invest Alberta Corporation's (IAC) governance in collaboration with other Ministries to lead investment attraction into Alberta and to fulfil its mandate as described in the Alberta Investment Attraction Act.
- The budget for the Premier's office will increase by nearly \$5 million or 23 per cent.



## Preliminary Analysis on Alberta's 2025 Budget

### Forestry and Parks

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,166	410	1,116	403	405	395

- The Ministry's budget for 2025-26 is \$403 million, which is a 14.8 per cent increase from the 2024-25 allocation of \$351 million.
- \$30.7 million is allocated to support wildfire mitigation initiatives.
- \$2.1 million is allocated to modernize wildfire applications.

### Health

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	22,091	22,602	23,695	24,037	24,557	25,724

- Budget 2025 supports the ongoing refocusing of the health care system, including the creation of four new provincial health agencies:
  - Recovery Alberta (overseen by the Minister of Mental Health and Addiction, operational September 2024)
  - Primary Care Alberta (overseen by the Minister of Health, operational February 2025)
  - Acute Care Alberta (overseen by the Minister of Health launched February 2025)
  - Assisted Living Alberta (overseen by the Minister of Seniors, Community and Social Services) launching April 1, 2025)
- Alberta's growing population is creating fiscal challenges for the health system. This includes growth in the elderly population that consumes the largest portion of health services, as well as increasing patient complexity, rising wages for health care workers, and inflationary pressures on supplies and utilities.
- In 2025-26, health operating expense will increase by \$990 million (5.7 per cent) from Budget 2024, with \$26 million of this increase offset by higher federal transfers.
- Other increases in 2025-26 include \$451 million for physician compensation and \$513 million for Alberta Health Services cost pressures, mainly due to higher volume and inflation.
- \$44 million is allocated to the Physician Training Expansion Program. This program is delivered through rural training centres and provides rural, Indigenous, and other learners with increased access to medical education in rural areas.
- \$2 million is allocated in 2025-26 for the expansion and upgrades of Keyano College to provide training for in-demand programs like nursing and paramedicine.
- The province is also adding 439 additional spaces for certification and licensing of internationally educated nurses.
- \$20 million in 2025-26 will be invested in the Nurse Practitioner Primary Care Program to improve access to primary health practitioners in urban and rural communities across Alberta.
- \$60 million, including \$40 million in new funding, is allocated to the Emergency Medical Services (EMS) Vehicles Capital Program to purchase new EMS vehicles and ambulances, upgrade the existing fleet, and acquire additional equipment.
- A total of \$3.8 billion in health capital funding will be invested over the next three years to maintain or expand health care facilities in Alberta.
  - This includes \$265 million for the Alberta Surgical Initiative (ASI) capital program to increase physical capacity for surgical procedures. ASI funding will be used to build more operating rooms, renovate existing space, and purchase new equipment for publicly owned and operated hospitals.

## Preliminary Analysis on Alberta's 2025 Budget

### Immigration and Multiculturalism

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	39	42	40	42	42	42

- Total expense (all operating) is \$42 million in 2025-26, an increase of almost \$2 million from the 2024-25. This is mainly due to a 79 per cent increase in application fees paid by applicants to the Alberta Advantage Immigration Program and the introduction of new fees for International Qualifications Assessment Services.
- A decline in the number of immigrants is expected as a result of recent federal policy changes.
- Support for Newcomer Integration is forecasting support for up to 16,000 individuals, a decrease from 20,652 individuals in 2023-24.

### Indigenous Relations

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	225	220	237	238	237	238

- Indigenous Relations' work involves leading the facilitation of cross-government collaboration with municipalities, utility commissions, and industry for projects, programs, and services that support Indigenous communities. The Ministry also responds to federal Indigenous initiatives and legislation, including Jordan's Principle.
- The Alberta Indigenous Opportunities Corporation (AIOC) is a provincial corporation that enables access to capital funding for Alberta-based Indigenous groups investing in medium- to large-scale natural resources, agriculture, transportation, and other related infrastructure. AIOC had an increase in funding of \$0.5 million.

### Infrastructure

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	862	885	944	921	952	933

- Under the School Accelerator Program, Infrastructure is committed to constructing up to 30 new schools.
- ABmunis has an active resolution on school site servicing costs.
- There are concerns from municipalities that if they do not have a serviced site prepared, they will miss out on funding for a new school.

### Jobs, Economy and Trade

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,558	1,862	1,949	2,315	1,767	1,773

- \$95 million is allocated to the Alberta Film and Television Tax Credit, a \$10 million decrease from 2024-25.
- \$15 million is allocated to the Investment and Growth Fund.
- \$3 million is for the North Regional Economic Development
- \$1.6 billion is allocated to increase access to affordable, high-quality, and inclusive licensed childcare and \$324 million to support the recruitment and retention of early childhood educators working in licensed child care.
  - Forecasted childcare expenses include a decrease of \$492 million by 2027-28, reflecting provincial investment to support the childcare system while preparing to negotiate a renewed funding agreement with the federal government. The results of these negotiations could impact Alberta's future funding levels,

## Preliminary Analysis on Alberta's 2025 Budget

### Justice

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	659	691	694	707	716	711

- Court and Justice Services operating expenses are \$276 million, an increase of \$12 million (4.5 per cent) from 2024-25, to address higher volumes of court cases and to improve capacity to hear criminal and family matters in a timely and appropriate manner.
- Funding for Alberta Crown Prosecution Services is \$147 million in 2025-26, an increase of \$8 million (5.8 per cent) from 2024-25. The increase supports a new Human Trafficking Unit which aims to hold perpetrators accountable; disrupt and dismantle human trafficking enterprises; and hire specialized resources to manage and support the growing volume of prosecutions. Funding will also address growth in criminal and youth prosecutions.
- The government is also working with the Alberta Law Foundation to increase its contribution to Legal Aid Alberta. While the provincial grant to Legal Aid Alberta is decreasing in 2025-26 by \$22 million or 20 per cent, current service levels will be maintained as a result of increased contributions from the Alberta Law Foundation.

### Mental Health and Addiction

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,588	1,862	1,949	2,315	1,767	1,773

- Mental Health and Addiction operating expense has increased by \$64 million (4 per cent) from 2024-25, due mainly to higher demand for services due to population growth.
- Operating expense is targeted to increase by another \$79 million over two years to:
  - Implement the involuntary treatment framework, Recovery Alberta services, and 11 new voluntary recovery communities that will be operational by 2027. This includes five recovery communities in Indigenous communities. Three communities, with a total of 200 beds, have already been completed in Red Deer, Lethbridge and Gunn. The Calgary Recovery Community is scheduled to open in 2025.
  - Expand mental health classrooms from 20 to 60 for clinical support to students with complex mental health needs.
- \$207 million is allocated over three years for the development of specialized secure mental health and addiction facilities to provide involuntary care for adults and youth suffering from mental health or addiction issues who are a danger to themselves or others.
- \$4 million will be invested in 2025-26 to add additional mental health professional spaces in Alberta's post-secondary institutions. The Mental Health Professionals Enrollment Expansion Grant will support 12 institutions to create 761 new seats in high-demand mental health programs.
- \$61.9 million is allocated to improving access to mental health and addiction treatment services in police and correctional settings to help facilitate recovery for individuals interacting with the justice system.

### Municipal Affairs

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	989	1,287	1,311	1,388	1,377	1,475

- Key announcements by Municipal Affairs are covered in the above sections of this report.

## Public Safety and Emergency Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,494	1,279	1,460	1,350	1,367	1,366

- Total expense for Public Safety and Emergency Services is \$1.35 billion in 2025-26, \$110 million (7.5 per cent) lower than the estimated expense for 2024-25. This is mainly due to \$163 million in 2024-25 in-year emergency expense that does not continue in 2025-26 (partly offset by increases of \$46 million in operating expense and \$7 million in capital grants).
- A \$46 million increase in Ministry operating expense includes:
  - \$7 million for 911 call centres offset by the 911 levy.
  - \$2 million from the federally funded Gun and Gang Violence Action Fund (less \$1 million in reductions and transfer to capital investment).
  - \$24 million to secure the Alberta-US border. A new Interdiction Patrol Team will combat drug smuggling, gun trafficking, illegal border crossing and other illegal activities. This team will include Peace Officers to enforce Criminal Code and provincial statutes along the international border.
- \$12 million is allocated to the Victims of Crime Assistance Program in 2025-26 to facilitate direct and timely supports and services to victims, including emergency expenses and recovery. \$26.8 million is committed to external partner organizations that provide supports and services to victims of crime and tragedy, including the implementation of the new victim service delivery model.
- Alberta Emergency Management Agency operating expense is \$84 million in 2025-26, \$3 million (3.7 per cent) higher than forecast in 2024-25, mainly for disaster risk reduction, public education, and grants for specialty teams in emergency management.
- Budget 2025 also allocates funding over three years to support ongoing projects and programs and to fund new measures aimed at mitigating hazards from natural disasters. This includes:
  - \$155 million for Flood Mitigation projects, with \$12 million in new funding to advance planning and regulatory approval processes to mitigate flood and drought hazards in the Bow River basin.
  - \$47 million in capital support for wildfire management.
  - \$20 million to enhance Public Safety and Emergency Infrastructure, including \$1.6 million to design and procure a mobile air monitoring lab to respond to emergency air monitoring requests.

## Seniors, Community and Social Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	8,929	9,590	9,770	10,603	10,712	10,867

- Total expense in 2025-26 is \$10.6 billion, an \$833 million (8.5 per cent) increase from the 2024-25 estimate, due mainly to the impact of population growth on core social programs and continuing care, a short-term bump in estimated need for support programs from potential US tariffs, and steadily rising capital grants for housing programs.
- Funding for Family and Community Support Services (FCSS) remains flat at \$105 million.
- Assisted Living Alberta operating expense is \$3.8 billion in 2025-26, an increase of \$184 million (5 per cent) from 2024-25 primarily from population growth.
- Federal funding of about \$40 million per year for the next three years is forecast under the Aging with Dignity agreement. This funding enables seniors to receive home care and supports to age well at home; innovation in community care; and higher quality facility-based care in their community. The funding also supports wage enhancements for Personal Support Workers and should lead to improved outcomes in a growing segment of the continuing care sector.
- Employment and Income Support expense is estimated at \$1.255 billion in 2025-26, an increase of \$258 million (26 per cent) from the 2024-25 estimate. The increases are driven mainly by the significant population growth in 2023 and 2024 that was not fully anticipated during Budget 2024 planning. \$38 million has been added in 2025-26 in anticipation of potential US tariffs.

## Preliminary Analysis on Alberta's 2025 Budget

- Funding for the Assured Income for the Severely Handicapped (AISH) program is \$1,641 million in 2025-26, a net decrease of \$49 million (2.9 per cent) from the 2024-25 estimate.
- Funding is also allocated to prepare for the new Alberta Disability Assistance Program set to launch in 2026, including expansion of funding for employment supports for disabled Albertans.
- Other disability services programs are budgeted at \$1.71 billion, an \$86 million increase from 2024-25, with grants under the Persons with Developmental Disabilities increasing by \$73 million, Family Support for Children with Disabilities expense increasing by \$9 million, and program support up \$4 million. Increases are driven by caseload pressures.
- Support to lower-income seniors through Alberta Seniors Benefits is increasing by \$33 million (6.5 per cent) in 2025-26, to \$540 million, and reaches \$619 million by 2027-28, due to growth in the seniors' population and annual rate escalation.
- In 2025-26, \$212.7 million is allocated to support homeless shelters, Navigation and Support Centres, and housing and supports programs to assist Albertans experiencing homelessness.
- Alberta Social Housing Corporation (ASHC) expense is increasing by \$245 million (62.0 per cent) in 2025-26, to \$641 million, with most of the increase due to a \$221 million increase in capital grants. Capital grant programs include \$767 million over three years to expand housing options for seniors, families, and individuals under the Affordable Housing Strategy; support for Indigenous housing; and \$50 million per year for lodges.
- ASHC operating programs include support for social, specialized and affordable housing, rental assistance and others. These are budgeted at \$343 million in 2025-26, an increase of \$23 million (7.1 per cent) from 2024-25. Increases mainly address pressures in rental assistance from market conditions, support housing providers with operational pressures to maintain service quality, and support lodge operators providing housing to low-income seniors.
- \$769 million is allocated to support transformational changes in continuing care and the new continuing care agency, Assisted Living Alberta.
- The 2025 Capital Plan allocates \$1.1 billion over three years to enhance affordable housing and social supports across the province. Combined with related Capital Maintenance and Renewal (CMR funding), nearly \$1.2 billion is being allocated to housing and seniors' facilities. Key investments (each over three years) include:
  - \$655 million for the Affordable Housing Partnership Program, an increase of \$250 million from *Budget 2024*, to support the goal of creating 13,000 affordable housing units.
  - \$150 million, including \$50 million in new funding, for the Seniors Lodge Modernization Program.
  - \$113 million, including \$21 million in new funding, for the Affordable Housing Strategy. This strategy funds the maintenance of government-owned social housing buildings.
  - \$769.4 million for continuing care. This funding will be used to develop new continuing care spaces; modernize existing space; develop culturally appropriate spaces for Indigenous groups and organizations; and create innovative small care homes.

## Service Alberta and Red Tape Reduction

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	179	203	208	203	203	203

- Budget 2025 provides an increase of \$4 million over three years for health care card modernization.

## Technology and Innovation

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	812	938	930	1,010	1,109	917

- Budget 2025 allocated \$42 million for modernizing government technology.

## Preliminary Analysis on Alberta's 2025 Budget

- \$106.2 million is allocated to fund approved fixed wireless access and fibre to the home broadband projects as a part of the ongoing Broadband Strategy, which aims to connect every community across the province to broadband services by the end of fiscal year 2026-27. \$48 million is re-profiled from 2024-25,

## Tourism and Sport

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	112	136	136	133	125	121

- The Ministry will continue to implement Higher Ground: Alberta's Tourism Strategy and grow the province's visitor economy to \$25 billion in annual visitor expenditures by 2035.
- \$10 million is allocated to the Active Communities Initiative to support the development of small to mid-sized sport and recreation facilities throughout the province.
- \$2.5 million is allocated to support major sport events, such as national and international championships.

## Transportation and Economic Corridors

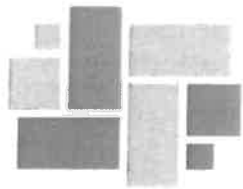
Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,205	2,734	2,715	2,681	3,042	2,892

- Transportation and Economic Corridors (TEC) is responsible for delivering key road and bridge projects. Highlights from Budget 2025 include:
  - Highway 3 twinning from Taber to Burdett,
  - Highway 40 twinning south of Grande Prairie,
  - Highway 63 twinning north of Fort McMurray, and
  - Highway 881 safety and roadway improvements.
- TEC supports municipal transit solutions through investments in Edmonton and Calgary's LRT systems. Combined municipal and federal investments in LRT systems will be \$776 million in 2025.
- TEC is also responsible for the Passenger Rail Master Plan. \$6 million has been allocated to the development of this plan, which will explore the feasibility of passenger rails connections between Edmonton and Calgary, the mountain parks, regional rail lines to connect municipalities, and integration with municipal mass transit systems.
- \$13 million has been allocated to the Traffic Safety Fund.

## Treasury Board and Finance

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,260	2,108	2,159	2,227	2,256	2,265

- Budget 2025 delivers on the government's election campaign promise to implement an eight per cent tax bracket for personal income taxes. This will reduce personal income tax revenue by \$1.2 billion in 2025-26.
- The Ministry is also making various investments to support the province's goal of increasing the Heritage Savings Trust Fund from the current \$25 billion to \$250 billion by 2050.
- While not mentioned in the Government of Alberta's Budget 2025 documents, at ABmunis' 2024 Convention, the Premier announced the province's plan to remove the premium on capital loans from the province to municipal governments. ABmunis advocated for this change to reduce the long-term cost of capital infrastructure and we are pleased to see that the new policy will take effect on April 1, 2025.

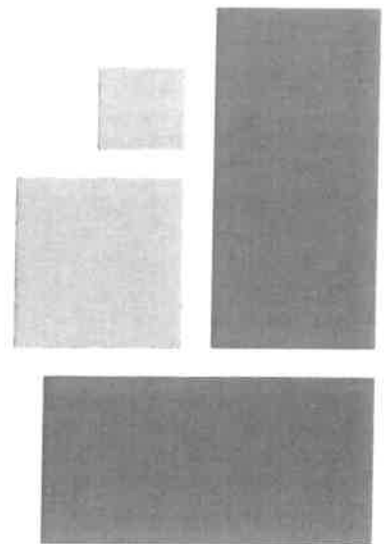


# Alberta Municipalities Strength In Members

## **Connect**

300, 8616 51 Avenue  
Edmonton, AB T6E 6E6  
780.433.4431 ■ 310.MUNI

[abmunis.ca](http://abmunis.ca)



14.g

**Alberta Beach Village Office**

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**From:** Andrew Riley <Andrew@abmunis.ca>  
**Sent:** March 3, 2025 3:16 PM  
**To:** Kathy Skwarchuk  
**Subject:** Alberta Municipalities Benefits Services Procurement

Dear Kathy,

Alberta Municipalities is pleased to announce that we have initiated a procurement process for our group benefits administrative services vendor. This trade-compliant process will ensure we partner with a vendor who will continue to strengthen and enhance the overall value of our benefits program.

We have posted a prequalification Request for Information (RFI), supported by AON and our legal counsel, which will be followed by a Request for Proposal (RFP) for selected prequalified vendors.

Our goal is to leverage the strength of our membership to improve the overall experience for our members by delivering best-in-class service, program design, and flexibility. We look forward to continuing to serve those who serve communities by providing outstanding life, health, disability, accident, and dental insurance.

No action is required on your part. We will keep you updated and informed as we have news to share. If you have any questions, please feel free to reach out at [andrew@abmunis.ca](mailto:andrew@abmunis.ca) or by phone 780-431-4541 or 780-975-3765.

Thank you,

**Andrew Riley** | Regional Manager, Business Development

D: 780.431.4541 | C: 780.975.3765 | E: [Andrew@abmunis.ca](mailto:Andrew@abmunis.ca)  
300, 8616 51 Ave NW Edmonton, AB T6E 6E6  
Toll Free: 310-MUNI | 877-421-6644 | [www.abmunis.ca](http://www.abmunis.ca)



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*We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.*

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**Alberta Beach Village Office**

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**From:** Karen Clark <Karen.Clark@parklandcounty.com>  
**Sent:** March 3, 2025 11:27 AM  
**To:** Karen Clark  
**Subject:** ECC NG9-1-1 Update  
**Attachments:** Parkland ECC Update - 3 March 2025.pdf

Hello,

I have attached an update on where the ECC is at in our journey to transition to NG9-1-1.

If you have any questions, please do not hesitate to reach out and ask me.

Thank you,

**Karen Clark | Manager, Emergency Communications Center | Parkland County | 4820 52 Ave Wabamun, AB T0E 2K0 | Office: 780-968-8310 | Cell: 780-289-5842 | [karen.clark@parklandcounty.com](mailto:karen.clark@parklandcounty.com) | [www.parklandcounty.com](http://www.parklandcounty.com)**

 **One Parkland: Powerfully Connected.**

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## PARKLAND COUNTY FIRE SERVICES

March 3, 2025

Dear Valued Partners,

I hope this message finds you all well. We wanted to provide you with an update on the progress of Parkland County's Emergency Communications Center (ECC) project to transition to the Next Generation 9-1-1(NG9-1-1) system.

As part of a nationwide initiative mandated by the Canadian Radio-Television and Telecommunications Commission (CRTC), we are moving from the TELUS legacy E9-1-1 analog system to the new Emergency Services IP Network (ESINET); a nation-wide, modern, fully digital 9-1-1 service. This transition will enhance public safety systems and bring digital capabilities in line with public expectations for 9-1-1 services.

### Current Progress:

- **Phase 1 Completion:** Parkland County's Emergency Communications Centre has successfully implemented an NG9-1-1-ready IP Call Handling system, marking the completion of the first phase of the project.
- **Transition to Emergency Services IP Network:** The next focus of the project is the transition to the Emergency Services IP Network (ESINET) for voice calls. The original transition schedules have been extended due to vendor availability, technical issues during initial deployments with early adopter Public Safety Agencies, and a limited number of vendor resources across the Telus and Bell Emergency Service Zones in Canada.
- **National PSAP Transition:** To date, fewer than 20 of the 242 Public Safety Answering Points (PSAPs) across Canada have transitioned to ESINET. Vendors continue to transition PSAPs in a mostly serial manner, meaning the process will take additional time.
- **CRTC Deadline Extension:** On **February 28, 2025**, the CRTC revised its deadline for the decommissioning of legacy E9-1-1 services and the transition to NG9-1-1. The new deadline has been extended to **March 31, 2027**, providing all PSAPs with additional time to complete their transition before legacy services are fully decommissioned.

### Next Steps and Timeline:

- **System Configuration:** Final system configurations for Parkland's 9-1-1 Call Handling System are planned for **Q2 of 2025**.
- **Testing and Coordination:** Once the final configurations are complete, testing activities will begin. These activities will require the joint coordination and participation of multiple vendors, including Telus (ESINET) and Solacom (9-1-1 Call Handling System) resources.

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## PARKLAND COUNTY FIRE SERVICES

- **ESINET Transition Goral:** Our goal is to transition to ESINET for voice calling services by **Q3 of 2025**, contingent on vendor resource availability.
- **Delayed Features:** The implementation of additional NG9-1-1 features, such as Real-Time Text (RTT), has been delayed by the CRTC to allow vendors to prioritize the transition of PSAPs to ESINET. As additional NG9-1-1 services like this become available, the CRTC will communicate updated timelines.

We are committed to ensuring that this transition is as smooth and seamless as possible, and we will continue to keep you updated on any further developments. If you have any questions or concerns, please feel free to reach out.

Thank you for your continued support and understanding as we work towards this important upgrade to our emergency communication systems.

Sincerely,

*Karen Clark*

Karen Clark  
Manager, Parkland County Emergency Communications Centre  
[karen.clark@parklandcounty.com](mailto:karen.clark@parklandcounty.com)

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14.i

**Alberta Beach Village Office**

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**From:** Kelly Muir <kbmuir@gmail.com>  
**Sent:** March 6, 2025 10:11 AM  
**To:** Alberta Beach Village Office  
**Subject:** Fwd: Response to Alberta Beach Re: Proposal for Mutual Aid Agreement  
**Attachments:** Outlook-mcb1dfsd.png; Untitled attachment 00178.htm; Outlook-i4f3q4lx.png; Untitled attachment 00181.htm; LTR-20250303\_Mutual Aid Alberta Beach Response.pdf; Untitled attachment 00184.htm; Sturgeon County - Proposed Mutual Aid.pdf; Untitled attachment 00187.htm

Sent from my iPhone

Begin forwarded message:

**From:** Alanna Hnatiw <ahnatiw@sturgeoncounty.ca>  
**Date:** March 6, 2025 at 8:00:45 AM MST  
**To:** kellymuir@albertabeach.com  
**Cc:** Council <Council@sturgeoncounty.ca>, Travis Peter <tpeter@sturgeoncounty.ca>, Christine Wells <cwells@sturgeoncounty.ca>, Chad Moore <cmoore@sturgeoncounty.ca>  
**Subject: Response to Alberta Beach Re: Proposal for Mutual Aid Agreement**

Good morning Mayor Muir,

Please see Sturgeon County's response to your letter dated January 24, 2025.

**Alanna Hnatiw (she/her)**  
MAYOR  
780-939-8327  
ahnatiw@sturgeoncounty.ca  
sturgeoncounty.ca  
9613 100 Street, Morinville, AB T8R 1L9

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March 5, 2025

Mayor Kelly Muir  
Alberta Beach  
Box 278  
Alberta Beach, Alberta T0E 0A0

Delivered via Email: [kellymuir@albertabeach.com](mailto:kellymuir@albertabeach.com)

**Re: Mutual Aid Request**

Dear Mayor Muir,

Thank you for your letter regarding the proposal to enter into a Mutual Aid Agreement for fire and emergency services. We appreciate your initiative in promoting regional collaboration to enhance public safety and emergency response capabilities.

Sturgeon County acknowledges receipt of your correspondence and shares your commitment to strengthening emergency response efforts. In 2025, we will be completing a Fire Master Plan, which includes a review of our existing mutual aid agreements and regional partnerships. Currently, we have a mutual aid agreement in place with Lac Ste Anne County, and we would request that any mutual aid activities be requested through Lac Ste Anne County for assistance in the region.

Sincerely,



Alanna Hnatiw  
Mayor

C: Council, Sturgeon County  
Travis Peter, Chief Administrative Officer

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**Alberta Beach Village Office**

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**From:** Marlene Walsh <cao@valquentin.ca>  
**Sent:** March 4, 2025 8:00 AM  
**To:** mandrews@mpe.ca  
**Cc:** k.dion@valquentin.ca; r.montpellier@valquentin.ca; office@sunsetpoint.ca; blove99@telus.net; kbmuir@gmail.com; gwen.jones@sunsetpoint.ca; Alberta Beach Village Office  
**Subject:** Re: Tri-village Water Feasibility Study\_Meeting Follow up

Good Morning Mike

At the Special Council Meeting held on February 24, 2025, Summer Village of Val Quentin approved the following preferred options

for the Trivillage Water Distribution Feasibility Study:

Governance Model: Existing Commission Expansion of TVRSSC

Type of Water Utility Service: Full Pressure System

Fire Flow Consideration: With Fire Flow Requirements

Reservoir: One Shared Reservoir

Pipeline Installation Method: Horizontal Directional Drilling Method

Val Quentin Council would also be in support of a portion of the remaining ACP grant funds be used to provide the costs for additional options or cost saving options.

Matt, you are welcome to reply to this email thread and provide the recommendations coming forward on behalf of the Summer Village of Sunset Point as I do not seem to have received your information at this time.

Thanks kindly

Marlene Walsh

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CAO

Summer Village of Val Quentin

ph: 780 668 3182

On Thu, Feb 20, 2025 at 3:31 PM Alberta Beach Village Office <[aboffice@albertabeach.com](mailto:aboffice@albertabeach.com)> wrote:

Good Afternoon, Marlene and Mike;

**Re: MPE Engineering – Trivillage Water Feasibility Study Preferred Options:**

Alberta Beach Council at their February 18, 2025 Council meeting approved the following preferred options for the Trivillage Water Distribution Feasibility Study:

Governance Model: Existing Commission Expansion of TVRSSC;

Type of Water Utility Service: Full Pressure System;

Fire Flow Consideration: With Fire Flow Requirements;

Reservoir: One Shared Reservoir;

Pipeline Installation Method: Horizontal Directional Drilling Method;

**Further to the above Council is suggesting that a portion of the remaining ACP grant funds be used to provide the costs for additional options or cost saving options.**

If you have any questions, please let me know.

Kathy Skwarchuk,

CAO

14.K

**Alberta Beach Village Office**

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**From:** WILD Water Commission <wildwatercommission@gmail.com>  
**Sent:** March 3, 2025 11:02 AM  
**To:** undisclosed-recipients:  
**Subject:** 2025 WILD Water Commission Annual General Meeting  
**Attachments:** WILD Water Commission - Letter to Member - 2025 AGM.pdf

Good morning WILD Water Commission Members,

Please see attached invitation for the upcoming Annual General Meeting. Please make note of the day change this year, a Tuesday evening.

Thanks,

Administration  
WILD Water Commission

120





Email: [wildwatercommission@gmail.com](mailto:wildwatercommission@gmail.com)  
Phone: 780-967-0271  
Fax: 780-967-0431  
Mail: P.O. Box 8 Alberta Beach, AB T0E 0A0  
Office: 2317 TWP Rd. 545 in Lac. Ste. Anne County

February 12<sup>th</sup>, 2025

**TO: ALL COMMISSION MEMBERS**  
*(Sent by Email)*

Dear Member,

**Re: WILD Water Commission - 2025 Annual General Meeting**

Please be advised that the Board of Directors scheduled the 2025 Annual General Meeting to be held on April 29<sup>th</sup>, 2025 at 6:30 p.m. at the Alberta Beach Seniors Centre located at 5012 49 avenue in Alberta Beach.

Members and guests are invited to stay after the meeting for a light snack and refreshments. Please RSVP to Administration at [wildwatercommission@gmail.com](mailto:wildwatercommission@gmail.com) by 4:00pm on April 22<sup>nd</sup>, 2025 that would be much appreciated.

On behalf of the Board of Directors and commission staff, thank you to all our members and stakeholders who continue to share in our successes. We look forward to another year of growth – as a regional utility and as a community partner.

Lorne Olsvik  
Chairman  
Director for Lac Ste. Anne County  
WILD Water Commission

cc: Members  
Board of Directors  
Commission Manager

**Alberta Beach Village Office**

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**From:** Wildwillow Enterprises <angela@wildwillowenterprises.com>  
**Sent:** March 12, 2025 3:13 PM  
**To:** Summer Village Office; svsouthview@outlook.com; 'Nakamun Park';  
svwestcove@outlook.com; Sunset Point; cao@valquentin.ca; svsunrisebeach  
wildwillowenterprises.com; Alberta Beach Village Office; cao@birchcove.ca  
**Cc:** Wildwillow Enterprises; Teresa Olsen  
**Subject:** RE: Election 2025 Candidate Orientation Workshop

Hello,

Thank you to everyone who has shown interest in the 2025 Municipal Candidate Orientation Sessions, planning is coming along nicely. We have now confirmed dates and locations for our training and are working on the presentation. The presentation will be done by Teresa Olsen with the Town of Stony Plain, followed by a Q&A session.

Saturday May 3  
10am – 12 noon  
Stettin-Nakamun Hall

Saturday May 24  
10am – 12 noon  
Darwell Seniors Center

I encourage everyone to put these dates on your websites and I will submit advertising to the Bulletin in April. Apart from that, all that will be needed from participating municipalities is a handout or flyer with any key information you would like your candidates to have; you would also be welcome to send along a few nomination packages, if you would like.

If you are no longer interested in participating, please let me know so that I can take your name off of the presentation. If you have any questions, please feel free to get in touch with me.

Have a great day,

Angela Duncan  
Wildwillow Enterprises  
780-967-0271

**From:** Wildwillow Enterprises  
**Sent:** February 10, 2025 4:04 PM  
**To:** Summer Village Office <administration@wildwillowenterprises.com>; svsouthview@outlook.com; West Cove Admin <svwestcove@outlook.com>; 'Summer of' <svcastle@telus.net>; cao@valquentin.ca; Marlene Walsh <marlenewalsh@gmail.com>; Sunset Point <office@sunsetpoint.ca>; Alberta Beach Village Office <aboffice@albertabeach.com>; Mike Primeau <mprimeau@lsac.ca>; Tony Sonnleitner <pcm1@telusplanet.net>; Cao@rosshaven.ca; CAO Kim Hanlan <office@svyellowstone.ca>; Jennifer Thompson <cao@onoway.ca>; 'Nakamun Park' <cao@svnakamun.com>; svsunrisebeach wildwillowenterprises.com <svsunrisebeach@wildwillowenterprises.com>; cao@birchcove.ca; sv sandyb@xplornet.ca

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Cc: wendy wildwillowenterprises.com <wendy@wildwillowenterprises.com>

Subject: Election 2025 Candidate Orientation Workshop

Hello all,

Regarding the 2025 Election Season, Wildwillow Enterprises and the Town of Stony Plain are partnering to host 2 candidate orientation sessions in the LSAC area. The purpose of these sessions will be to provide prospective candidates with relevant information regarding the nomination and election process, as well as what to expect should they be elected to Council. We plan to host these sessions in April/May with one in the Darwell area and one in the Nakamun Area, locations TBD.

**I am reaching out to you to see if your municipality is interested in participating.** There will be a presentation, followed by a Q & A session. The presentation will be quite general in nature, but there will certainly be parts that are geared towards summer villages. Any municipalities that would like to participate are encouraged to bring handouts with any community specific information you think is relevant (i.e.. Election dates, nomination information, etc.)

There will be a small cost to cover hall rentals, staff time, hosting expenses (food and drink), and advertising. The total cost per municipality will depend on the final expenses and the number of participating municipalities. However, I anticipate that the total cost to be split will be roughly \$2000. Each municipality would be responsible to provide their own municipal specific printed material.

Please let me know by **March 10** if your municipality would like to participate so that I can be sure to include your information in presentation materials and advertising. Also, if you are participating, please send me your nomination/election information (dates, returning officer, contact info) and community logo.

Please don't hesitate to reach out if you have any questions.

Regards,

Angela Duncan  
Wildwillow Enterprises  
780-967-0271

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15.9

**Alberta Beach Village Office**

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**From:** Debbie <debbiedurocher@albertabeach.com>  
**Sent:** March 8, 2025 3:53 PM  
**To:** Alberta Beach Village Office; Kelly Muir  
**Subject:** Fwd: Request for letter of support

Can we support them please, thanks

Sent from my iPhone

Begin forwarded message:

**From:** Jocelyne April <jocelyneapril2014@gmail.com>  
**Date:** March 8, 2025 at 12:10:47 PM MST  
**To:** debbiedurocher@albertabeach.com  
**Subject:** Request for letter of support

Hi Debbie,

I would like to nominate the Alberta Beach Heritage Village and Museum for Canada's Volunteer Awards under the Social Innovator category, showing how our Bridge Between Nations Project addressed social challenges in our community and how we used innovative ways to serve and strengthen our community.

[Nominate a volunteer for the Canada's Volunteer Awards - Canada.ca](#)

Nominate a volunteer for the Canada's Volunteer Awards - Canada.ca

You can submit nominations from February 26 to May 8, 2025. Canada's Volunteer Awards recognizes recipients at a national ceremony. Recipients also take part in a session to share best practices in volunteering. All award recipients receive a certificate. Must be Canadian citizens, permanent ...

[www.canada.ca](http://www.canada.ca)

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The application requires a letter of support. I hope you or Mayor Muir are able/willing to provide us with one.

Thanks in advance.

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Jocelyne April  
Executive Director  
Alberta Beach Heritage Village and Museum



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# Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0  
Telephone: 780-924-3181 • Fax: 780-924-3313

## DRAFT

March 18, 2025

To Whom It May Concern:

**Re: Alberta Beach Heritage Village & Museum  
Letter of Support – Canada's Volunteer Awards**

On behalf of the Village of Alberta Beach, we would like to express our support for the nomination of the Alberta Beach Heritage Village & Museum for the Canada's Volunteer Awards under the Social Innovator category for their "Bridge Between Nations" project. This project showcased at the Heritage Village Park, stands as a testament to the invaluable contributions of our community's history and culture.

The Heritage Village Park is not merely a collection of artifacts but a vibrant hub that bridges our past, present, and future. The "Bridge Between Nations" project has significantly enriched our community. Through the installation of a tipi and informative storyboards and in collaboration with the Alexis Nakota Sioux Nation visitors and residents alike are offered a profound education on the indigenous history of our region.

The dedication ceremony which was held on July 5<sup>th</sup>, 2024, marked a monumental success and underscored the tremendous effort and dedication of all involved. We commend the Alberta Beach Heritage Village & Museum for their unwavering commitment to preserving and promoting our region's indigenous heritage through the "Bridge Between Nations" project.

Once again, we extend our full support for the nomination for the Canada's Volunteer Awards, recognizing what can be accomplished by a group of hardworking and dedicated volunteers and the profound impact of their work in our community and beyond.

Sincerely,

Kelly Muir,  
Mayor

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15.6

**Alberta Beach Village Office**

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**From:** taraelwood@albertabeach.com  
**Sent:** March 11, 2025 5:26 PM  
**To:** 'Alberta Beach Village Office'  
**Subject:** FW: YRL Discovery Day - Saturday, April 26, 2025 at YRL HQ in Spruce Grove  
**Attachments:** YRL-DiscDay-Save\_The\_Date-v1.jpg  
**Importance:** High



**Tara Elwood**  
**Councillor Village of Alberta Beach**  
**Director Villages West Alberta Municipalities**  
  
**Phone 780-924-3181**  
**Mobile 587-879-9606**  
**Web www.albertabeach.com**  
**Email taraelwood@albertabeach.com**  
**Box 278 Alberta Beach, AB T0E 0A0**

**From:** Wendy Sears <WSears@yrl.ab.ca>  
**Sent:** March 11, 2025 3:56 PM  
**Subject:** YRL Discovery Day - Saturday, April 26, 2025 at YRL HQ in Spruce Grove  
**Importance:** High

Hi Everyone,

**Discovery Day April 26**  
**Member library board trustees are invited to discover more about what YRL does!**  
**Please save the date – April 26 – and plan to join us either in the morning or afternoon for an informal opportunity to meet staff, tour the facility and find out how YRL supports its member libraries.**

Watch for more information. We look forward to welcoming you!

Thank you!

Wendy  
**Wendy Sears Innicki MLIS**  
**Deputy Director | Manager, Administrative Services**  
**P 780-962-2003 EXT 225**  
**[yrl.ab.ca](http://yrl.ab.ca) | Box 4270, Spruce Grove, AB T7X 3B4**  
**YRL is a scent reduced workplace**

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"My working hours and yours may differ, please do not feel obligated to reply outside your normal work schedule."

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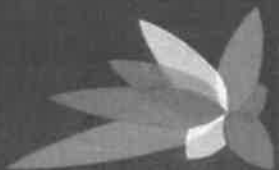
**YRL**  
**DISC**  **VERY**  
**DAY**

*Save the Date*



Join us **9AM to 12PM** or **1PM to 4PM**  
at the YRL office  
**433 King St, Spruce Grove, AB**

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Yellowhead  
Regional Library

[yrl.ab.ca](http://yrl.ab.ca)

15.C

**Alberta Beach Village Office**

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**From:** taraelwood@albertabeach.com  
**Sent:** March 13, 2025 1:29 PM  
**To:** 'Alberta Beach Village Office'  
**Subject:** FW: ACCPA 2025 Conference - Early Bird Registration Deadline is Midnight April 4

I would like to attend this event again this year. Thankfully, its in Edmonton this year. I believe we used my educational allowance last year.



**Tara Elwood**  
**Councillor Village of Alberta Beach**  
**Director Villages West Alberta Municipalities**

**Phone 780-924-3181**  
**Mobile 587-879-9606**  
**Web www.albertabeach.com**  
**Email taraelwood@albertabeach.com**  
**Box 278 Alberta Beach, AB T0E 0A0**

**From:** ACCPA Administrator <administrator@albertacrimeprevention.com>  
**Sent:** March 12, 2025 11:10 AM  
**To:** taraelwood@albertabeach.com  
**Subject:** ACCPA 2025 Conference - Early Bird Registration Deadline is Midnight April 4

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The Early Bird deadline for registration to the 2025 ACCPA conference is approaching fast - it is midnight Friday April 4. And the deadline for the reduced room rate at the Doubletree West Edmonton is 4PM Friday April 4.

Our conference speakers will blow you away! Each one of them is a highly regarded subject matter expert within their respective fields. They are passionate about sharing insights, stories, and innovative ideas with you. Visit our [Conference Webpage](#) for the program schedule and information on all our speakers - and our [YouTube Channel](#) for interviews with many of our speakers.

**You can [register now](#) for this important event.** It's happening in Edmonton May 5 - 7, 2025.

Our conference features presentations that will appeal to both rural and urban delegates. There are three options for registration:

- pre-conference sessions only on May 5
- conference presentations only May 6 and 7
- or both pre-conference and conference sessions

The choice is yours!

This conference provides you with valuable insights and ideas, in addition to networking opportunities. Check out the pre-conference and conference [programs](#), and register today!

ACCPA works to mobilize diverse partners and to foster safer communities across Alberta. Our membership comprises both rural and urban organizations, municipalities, police agencies, and

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15.d

**Alberta Beach Village Office**

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**From:** taraelwood@albertabeach.com  
**Sent:** March 11, 2025 5:31 PM  
**To:** 'Alberta Beach Village Office'  
**Subject:** FW: Alberta Association of Police Governance 2025 Membership  
**Attachments:** Member Application Form.docx; Draft Program Schedule 2025.pdf

I've been sitting on this for some time now debating if this would be a good fit for us. With the changes to the policing model this may be something we want to be involved in.



**Tara Elwood**  
**Councillor Village of Alberta Beach**  
**Director Villages West Alberta Municipalities**

**Phone 780-924-3181**  
**Mobile 587-879-9606**  
**Web www.albertabeach.com**  
**Email taraelwood@albertabeach.com**  
**Box 278 Alberta Beach, AB T0E 0A0**

**From:** Executive Director <admin@aapg.ca>  
**Sent:** January 13, 2025 4:05 PM  
**To:** Executive Director <admin@aapg.ca>  
**Subject:** Alberta Association of Police Governance 2025 Membership

Happy New Year Prospective Member!

Recently some potential members have been receiving distribution updates from the Alberta Association of Police Governance (AAPG), as a glimpse into the communication distribution and invitations for engagement our members receive. An additional benefit of membership is the opportunity to join the AAPG Board, which actively collaborates with the Ministry and advocates on behalf of our members. New Members also receive discounted registrations for their 1st year attendance at our annual Conference & AGM, this year planned for **May 1<sup>st</sup> thru 3<sup>rd</sup> in Westlock, AB!** (see attached Conference Program)

Please consider joining our Association by completing the attached Member Application form. Your membership dollars are truly at work and the Membership fees are very affordable **at just \$200 per YEAR** for those communities contracted with a police service of 75 or fewer Civilian (Administration and/or Peace Officers, etc..) and Sworn members (RCMP Detachment or Municipal Service). \$600 per year for those between 76 & 500.

2024 certainly had many twists and turns in Police Governance and Oversight keeping the Alberta Association of Police Governance Board busy. Here are just a few of the highlights the Association engaged with:

- Member of the Alberta Interim Police Advisory Board

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- ALERT Civilian Advisory Committee disbandment
- TOR & Recruitment of AAPG Special Governance Advisor to the Police Review Commission
- Feedback on Governance & Oversight regulation/legislation for the new Police Act
- Support to the Ministry to provide current police governance contacts for specific Ministry engagements
- Hosting Virtual information sessions in collaboration with the Ministry
- Individual support, and plans on how best to support, new Policing Committees and/or Police Commissions
- Clarification of “Enhanced Security Clearance” for new Policing Committee members

Meanwhile, the need for AAPG has continued more than ever before, with the following on the horizon, or to continue, for 2025:

- The Ministry staff has continued the desire to work together to create training and update stale documents ASAP. How best to update the on-line training module is already underway. *\*\*meanwhile, all members and council can still sign up to take the existing training - if you need to know how to sign up, please contact us.*
- New Policing Committees are coming on-board to meet the March 1<sup>st</sup> target and some communities are considering Municipal Police options. AAPG supports communities in their decision-making process and through their transition, by providing one-on-one mentorship, example documents or just facilitating peer connections.

Just some of the hot-button issues we expect to tackle!

We happily offer to arrange a virtual meeting or phone call with you and/or your Committee, Group or Council to expand on AAPG activities and the benefits of joining our Association.

Please feel free to visit our website at [www.aapg.ca](http://www.aapg.ca) for more details on the activities or our Association or contact us with any questions you might have.

Victoria Chester  
 Executive Director  
 Alberta Association of Police Governance  
 587-892-7874  
[www.aapg.ca](http://www.aapg.ca)



## CONTACT INFORMATION FOR MEMBERSHIP

Please take a moment to provide contact information and distribution for your Police Commission, Policing Committee, Advisory Group or Municipality.  
Remember, AAPG Membership extends to all members of your group.

Police Commission, Policing Committee, Advisory Group or Municipality
Number of Police Service Personnel Community provides oversight for
Mailing Address
Name of Chief, or Detachment Commander/OIC/S.Sgt.
MAIN CONTACT NAME & POSITION
MAIN CONTACT Email
MAIN CONTACT phone number
2 <sup>nd</sup> CONTACT NAME and POSITION TITLE (term expiry, if known)
2 <sup>nd</sup> CONTACT Email

POLICE OFFICERS:                      OTHER [Peace Officers, Civilian Support, etc.]:  
COMMUNITY POPULATION (rounded is fine):

(                      )

\*\*The person selected here AGREES to consent to be added to our email Membership distribution.

Example: the Chair or Admin

## EMAIL DISTRIBUTION TO (CONSENT)

As per Canadian Anti-spam and Privacy Legislation, AAPG requires **written** consent to add anyone onto our email distribution list. Your information will not be distributed beyond AAPG Membership & LEO (the Law Enforcement Ministry requires AAPG to provide our Membership list with Main Contact info as part of our Grant funding agreement). You can request removal (unsubscribe/Opt-out) at any time by emailing [admin@aapg.ca](mailto:admin@aapg.ca)

### MEMBERSHIP Distribution:

Open to members only. We email AGM notices, Ministry updates, ADM All-member meeting invite, Conference announcements, engagement or training opportunities, annual membership invoice and any other relevant information (please provide the name & email address for **anyone** you wish to receive this information).

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Alberta Association of Police Governance

# 2025 Annual Conference & AGM

## Hosted in Westlock, AB – May 2<sup>nd</sup> & 3<sup>rd</sup>

Supporting excellence in civilian governance and oversight of police services in Alberta by providing our members, and potential members, with an enjoyable opportunity to learn and network.

**We invite all those participating in community policing oversight to attend.**

This year our Conference venue will be at the Westlock Conference Centre. There are two options for Hotel stay; one is the Conference Venue location with its ease of walking to the Conference from your room, and one is a short drive away that offers newer accommodations. There is also a hotel across the street that offers FAMILY accommodations in a townhouse style room! Must call the hotel to make your discounted reservation and reference the AAPG block rate. Block of rooms are limited and will expire 30-days prior to our event, book early! All room fees include breakfast.

### **Ramada by Wyndham | P. 780-349-2245**

Standard 2 Queen or 1 King	\$149+ applicable fees & taxes
3 Queen (Family) Room	\$169+ applicable fees & taxes
King Suite	\$189+ applicable fees & taxes

### **Westlock Inn (Conference Venue) | P. 780-349-4483**

Standard 2 Queen or 1 King	\$113+ applicable fees & taxes
Executive King	\$125+ applicable fees & taxes

**WestJet** has provided a Discount Code for those of you wishing to fly into Edmonton; 5% off Econo & 10% off EconoFlex & Premium! Enter Coupon Code 1H6S2DG in the search screen. Valid for travel into Edmonton April 24<sup>th</sup> thru May 10<sup>th</sup>.

Along with a schedule filled with Educational Presentations and Round-table sessions, we have prepared the following **Entertaining Events**:

### **NEW EVENT: Thursday Evening May 1st Early Registration with Meet, Mix & Mingle!**

Conference pre-registration 6pm to 7:30pm Thursday evening May 1<sup>st</sup> at Kerri's Bakery, a former Church now a Café. Come and enjoy a welcome drink with appetizer desserts & snacks (included in your conference fee)!!

### **Guest Daytime on-your-own Experiences!**

Edmonton Skydive Centre (Westlock airport): <https://www.edmontonskydive.com/>

Pioneer Museum & Historical Society: <https://westlockmuseum.com>

Westlock Art Gallery & Studio: <https://westlock.ca/p/art-gallery>

Westlock Theater Society: <https://www.westlockculturalartstheatre.com>

Hidden Valley Golf Course: <https://www.hiddenvalleygolf.ca>

### **Friday Evening Networking Banquet and Casino FUN Night!**

We will start our Networking at the Canadian Tractor Museum, the only museum of this type in Canada which boasts the Biggest Weather Vane, with an hour to have a drink, visit and check out the museum. All attendees will then walk next door (or take the shuttle-van) to the Rotary Spirit Centre 2<sup>nd</sup> floor for the Prime Rib, Chicken Marsala or Pasta dinner Buffet with wine. Following dinner is the Casino FUN night, where you can continue your networking with \$50,000 in fun-money and learn from the professionals how to play 8 different table games! Fun-money can be exchanged for tickets to a prize draw! Conference and Banquet attire is Business Casual.

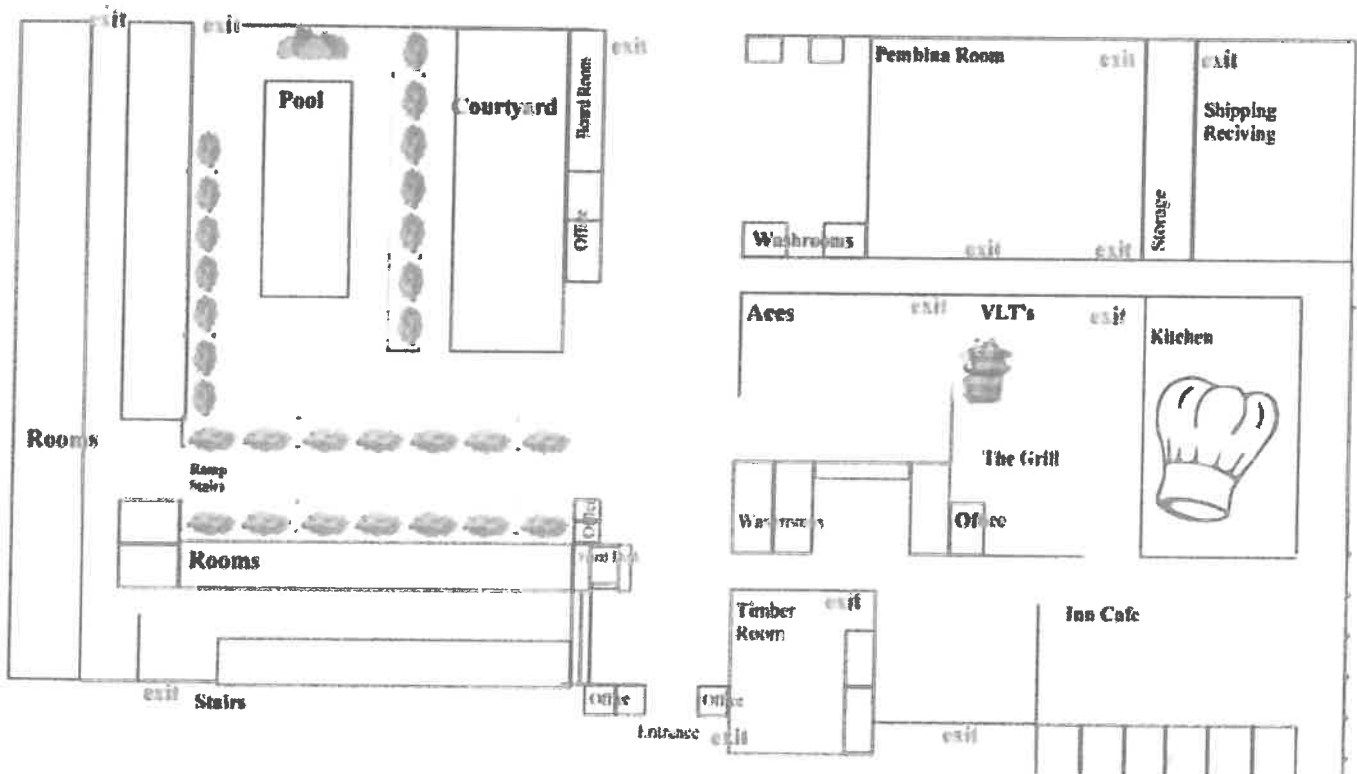
Register by credit card on our website [www.aapg.ca/conference](http://www.aapg.ca/conference) or email [admin@aapg.ca](mailto:admin@aapg.ca) for E-transfer or invoicing.

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# AAPG 2025 Conference Program

## WESTLOCK CONFERENCE CENTRE FLOORPLAN/LAYOUT



Thursday May 1st, 2025

6:00 pm – 7:30 pm	<b>Mix &amp; Mingle; Kerri's Café &amp; Bakery, 10508 100<sup>th</sup> Ave., Westlock AB T7P 2J9</b> Come join us for Early Registration, a welcome drink with appetizer snacks and mini desserts. <u>INCLUDED in Registration fee!</u>
<b>OPTIONAL EVENTS!</b>	<b>Arrive Early and choose your activity from our list of exciting on-your-own Experiences!!!</b> <b>Not included in Conference Registration Fee</b>

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**Friday May 2nd, 2025**

8:15 am – 2pm	<b>Registration: PEMBINA</b> room, Westlock Convention Centre, 10411 100 <sup>th</sup> St., Westlock AB      Silent Auction Open		
7 am – 8:30 am	<b>Breakfast:</b> Included with Hotel Room Only (All-day Coffee/Tea at Venue)		
8:30 am – 9 am	<b>Smudge – for those who wish to attend</b> (Location: Pembina Room) Elder Alexander First Nation		
9 am – 10 am	<b>OPENING CEREMONIES</b> (Location: Pembina Room) RCMP Honour Guard & Piper Entrance for VIPs, Rise for O’Canada, First Nations Elder Blessing Welcome Address: Minister or ADM of Law Enforcement & C/O K-Division (TBC), Town of Westlock Mayor, Westlock Detachment C/O and AAPG Board Chair Ian Sanderson (VIPs and Board attendance recognition)		
10 am – 10:15 am	<b>Health Break:</b> Coffee & Tea with Muffins		
10:15 am – 11:35 am	<b>PRESENTATION</b> (Location: Pembina Room) <b>Emergency Preparedness; Managing Mass Evacuations</b> Policy, Commission/Committee engagement in the process? Communication? What we learned. Presented by: Minister, Jasper Mayor Richard Ireland TBC, Slave Lake RCMP C/Superintendent Roberta McKale		
11:40 – 12:35 pm <b>AAPG</b>	<b>Lunch Buffet</b> Choose your Sandwich, along with Potato Salad and Soup * Location: Pembina Room <b>Noon Presentation: How &amp; Why AAPG was Founded;</b> Founding Board Member TBC		
12:35 pm – 1:55 pm	<b>PRESENTATION</b> (Location: Pembina Room) <b>Public Relations &amp; Social Media Panel: Changing the perception of Police and Transparency to Citizens</b> Public perception vs social media emphasis on negative. Effects of social media on perception of Police, positive message to Service members too! Managing social media from Commission/Committee perspective (15 seconds of public interaction). Small audience is ok. Quality matters. Policies and best practices for social media. Presented by: Speaker Panel: Dr Christopher Schneider Brandon Univ Professor of Sociology, Andrew Knack Edmonton Councillor and Corwin Odland Calgary Police Commission		
2 pm – 3:15 pm  Concurrent Sessions Option 1, 2 or 3	<b>Policing Commissions</b> <b>EDUCATION &amp; TRAINING</b> (Location: Pembina Room TBD) <b>New Commission Member Orientation</b> This is an attendee directed session that will discuss the role of a Police Commission, the basics of police oversight and governance, the structure of the municipal police service and board basics. Presented by: Noella Piquette, AAPG Board	<b>Policing Committees &amp; Advisory Members</b> <b>EDUCATION &amp; TRAINING</b> (Location: Board Room TBD) <b>New Member Committee &amp; Policing Advisory Orientation</b> This is an attendee directed session that will discuss the role of Policing Committees, the basics of police oversight and governance, the structure of the RCMP, board basics, and FOIP legislation. Presented by: Ian Sanderson, Chair AAPG	<b>Experienced Members</b> <b>EDUCATION &amp; TRAINING</b> (Location: Timber Room TBD) <b>Data and Reports:</b> <b>How to Glean Trends &amp; Gaps</b> Creating accountability through data and reporting. Evidence based Policing. Goals: what do they look like & how are they measured? How to read financial reports. Presented by: CPC or Town of Barrhead
3:15 pm	<b>Health Break:</b> Coffee & Tea <b>TRAVEL to Networking Event &amp; Banquet</b>		
3:30 pm - 4:45 pm	<b>Networking at the Canadian Tractor Museum for All Attendees + Banquet Guests</b> 9704 96 <sup>th</sup> Ave, Westlock – Park in Spirit Centre Parking Lot and walk next door (look for the world’s largest weather vane) Mingle through the museum and network with peers while enjoying a beverage. <b>**Following the Networking, walk next door to the Spirit Centre for our Banquet.</b> For those with mobility concerns or if it is raining, there will be a 7-person shuttle van available.		
4:30 pm Doors Open  5:30 pm – Dinner  6 pm – 6:30 pm Dr. Tanguay  6:30 pm – 9 pm Casino FUN  8:30pm – 9:30 pm Cash-in & Prize Draw	<b>BANQUET Extraordinaire; Westlock Rotary Spirit Centre!</b> 9603 100 <sup>th</sup> St – 2 <sup>nd</sup> Floor (next door to the Tractor Museum) Enjoy soft music by local artists during supper + Silent Auction Buffet Dinner includes Red & White Wine on your table and a Cash Bar available. <ul style="list-style-type: none"> <li>• Prime Rib Carving, Chicken Marsala &amp; Pasta</li> <li>• Oven Roasted Potatoes, Rice, Vegetables and Salads</li> <li>• Dessert provided by Kerri’s Bakery to finish your evening!</li> </ul> EDUCATION on Addiction, triggers and gambling odds. Presented by AAPG Board Member <b>CASINO FUN NIGHT!</b> Receive ‘fun money’ and continue your networking while playing for two hours on several choices of games with dealers who will teach you all the ins and outs of how to play. Take your winnings and trade in for prize draws. <b>Drive Safe back to your hotel.</b>		

Saturday May 3rd, 2024

7 am – 8:30 am 7:45 am – 9:00 am	<b>Breakfast Included with Hotel Room Only (All-day Coffee/Tea at Venue)</b> <b>Registration PEMBINA room, Westlock Convention Centre, 10411 100<sup>th</sup> St., Westlock AB</b>		
8 am – 8:50 am	<b>Annual General Meeting</b> (Location: Pembina Room) <i>A representative from ALL AAPG Members should attend – see Agenda</i> Facilitated by: Ian Sanderson, Chair of AAPG		
9 am – 9:45 am	<b>PRESENTATION</b> <b>AI Technology &amp; Privacy; the effects on Police, Policy and Governance</b> (Location: Pembina Room) Body worn cameras, drones, license plate readers & dash-cams; Pros: helps solve crime/Cons: privacy: uneven application & rules governing use, expectation of privacy, technology space & funding in small communities, Fed Gov National standards? Presented by: Alberta Privacy Commissioner (TBC)		
9:45 am – 10 am	<b>Health Break: Coffee &amp; Tea with Pastries</b>		
10 am – 10:55 am Concurrent Sessions Option 1 & 2	<b>Police Commissions</b> <b>ROUND TABLE DISCUSSIONS</b> (Location: Pembina Room TBD) Sharing session; Question & Answer Facilitated by AAPG Police Commission Board Members	<b>Policing Committees &amp; Advisory Members</b> <b>ROUND TABLE DISCUSSION</b> (Location: Timber Room TBD) Sharing session; Question & Answer Facilitated by AAPG RCMP Serviced Board Members	
11 am – Noon  Concurrent Sessions Option 1, 2 or 3	<b>Police Commissions</b> <b>EDUCATION &amp; TRAINING</b> (Location: Pembina Room TBD) <b>Role of Police Associations;</b> <b>Understanding the Grievance Process +</b> <b>Commission Communications</b> How to align Chief compensation with service member benefits. Collective Bargaining process - the Commission vs. municipality role (should it be a Provincial responsibility?). Presented by: Brenna Barrett, Edmonton Police Assoc.	<b>Policing Committees &amp; Advisory</b> <b>EDUCATION &amp; TRAINING</b> (Location: Timber Room TBD) <b>Creation of a Policing Committee</b>  Panel: Ballpark costs, resources needed to create, challenges to organize, and Bylaw changes needed (if any).  Presented by: City of Cold Lake & Town of Morinville with the Ministry Dept of Law Enforcement & Oversight (TBC)	<b>Option 3</b> <b>EDUCATION &amp; TRAINING</b> (Location: Board Room TBD) <b>Alberta Ombudsman Office</b> LERB and what other complaints the Alberta Ombudsman office can handle.  Presented by: Greg Stead, Director of Investigations, Office of the Ombudsman & Public Interest Commissioner
Noon – 1 pm <b>Demonstration</b>	<b>Lunch Hot Buffet</b> Taco Bar * Location: Pembina Room <b>Westlock Detachment Static Display and/or Drone Demo</b> by Inspector Corey Blize, Red Deer RCMP		
1 pm – 2 pm	<b>PRESENTATION</b> <b>Cultural Diversity Training</b> (Location: Pembina Room) 1 in 4 Canadian residents is an immigrant or 1st generation. Training Committee or Commission members, not just officers, to ensure no discrimination, understanding the power differential to ensure members have the courage to speak up, optics of safety (is your meeting a 'safe place' to speak up), using empathy and sense of community, mentorship. Presented by: Devon Clunis, prior Winnipeg Police Chief and first Black Canadian Police Chief in Canada		
2 pm – 2:45 pm	<b>PRESENTATION</b> <b>Encampments and the Unhoused OR FOIP ACT Changes</b> (Location: Pembina Room) Details TBD. Presented by: TBD		
2:45 pm – 3 pm	<b>Health Break: Coffee &amp; Tea with Cookies</b> ** <b>SILENT AUCTION CLOSES</b> (pay at Registration table)		
3 pm – 4:30 pm	<b>PRESENTATION</b> <b>Collectivity OR Individuality</b> (Location: Pembina Room) Info TBD Presented by: Dr Leroy Little Bear, University of Lethbridge		
4:30 pm – 4:50 pm	<b>PRESENTATION</b> <b>Governance E-Learning Update</b> (Location: Pembina Room) Changes to online training module & how to register Presented by: Wendy Moshuk, Ministry of Public Safety & Emergency Services		
4:50 pm – 5 pm	<b>CLOSING ADDRESS</b> (Location: Pembina Room) <b>Please fill out Evaluation Forms!</b>		

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**Alberta Beach Village Office**

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**From:** wpreugschas@xplornet.com  
**Sent:** February 5, 2025 9:35 AM  
**To:** Tourism 2  
**Subject:** FW: Northwest of 16

Kathy Swarchuk  
CAO  
Village of Alberta Beach

Hello Kathy,

Hope you're surviving the cold.

Below is a bit of an update about our new regional tourism association.

We're beginning to make connections with municipalities and stakeholders in the region to the north and west of Edmonton and would like to connect with the Village of Alberta Beach regarding our progress and possible partnership. Could we set up a time to make a presentation to your council?

Thanks.

Walter Preugschas  
Interim Chair  
Northwest of 16 Regional Tourism Association

**An update regarding our new regional tourism association: Northwest of 16 Regional Tourism Association:**

- We have many volunteers putting a lot of effort into developing this new non-profit organization
- We have several sponsors and are looking for more.
- A brochure has been completed that is intended to explain the purpose to stakeholders in the region. Another brochure targeted at tourists is also being developed.

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- The website is being worked on and should be ready for launch in the early spring. The website will promote the region to tourists including an interactive map showcasing business locations.
- The email address for the association is: [info@northwestof16.com](mailto:info@northwestof16.com)
- Work has begun towards a social media presence.
- We have begun our fan out to stakeholders in the region. We're meeting with councils, chambers, businesses, and operators.
- We are inviting memberships now.
- The 2025 membership fee is \$50.00 for operators and businesses, \$1,000 for councils.
- Members will be able to participate at the AGM scheduled for **March 24<sup>th</sup>** and help to determine the direction that the association takes. A speaker from Travel Alberta will be at the AGM.
- At present we have an interim volunteer working board of directors. At the AGM, board members for the upcoming year will be elected.
- For 2025, Northwest 16 offers free photo and info listings on the website. Free 30 second video clips will be taken of some locations. If you want to be listed on the website, please reach out to [info@northwestof16.com](mailto:info@northwestof16.com)

**Interim Board Members:**

Chair – Walter Preugschas

Vice Chair – Cindy Day

Secretary – Kim Barabas

Treasurer – Barb Kostiw

Board member – Marvin Polis

Board member – Ilse van Loon

Board member – James Spellman

Board member – Alan O'Brien

Board member - Brittany Schuurman

**Other Volunteers:**

Jacqueline Hamoen

RJ Arcand

Ray Hilts

Christina Monai

We look forward to working together on this important tourism initiative for the region.

Walter Preugschas

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Interim Chair  
Northwest of 16

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